



Town of Cottesloe

# COUNCIL PLAN

## 2023-2033

**Our Plan for the Future:  
incorporating our  
Strategic Community Plan and  
Corporate Business Plan**



# CONTENTS

Mayor's Introduction	Page 1
Town of Cottesloe	Page 2
Context	Page 3
Community Engagement	Page 4
Strategic Planning	Page 7
Council Plan Structure	Page 10
Our Vision and Key Objectives	Page 11
Our Community	Page 12
Our Town	Page 13
Our Prosperity	Page 14
Our Leadership and Governance	Page 15
Our Delivery	Page 16
Resourcing The Plan	Page 18
Strategic Risk Management	Page 19
Reference and Acknowledgements	Page 20



# MAYOR'S INTRODUCTION

We are pleased to present the Town of Cottesloe Council Plan 2023-2033, our Plan for the Future, incorporating the Strategic Community Plan and Corporate Business Plan.

This Plan is part of our continued commitment and focus to ensure the Town of Cottesloe will strive to work with the community to fulfil their needs and support their aspirations, while leading with fairness.

This Plan shares our vision and objectives, aligned to the community's expressed visions and aspirations for the future, outlining how we will work towards achieving these over the next decade.

This Plan has been developed after consideration of the valued input of the local community. We are grateful to the community for their response and input into the strategic community planning process and the valuable insight into the desired vision for the future of the Town of Cottesloe.

Our community and Council recognise that, although we are small in land size, the Town attracts a large number of visitors and is custodian to precious natural environs and heritage. With a relatively small resident population and ratepayer base for a metropolitan local government, the Town is mindful of our resource limitations.

Our community engagement results highlight a strong sense of community and local residents are highly invested in seeing our Town retain its natural beauty for the benefit of current and future generations.

As a Council, we have endeavoured to continue to capture the community's aspirations to incorporate and reflect these in our Council Plan vision and desired outcomes.

As a local government we will continue to work in partnership with the community, and other key stakeholders, to deliver these outcomes.

During the development of this Plan, we recognised our progress since the development of our Strategic Community Plan 2013-2023 and also identified the need to ensure the Town has the resources and capacity to continue appropriate levels of services to the community and to maintain our infrastructure.

As a Council we look forward to continuing our progress and supporting our community.

Lorraine Young  
Mayor, Town of Cottesloe

# TOWN OF COTTESLOE



**12km**

Distance from Perth CBD



**9**

Council Members



**3.9 sq km**

Area



**50**

Employees



**7,970**

Residents



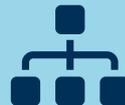
**3,905**

Dwellings



**\$12.4m**

2023/24 Rates Raised



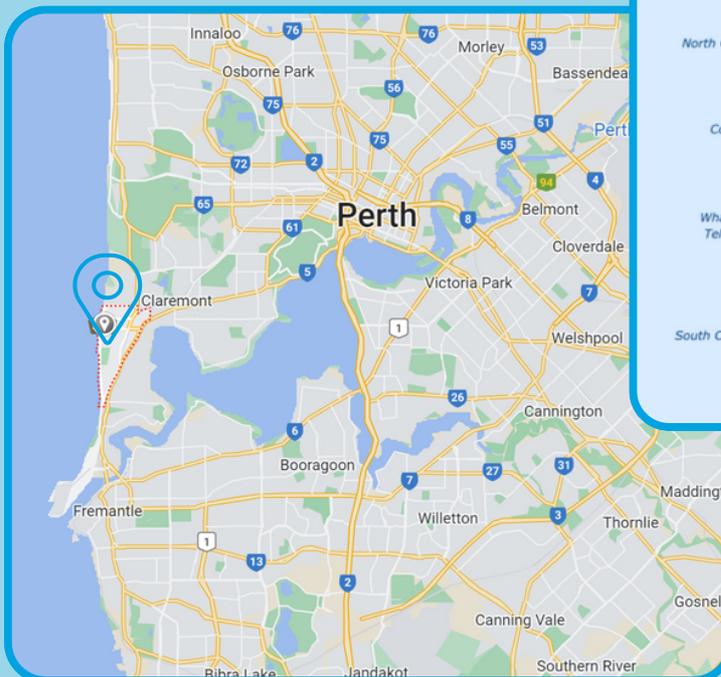
**\$69.7m**

Town Infrastructure  
Asset Value at 30 June  
2023



**\$71.7m**

Town Property, Plant  
and Equipment Asset  
Value at 30 June 2023



# CONTEXT

Other levels of government and their individual strategies, plans and projects have an impact on how local governments operate. These independent strategies, plans and projects need to be considered when planning for the future of our Town. In addition to foreshadowed local government legislative reforms, the following are considered highly relevant due to their potential impact on the Town's service delivery.

## State Planning Strategy 2050

A guide from which public and local authorities can express or frame their legislative responsibilities in land-use planning, land development, transport planning and related matters.

In the context of the Town, this is relevant to achieving growth in a sustainable manner which ensures economic advancement, social equity and ecological protection and enhancement.

## State Infrastructure Strategy

Identifies the whole-of-government consideration to delivering future infrastructure needs and priorities to support Western Australia's growing population.

## Local Health Plans

The WA State Government introduced the Public Health Act 2016 for Western Australia which requires Local Governments to develop local public health plans.

Development of the Cottesloe Local Health Plan itself is unlikely to have any significant impact on the Town's resources, however the actions and projects contained within such a plan could.

## Liveable Neighbourhoods Community Design

The State Government's community design code for Liveable Neighbourhoods calls for mixed use developments, housing variety, connected walkable street structure and accessible local green spaces.

## WA Housing Strategy

A call to action for all sectors to work together to improve housing choices and access to suitable and affordable homes – particularly for the most vulnerable.

## Western Australian Climate Change Policy

Sets out the State Government's plan for a climate-resilient community and a prosperous low-carbon future. The policy highlights their commitment to adapting to climate change and working with all sectors of the economy to achieve net zero greenhouse gas emissions by 2050.

# COMMUNITY ENGAGEMENT

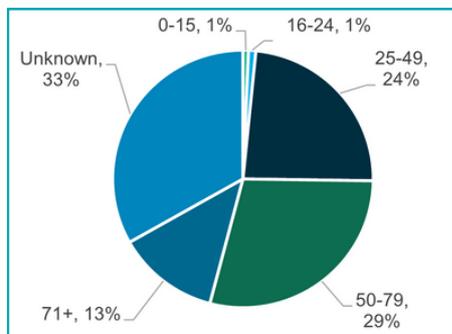
As part of the ongoing development and review of the Town’s high level strategic planning activities, community consultation and engagement was again sought in 2023. The feedback received has been taken into consideration during the major review in early 2023 and subsequent development of the Town of Cottesloe’s Council Plan 2023-2033.

This process included a focus on seeking the community’s aspirations, vision and objectives for the future and feedback in relation to services and facilities provided by the Town of Cottesloe.

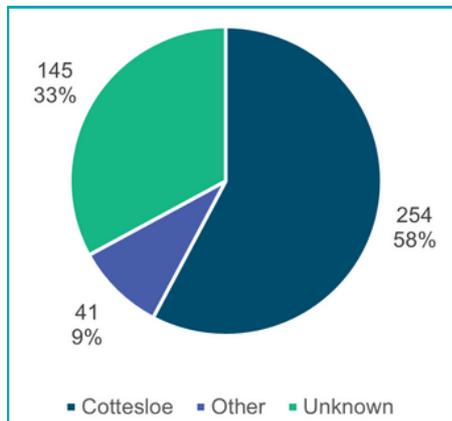
The following is a brief snapshot of the community input received.

## We Heard From:

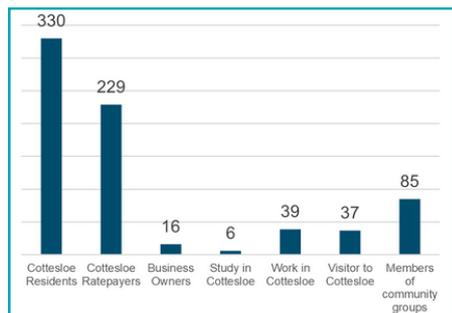
### By Age



### By Residence



### By Relationship to the Town



## Community Responses:

### What do you love about the Town of Cottesloe?

- Beach
- Community
- Ocean
- Trees
- Relaxed
- Open space
- Proximity
- Access
- Sense of community

### What is your greatest wish for the Town of Cottesloe over the next 10 years?

- Protect the beach and natural environs
- Appropriately managed development
- Maintain and improve the foreshore
- Access to the beach front is maintained
- Promote and foster sense of community

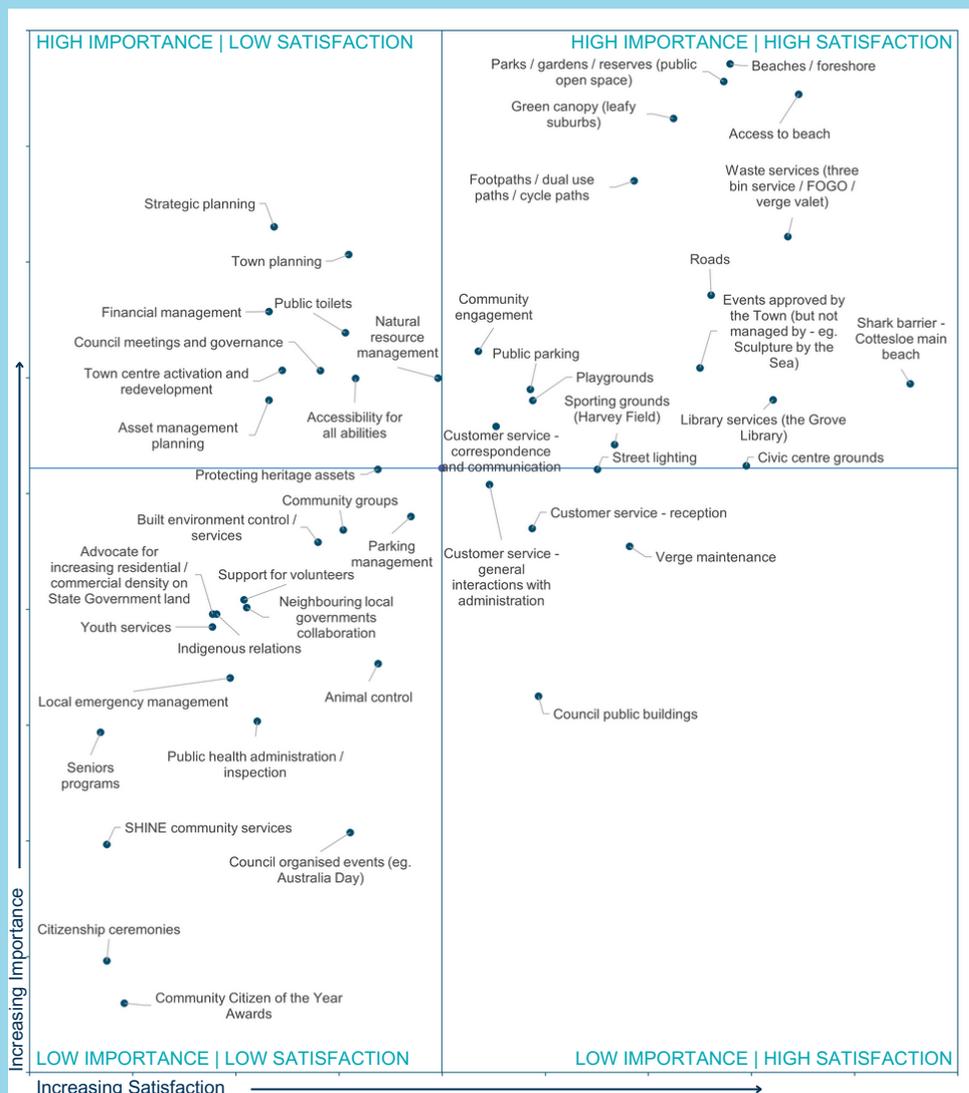
# COMMUNITY ENGAGEMENT

## Service Provision – Comparison Analysis

Survey respondents rated their perspective of the importance and their level of satisfaction with current and anticipated Town services, facilities and support. Based on the survey results, the relative importance and satisfaction of various Town services, community facilities and infrastructure were determined, relative to each other.

Services and facilities with a higher than average importance to the community are reflected in the top half of the chart below. Services and facilities the community is most satisfied with are reflected in the right half of the charts below.

Note, some services are not services within the Town’s responsibility, however as they are important to our community, the Town may play a vital advocacy role.



# COMMUNITY ENGAGEMENT

## Aspirations and Values

Our community identified the following aspirations and values.

The Town of Cottesloe has a lot to offer, beautiful coastal environment, a friendly community with a relaxed lifestyle and precious heritage, both in built and natural form. Protecting and retaining the natural environs for future generations is priority for the community and Council. There is great opportunity to maintain and enhance our attractive and welcoming Town with collaboration and recognition of the special appeal of Cottesloe to the wider community, and the world.

To ensure there is adequate consideration of the social and environmental impacts of future development, continued planning is required to achieve balanced growth for the community, whilst protecting and enhancing the natural environment and community lifestyle.

Opportunities exist to improve the built environment to support our community and large visitor population, including the foreshore redevelopment, village precinct planning and the identified need for improved amenities (including ablutions).

A wide range of community events, activities and opportunities for engagement and involvement are desired.

The feedback received during this engagement process, generally continues to align with the engagement responses received during previous iterations of the Strategic Community Plan, although there are a few significant shifts.

Through this document quotes from the community feedback are included in the blue speech bubbles, as below.

*"I love.... The beautiful beaches, leafy streets, heritage buildings, low rise beach dwellings, local cafes, excellent library"*

*"my greatest desire... create an urban environment deserving of the beautiful natural landscape. To help build sustainability and allow more people to enjoy the wonderful area"*

*"my greatest desire... not to change too much in terms of large developments but to enhance landscaping, parks, playgrounds and increase good food and entertainment options"*

*"my greatest desire... to maintain the village and community vibe of our town which welcomes all to use it's outstanding facilities for leisure, sport and social interaction"*

# STRATEGIC PLANNING

All Western Australian local governments are required by current legislation to prepare a Plan for the Future for their district, under Section 5.56 of the *Local Government Act 1995*. The Plan for the Future is defined in the *Local Government (Admin) Regulations 1996* (19BA) as the combination of a Strategic Community Plan and a Corporate Business Plan.

With the Local Government Act reform process currently underway and the *Local Government Amendment Bill 2023* being passed in May 2023, consideration was given during the development of this plan to the pending change to Section 5.56 of the *Local Government Act 1995*.

When the amendments to the *Local Government Act 1995* come into effect, Section 5.56(2) will define a council plan as a plan for (a) the future services and facilities for the district that are to be provided by the local government; and (b) any prescribed matters. At this time, regulation amendments are being drafted regarding the Council Plan and will provide further detail for the requirements of the Council Plan when released.

Currently the *Local Government (Admin) Regulations 1996* (19C) detail what should be included in a Strategic Community Plan (SCP) and the *Local Government (Admin) Regulations 1996* (19DA) detail what should be included in a Corporate Business Plan (CBP).

The Town of Cottesloe's Council Plan 2023 - 2033 is an integrated approach for meeting the requirements for strategic community planning and corporate business planning, reflecting strategic alignment and integration.

The Council Plan provides the overall strategic direction for the community, Council and others who deliver services and play a part in the community. The plan is intended to be used as a guiding document, not only with respect to the Town's responsibilities, but with respect to the broader community's responsibilities and those of other agencies, residents and stakeholders.



# STRATEGIC PLANNING

## Strategic Community Planning

Strategic community planning is underpinned by community engagement to provide the community's vision and aspirations.

An essential element of the development process is to enable community members and stakeholders to participate in shaping Cottesloe's future, identifying issues and solutions.

The Town of Cottesloe intends to use the Council Plan in several ways, including:

- Guide Council's priority setting and decision making;
- Be a mechanism for the ongoing integration of local planning initiatives;
- Inform the decision making of other agencies and organisations, including community and State Government;
- Provide a rationale to pursue grants and other resources by demonstrating how specific projects align with the aspirations of our community, within the strategic direction of the Town;
- Inform potential investors and developers of our community's key priorities, and the way we intend to grow and develop;
- Engage local businesses, community groups and residents in various ways to contribute to the Town's future; and
- Provide a framework for monitoring progress against our vision.

Importantly, plans are only effective if adequate resources are dedicated to ensuring objectives can be delivered. The informing plans detailed on the following page provide this more detailed level of service and resource planning.

As one of the State's premier attractions, Cottesloe Beach is of significant importance to not only our local residents but the wider community. The Town recognises the need to work collaboratively with other levels of government, neighbouring local governments and stakeholders to preserve, maintain and enhance this precious place.



# STRATEGIC PLANNING

## Corporate Business Planning

Achieving the community's vision and the Town's strategic objectives requires development of actions to address each key strategy.

A core component of corporate business planning includes service delivery activities, aligned to the strategic direction identified during the strategic community planning. These activities are listed under the headings "Delivering our Services" for each key objective on the following pages.

These activities vary over the:

- short term | 1-4 years
- medium term | 5 - 8 years
- long term | 8+ years
- ongoing

and will be reviewed and developed annually, aimed towards ensuring alignment of the annual budget process and high level strategic direction of the Town.

The strategic activities may refer to other adopted plans and strategies of Council and will be implemented in accordance with further detailed planning, and will be subject to the annual budget process and resource availability.

As a Town, we will undertake a variety of roles in progressing these strategies, including:

- Deliver / Facilitate
- Advocate / Lobby
- Partner / Collaborate

The high level objectives, strategies and actions developed are included on the following pages.

## Informing Strategies

The Town has undertaken asset management planning for the major asset classes. The asset management plan forms a component of an overall Asset Management Strategy which addresses the Town's current processes and sets out the steps required to continuously improve the management of Town controlled assets. Capital renewal requirements are contained within the asset management planning and have been planned to the extent the financial and workforce resources are available to enable the renewals to occur.

The Town adopted the Long Term Financial Plan 2023-24 to 2032-33 in February 2023, seeking to maintain, and where possible, improve service levels into the future while maintaining a healthy financial position.

Regular review and updates of the long term financial plan are planned, where detailed results of capital works program updates will be prepared for future reporting and planning.

Workforce planning provides the workforce management and resource strategies necessary to deliver the objectives, outcomes and strategies of the Town's Council Plan.

# COUNCIL PLAN STRUCTURE

## Our Vision

Our Vision reflects the community feedback received during consultation in 2023.

Our vision, along with our Town’s mission are included on the following page.

## Key Objectives

The community feedback received informed the development of key strategic objectives for the Town. These are summarised on the following page.

## Responding Strategies

Strategies to progress these key objectives have been developed and the Town will use these to guide decision making and planning into the future.

These Strategies are detailed on the followings pages under the heading “Our Strategies” for each key objective.

## Service Delivery

The corporate business planning activities included in this Council Plan have been developed to progress our key objectives and vision.

These activities are included on the following pages under the heading “Delivering our Strategies”.



# OUR VISION

A vibrant coastal community with a relaxed lifestyle

# OUR MISSION

To preserve and improve Cottesloe's natural and built environment and beach lifestyle by using sustainable strategies in consultation with the community

# KEY OBJECTIVES

Our key focus areas for the next ten years, guiding our decisions and planning, are:



## Our Community

Connected, engaged and accessible



## Our Town

Healthy natural environs and infrastructure meeting the needs of our community



## Our Prosperity

A vibrant and sustainable place to live, visit and enjoy



## Our Leadership and Governance

Strategic leadership providing open and accountable governance



# OUR COMMUNITY

Connected, engaged and accessible

## Community Feedback

Our community values its relaxed, outdoor lifestyle and the natural environment.

Looking forward, our community wants Cottesloe to be a welcoming place for locals and visitors of all backgrounds, ages and abilities.

Community events and initiatives are welcomed to enhance our vibrant coastal community, with the style and scale of events to suit Cottesloe's character.

*"I love.... the parks, beach, open space, and friendly neighbourhood"*

*"I love....the coastal lifestyle with amenities for leisure and social interaction in an environment which feels like a village"*

*"My greatest wish... Cottesloe keeps evolving, prioritises creative community connection and events"*

## Our Strategies

Our high level strategies to progress these objectives:

- 1 Supporting an active, healthy and inclusive community culture, our residents enjoy access to a range of social, cultural and recreation activities
- 2 Providing accessible and inclusive community spaces and facilities

## Delivering our Strategies

Activities to achieve these strategies include:

- Encourage health and wellbeing through recreation initiatives
- Implement the Disability Access and Inclusion Plan
- Review and update the Town's Public Open Space and Playground Strategy
- Identify and support opportunities for community participation
- Review and implement the Town's Events Policy
- Implement the Reconciliation Action Plan (RAP)
- Develop a Public Health Plan
- Develop a Community Youth Inclusion Strategy
- Develop a Community Development Strategy



# OUR TOWN

Healthy natural environs and infrastructure meeting the needs of our community

## Community Feedback

Sustainability is important to our community. Our urban canopy, natural areas and recreation facilities are a priority for community wellbeing. Our community wants to see Cottesloe's heritage celebrated and balanced with appropriate planning and development.

Looking forward, our community want to see Cottesloe and Swanbourne Villages as thriving accessible community hubs. Our public amenities (including public ablutions) are a priority for our community, to enhance accessibility for everyone. Our Town should be easy for everyone to get around.

## Our Strategies

Our high level strategies to progress these objectives:

- 1 Town infrastructure is well planned, effectively managed and supports our community, whilst protecting and promoting our unique heritage and character
- 2 Engage with external stakeholders to create connectivity throughout the Town
- 3 Future population growth is planned to enhance community connectivity, economic prosperity as well as the built and natural environment
- 4 Work collaboratively to protect, enhance and increase our natural assets and green canopy

*"My greatest wish... to evolve in a sympathetic manner and maintain a village like atmosphere"*

*"My greatest desire... revitalise the Cottesloe village centre and ensure the road and rail corridors are proactively managed with government agencies to enhance connections between the river and ocean to the village"*

## Delivering our Strategies

Activities to achieve these strategies include:

- Review and finalise our local Planning Strategy and Scheme
- Review, update and implement asset management planning
- Adopt and implement the Cottesloe Village Precinct Structure Plan
- Progress the Foreshore Masterplan, including Carpark 2 revisioning
- Review and implement Coastal Hazard Risk Management and Adaptation Plan (CHRMAP)
- Implement Green Infrastructure Plan
- Develop Recreation Precinct Strategy
- Develop Foreshore and Beach Strategy
- Review and update the Integrated Transport Strategy
- Lobby and advocate for increased east – west connectivity
- Implement the Cities Power Partnership Commitments
- Implement the Beach Access Plan
- Review and update the Cottesloe Long Term Cycle Network Strategy
- Implement Natural Asset Management Plan
- Maintain and update the Cottesloe Local Heritage List
- Advocate for strategic transport infrastructure development, maintenance and improvement



# OUR PROSPERITY

A vibrant and sustainable place to live, visit and enjoy

## Community Feedback

Our community highly values Cottesloe's relaxed coastal character. It is important to our community that this be retained and that Cottesloe is a place where locals and visitors are welcomed and enjoy the experience.

Thriving connected village hubs are important to our community.

There is clear acknowledgement of Cottesloe as a world-renowned tourism destination - the Cottesloe foreshore and coast need to meet the expectations of locals, as well as visitors from around Australia and internationally.

*"I love... the wonderful Village connection between people from all walks of life"*

*"We need to make Cottesloe more vibrant for both residents and visitors"*

*"My greatest desire... maintain the iconic beach status and character of Cottesloe, keep accessible for all as the premier beachside town in Australia"*

## Our Strategies

Our high level strategies to progress these objectives:

- 1 Activating Cottesloe and Swanbourne town centres and increasing their appeal, attracting more local business and visitors
- 2 Partner with other stakeholders to create beautiful and diverse locations that celebrate our natural cultural and built heritage
- 3 Partner with other stakeholders to promote Cottesloe more widely, attracting visitors seeking a quality coastal experience

## Delivering our Strategies

Activities to achieve these strategies include:

- Finalise and implement the Cottesloe Village Precinct Structure Plan
- Review and finalise our Local Planning Strategy and Scheme
- Explore partnership opportunities for the delivery of services to our community and visitors
- Develop a Public Space Activation Strategy
- Advocate for development and maintenance of community infrastructure, supporting our local community and the large number of visitors
- Develop strategies and policies to assist local businesses become more sustainable
- Continue collaboration with neighbouring local governments to optimise the Town's sustainability



# OUR LEADERSHIP AND GOVERNANCE

Strategic leadership providing open and accountable governance

## Community Feedback

Community engagement and timely communication is a high priority for our community.

Our community values transparent, strategic leadership and forward planning.

Our community deserves and requires legislative compliance and financial responsibility.

## Our Strategies

Our high level strategies to progress these objectives:

- 1 Engage, inform and actively involve our community in Council decision making
- 2 Work innovatively and collaboratively with government, industry, business and community to deliver positive outcomes
- 3 Deliver open, accountable and transparent governance

*"our beaches are major tourist attractions and should have federal and state backing for protecting and developing them into the future"*

*"my greatest wish...preserve key attributes that make Cottesloe such a special suburb to live in, for the Council to be able to manage change gradually and sensibly to maintain the benefits of living in Cottesloe"*

## Delivering our Strategies

Activities to achieve these strategies include:

- Review and implement Council's communication plan / strategy
- Advocate and lobby on behalf of our community
- Provide strategic leadership, deliver financially responsible governance and maintain legislative compliance
- Provide regular public communications, updating our community of Council activities
- Engage with community on satisfaction with the level of service delivery
- Use existing and develop new partnerships to improve services and efficiencies for the Town such as WESROC and the Joint Library arrangement
- Review and maintain the implementation of business continuity planning
- Maintain emergency management partnership and planning
- Provide a healthy and safe workplace for our Town employees and council members
- Regular review of local laws
- Implement livestreaming of Council Meetings

# OUR DELIVERY

The following planned timing and role of the Town for the activities listed under “delivering our services’ is indicated alongside.

These will be reviewed and developed annually, aimed towards ensuring alignment of the annual budget process and high level strategic direction of the Town.

Planned Delivery Indicators:  
 S - Short Term | 1-4 years  
 M - Medium Term | 5-8 years  
 L - Long Term | 8+ years  
 O - Ongoing

The Town’s role:  
 D - Deliver / Facilitate  
 A - Advocate / Lobby  
 P - Partner / Collaborate

Activities	Term	Role
Encourage health and wellbeing through recreation initiatives	S	P
Implement the Disability Access and Inclusion Plan	S	D
Review and update the Town’s Public Open Space and Playground Strategy	S	D
Identify and support opportunities for community participation	S	P
Review and implement the Town’s Events Policy	S	D
Implement the Reconciliation Action Plan	S	D
Develop a Public Health Plan	S	D
Develop a Community Youth Inclusion Strategy	S	D
Develop a Community Development Strategy	S	D
Review and implement the Town Planning Scheme	S	D
Review, update and implement asset management planning	S	D
Adopt and implement the Cottesloe Village Precinct Structure Plan	S	D
Progress the Foreshore Masterplan, including Carpark 2 revisioning	S	P
Review and implement Coastal Hazard Risk Management and Adaptation Plan	S	D
Implement Green Infrastructure Plan	S	D
Develop Recreation Precinct Strategy	S	D
Develop Foreshore and Beach Strategy	S	D
Review and update the Integrated Transport Strategy	S	D
Lobby and advocate for increased east-west connectivity	S	A
Implement the Cities Power Partnership Commitments	S	D
Implement the Beach Access Plan	S	D
Review and update the Cottesloe Long Term Cycle Network Strategy	S	D

# OUR DELIVERY

Activities	Term	Role
Implement Natural Asset Management Plan	S	D
Maintain and update the Cottesloe Local Heritage List	S	P
Implement the adopted Cottesloe Village Precinct Structure Plan	S	P
Local Planning Strategy and Scheme	S	D
Explore partnership opportunities for the delivery of services to our community and visitors	S	P
Develop a Public Space Activation Strategy	S	P
Advocate for development and maintenance of community infrastructure, supporting our local community and the large number of visitors	O	A
Develop strategies and policies to assist local business become more sustainable	M	D
Continue collaboration with neighbouring local governments, supporting tourism development	O	P
Review and implement Council's long term strategic planning	M	D
Review and implement Council's communication plan / strategy	S	D
Advocate and lobby on behalf of our community	S	A
Provide strategic leadership, deliver financially responsible governance and maintain legislative compliance	O	D
Provide regular public communications, updating our community of Council activities	O	D
Engage with community on satisfaction with the level of service delivery	O	P
Use existing and develop new partnerships to improve services and efficiencies for the Town including but not limited to WESROC, Joint Library Agreement	O	P
Review and maintain the implementation of business continuity planning	S	D
Maintain emergency management partnership and planning	O	P
Provide a healthy and safe workplace for our Town employees and council members	O	D
Advocate for strategic transport infrastructure development, maintenance and improvement	O	A
Regular review of local laws	D	O
Implement livestreaming of Council Meetings	D	S

# RESOURCING THE PLAN

This Plan was developed with an understanding of the Town's current resource capacity, including financial, workforce and asset resources.

This plan contains a number of activities that will require additional capital expenditure and ongoing operational expenditure. Implementation of these activities will be reliant on external funding contributions. If external funding is not secured these activities may need to be deferred until adequate funding is available.

Future resource capacity is not currently known and is partially dependent on other levels of government. The expected future resource capacity and trend was considered in the development of this Council Plan.

Capital projects will be assessed during the annual budget process to ensure delivery is achievable and any long term financial impacts are considered.

## Long Term Financial Planning

This Council Plan has been informed by the Long Term Financial Plan (LTFP) 2023/24 - 2032/33, adopted by Council on 28 February 2023.

The LTFP provides an indication of the resources available to deliver services to the community and considers current and anticipated future service provision, asset management and workforce capacity and requirements.

A proposed capital works program is also detailed within the LTFP, to be reviewed and agreed each year during the annual budget cycle.

## Measuring our Progress

The following indicators have been identified in line with our strategic objectives. The Town will monitor and report our progress using these measures:

- Community satisfaction with Council services, infrastructure, facilities and public open spaces
- Development status and implementation of Council's Plans and Strategies
- Level of legislative compliance

Our progress will be reported in the Annual Report each year.

# STRATEGIC RISK MANAGEMENT

The Town provides a diverse range of services and facilities to the general public and seeks to manage risks to achieve its strategic outcomes.

The Town engages experienced and qualified personnel in areas of high risk and provides them with appropriate ongoing training and equipment to ensure they are able to undertake their roles and manage risks to the community and Town.

It is important to consider the external and internal context in which the Town of Cottesloe operates as it seeks to achieve its strategic objectives. The following factors have been recognised in connection to managing risks in delivering the strategic outcomes of this Council Plan.

## Internal Factors

- The objectives and strategies contained in the Council's current Strategic Community Plan
- The timing and actions contained in the Council's Corporate Business Plan
- Organisational size, structure, activities and location
- Human resourcing levels and staff retention
- The financial capacity of the Town
- Allocation of resources to achieve strategic outcomes
- Maintenance of corporate records

## External Factors

- Increasing community expectations in relation to service levels and service delivery
- Rapid changes in information technology changing the service delivery environment
- Increased compliance requirements due to government policy and legislation
- Cost shifting by federal and state governments
- Reducing external funding for infrastructure and operations
- Climate change and subsequent response
- Significant seasonal visitor and population increase and subsequent pressure on Council services
- Global economic uncertainty

# REFERENCES AND ACKNOWLEDGEMENTS

Acknowledgement and our appreciation are expressed to the ratepayers and residents of the Town of Cottesloe, for their time and effort in being a part of the community engagement process and for their invaluable input into the development of the Council Plan.

The Town of Cottesloe Council Plan 2023-2033 has been developed by engaging the community and other stakeholders. Council members, management and staff also provided input to the development of the Plan. Much of the information contained in this Plan has been derived from documents in the public domain and liaison with key stakeholders and the community.

Reference to the following documents or sources were made during the preparation of the Council Plan:

- Town of Cottesloe Strategic Community Plan 2013 - 2023;
- Town of Cottesloe Corporate Business Plan 2020 – 2024;
- Council website: [www.cottesloe.wa.gov.au](http://www.cottesloe.wa.gov.au);
- Australian Bureau of Statistics Cottesloe (T) (LGA52170), 2021 Census of Population and Housing General Community Profile, 13 February 2023;
- Town of Cottesloe Annual Financial Report 2021-22;
- Town of Cottesloe Adopted Annual Budget 2022-23;
- Town of Cottesloe Community Perception Report 2023;
- Town of Cottesloe Long Term Financial Plan 2022/2023 - 2032/2033;
- Local Government Act 1995, Section 5.56(1);
- Local Government Act Amendment Bill 2023;
- Local Government (Administration) Regulations 1996, Paragraph 19BA; and
- Department of Local Government, Sport and Cultural Industries, Integrated Planning and Reporting: Framework and Guidelines, September 2016.

## Document Management

Council Plan 2023 - 2033  
Major review of Strategic Community Plan 2013-2023 and Corporate Business Plan 2020-2024

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Status: Adopted

Date of Adoption: 12 December 2023

## Prepared with the assistance of:

Moore Australia (WA) Pty Ltd

T: (08) 9225 5355

E: [localgov-wa@moore-australia.com.au](mailto:localgov-wa@moore-australia.com.au)

## Disclaimer

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A decorative graphic at the bottom left of the page consists of overlapping curved shapes in dark blue and teal colors.

**Town of Cottesloe**  
**109 Broome Street, Cottesloe WA 6011**  
**9285 5000**  
**[town@cottesloe.wa.gov.au](mailto:town@cottesloe.wa.gov.au)**