



Memorandum of Understanding

This Memorandum of Understanding (MOU) is made under s3.68(b) of the *Local Government Act* 1995.

1. Introduction

The Town of Cottesloe (the Town) and the Shire of Peppermint Grove (the Shire) are entering into a joint agreement in relation to the preparation of an Integrated Local Area Plan for the Cottesloe Activity Centre — the area and land described in Annexure 1. This agreement is outlined in the following MOU.

2. Parties to MOU

This MOU is an agreement between the following parties:

The Town of Cottesloe 'the Town'

The Shire of Peppermint Grove 'the Shire'

109 Broome Street, Cottesloe WA 6011

1 Leake Street, Peppermint Grove, WA 6011

3. Background

The Cottesloe Activity Centre is an important place of community focus for the neighbourhoods of Cottesloe and Peppermint Grove. Development of the Centre is likely to be substantially renewed over the next 20 years and it is important for the local and state government as well as the private sector to work together to realise the best outcomes for urban design and functionality — to serve local needs and to connect the centre better to its communities.

An overarching strategic planning framework is needed ahead of the likely major redevelopment projects, to guide redevelopment and ensure there is a transformative change and improvement in the centre in terms of social and economic vigour.

To that end, the Town of Cottesloe, in association with the Shire of Peppermint Grove, proposes to undertake the preparation of an Integrated Local Area Plan (ILAP) for the Cottesloe Activity Centre (the Centre) study area that extends from Curtin Avenue to the eastern side of Stirling Highway and is bounded by Curtin Avenue to the west, Forrest Street to the north, and Jarrad Street and Irvine Street to the south.

This study area incorporates the two precinct areas of Cottesloe Town Centre Zone and the Peppermint Grove District Centre Zone, as well as the residual (vacant) railway lands surrounding Cottesloe Station.

4. Definitions

Any terms referred to in this document has the same meaning as in the *Local Government Act 1995* and its Regulations, the *Planning and Development (Local Planning Schemes) Regulations 2015* and State Planning Policy No 7 - Residential Design Codes.

5. Purpose of MOU

The purpose of this MOU is to ensure that the parties subject to this MOU agree to work together in good faith for the promotion, advancement and (re)development of the Cottesloe Activity Centre.

6. Objectives of MOU

- To formally acknowledge the partnership between the Town and the Shire.
- To foster and support a respectful and trusting working relationship between the Town and the Shire.
- To provide a framework of understanding on which all other documents, agreements and partnerships between the parties can be formulated.

7. Term and Scope of MOU

- This MOU will come into effect at the date of signing by both parties.
- The MOU is an ongoing arrangement subject to review and evaluation every 12 months, or until it is terminated.
- The MOU does not preclude the rights of either party to engage in other partnerships and alliances.
- The MOU is deemed a public document.

8. Benefits of the MOU

- Greater levels of clarity, respect and understanding between the parties.
- The pursuit of a shared vision for the Cottesloe Activity Centre.
- Enhanced planning processes for community development and the delivery of dynamic programs, activities and services involving the broader community.
- Increased knowledge, information and resource sharing between the parties.
- Achievement of mutually desired outcomes for the Cottesloe Activity Centre.

9. Guiding Principles of Collaboration

9.1 Management Principles

• In the case of conflicting design principles; the success of the entire Cottesloe Activity Centre overrides any conflict with design objectives of individual project sites.

- A Project Steering Group (PSG) is to be established and is to consist of 4 members from each Local Government. The PSG will oversee the operation of the technical team in terms of quality and content of work, financial oversight of study accounts and project gateway achievement.
- The PSG will guide and provide a check-point for major design decisions.
- Members of the Project Steering Group are to abide by these management principles.

9.2 Planning Principles

- The Integrated Local Are Plan (ILAP) will sit across local government boundaries and seek to apply the same or at least similar controls and detailed provisions.
- Resourcing of development for facilities such as greenspace, parking, and infrastructure which serves the Cottesloe Activity Centre (the Centre) should be distributed in terms of costs and benefits across the entire Centre.
- Execution of the ILAP will require each Local Government to amend their local planning schemes and/or adopt consistent local planning policies.
- Development applications which relate to the Cottesloe Activity Centre received in either local government area (LGA) during the term of this MOU that require Council decisions will be referred to all parties for advice and comment.

9.3 Design Principles

- The purpose of the Cottesloe Activity Centre is primarily about serving the daily requirements of both local neighbourhoods and the public transport hub as an access point to the rest of the Region.
- Access within the Centre needs to prioritise walking as the primary form of access.
 Bicycle facilities and interchange with public transport is also a design objective.
- Data and information is to be used to guide the Centre study as well as influence decisions by bodies and other stakeholders who occupy and shape the Centre and its uses.
- Height, scale, bulk, orientation and other design outcomes are to be prescribed in broad format initially with illustrative content to assist in discussion and evaluation of design options.
- The principles of Ecologically Sustainable Development (ESD) are to be a foundation of design for the overall Centre as well as individual development sites.
- Social design will involve a variety of groups and individuals, it will inform, influence and allow participants to shape the design qualities identified for the Cottesloe Activity Centre.
- Consideration will be given to the inclusion and placement of high quality public art as a means to enhance the visual quality of the Cottesloe Activity Centre.

10. Funding and Financial Considerations

10.1 Obligations

Any project expenditure shall be approved by the Project Steering Group co-chaired by representatives from the Town and the Shire, prior to any expenditure being incurred.

Any expenses incurred during the development of the ILAP and/or its implementation will be subject to the following funding structure:

- Town of Cottesloe funding contribution 75%
- Shire of Peppermint Grove funding contribution 25%

Variations to the cost of any contract entered into by the PSG will require the authorisation of both Councils having regard for Council's Procurement (Purchasing) Policy and Procedures.

10.2 Funding

- The Town will contribute \$120,000 (+GST) per annum for a minimum of 2 years.
- The Shire will contribute \$40,000 (+GST) per annum for a minimum of 2 years.

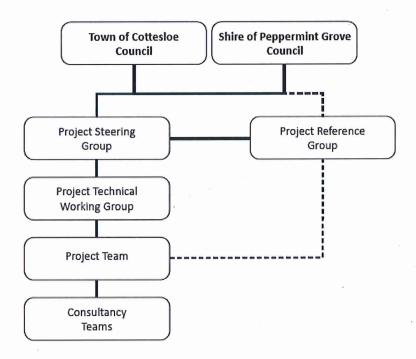
NOTE The project budget may be increased through the contribution of funds or services in lieu by other potential partners.

The Town will manage the funding of the project for the purposes of consolidating and administering project funds and contracts.

11. Meetings and Reporting (Governance)

Although spanning two local government areas, the ILAP will be undertaken as a stand-alone project with one vision and overarching strategic framework. Additionally, it will form part of a much larger network of overlapping programs with activities and outcomes forging further linkages which may go beyond the bounds of the original project.

Accordingly, , the ILAP is to be prepared with the oversight of project steering group and reference groups (comprising of a maximum of 10 key stakeholder representatives from the Community) and is to be chaired by two (2) nominated Councillors from each LGA.



12. Intellectual Property

Intellectual property developed as part of the ILAP Project will be jointly owned by both parties. All reports and material produced will be copyrighted jointly to both parties.

13. Confidential Information

Councillors, Members the Project Steering Group and the Reference Group will be required to ensure that any document or information (whether oral or in writing) that is provided to each person on a Confidential basis MUST not be disclosed to any member of the public or any other person that is not a member of the Council, Project Steering Group or the Reference Group

14. Dispute Resolution

Should a dispute arise over any aspect of the MOU, the parties involved will adopt the following procedures in an effort to negotiate a satisfactory resolution.

Points of references for determining whether or not the MOU has been breached will be:

- the understandings and the responsibilities contained in the MOU.
- the obligations and conditions contained in the funding agreement.

In the event of a dispute between the Town and the Shire, either party may request a meeting within 7 days of the disagreement to discuss the matter in dispute and negotiate a mutually acceptable resolution.

If the dispute cannot be resolved between the parties through direct communication within 28 days of the initial meeting, the parties will appoint a mediator. The parties must agree to equally share any fees and costs associated with the mediation process.

Both parties must agree to follow the terms of the agreement made at mediation.

15. Ceasing of Agreement

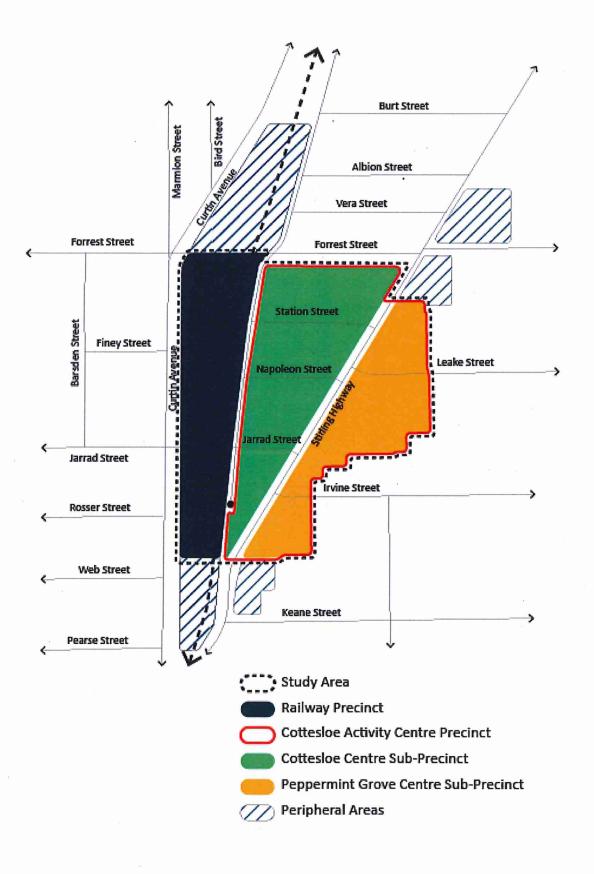
This agreement can only be terminated if both Councils vote to cease the project and to meet any committed costs of procurement or contractual commitments.

Signatories to Agreement by CEO's

MOU between the Town of Cottesloe and Shire of Peppermint Grove

Signed	m
Name	MATHEN HUMPREY
Organisation	TOWN OF COTTESLOE
Title	CHIEF EXELLINUE OFFICER
Date	17 OCTOBEN 2019
Signed	a a min
Name	Den BURNAT
Organisation	SIVINO OF POSSESSING GROWS
Title	650
Date	17/10/19

Annexure 1 – Study Area







SCHEDULE OF SUBMISSIONS – COTTESLOE VILLAGE DRAFT PRECINCT PLAN – SUB/3070

ATTACHMENT A

No.	Date Received	HPRM Ref No.	Name / Address / Contact Details	How Affected? (e.g. owner, occupier, etc.)	Summary of Submission (e.g. support / objects)	Officer Response
1	20/5/20	D20/18520		Owner	 Supports: Stepping back buildings in Station Street above the second storey. Objects to: The shadow diagram for noon in midwinter as this should show shadows two hours before and after noon as this would capture the hours that cafes and restaurants are busiest and provide a better indicator of the overshadowing. Pedestrian crossing at the west end of Station Street as crossing better at Napoleon Street where more pedestrian traffic. Bridging the railway line over Jarrad Street due to adverse impact on the landscape. Sinking the railway is better as it will provide better east-west linkage and the land over railway line could then be redeveloped Width of footpath in Station Street 	Comments noted.



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				too narrow and requires resumption of 2 metres of adjoining properties to widen for provision of alfresco areas and awnings.	
				Also made some general comments about aspects of the report including figures contained in the report.	
2	3/5/20	D20/16509	Owner occupier	Supports: • The draft Precinct Plan in principle and recommends that the Council encourage large volume businesses to the Precinct Plan area so as not to affect the amenity of the residential areas in Cottesloe.	Comments noted
3	3/5/20	D20/16492	Owner occupier	 Supports: The businesses being required to locate in a commercial precinct like that being proposed by the Draft Cottesloe Precinct Plan. Objects: To businesses that operate on former corner store sites and develop like the North street store has done should not be allowed in residential areas. 	Comments noted
4	3/5/20	D20/16490	Owner occupier	Supports: • Businesses being required to locate in a commercial precinct like that being proposed by the	Comments noted



					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
				 Draft Cottesloe Precinct Plan. Objects: To businesses that operate on former corner store sites and develop like the North street store has done should not be allowed in residential areas. 	
5	2/5/20	D20/16487	Owner occupier	Supports: The Precinct Plan in the organisation of commercial that may attract a large number of customers and traffic to a central business/shopping area. This will also help ensure that the amenities of residential streets are not adversely affected by businesses being allowed in residential areas in Cottesloe.	Comments noted
6	1/5/20	D20/16068	Owner occupier	Supports: • The Precinct Plan as these commercial hubs are where busy and large scale operations should be. Businesses such as North Street Store should be encouraged to move there to help protect the amenities of residential areas in Cottesloe.	Comments noted
7	3/4/20	D20/12808	Owner occupier	To any financial or social disadvantage that may occur if they are forced to change.	Comments noted



8	2/4/20	D20/12612	Owner occupier	To the proposed developments SCA1 and SCA2 and the proposed 10 storey height in these precincts. This conflicts with the shared vision for Cott Village including the protection of the skyline of signature Norfolk Pine trees. To 10 storey development along Station Street. Would support a 4- 6 storey height limit.	Comments noted
9	30/3/20	D20/12122	Owner	 General comments: Height should depend on set back, design and amenity. Grove shopping centre could take up more height if the present set back is maintained. Developer should make substantial contribution towards improvements of Cottesloe central area in return for big height concessions. Buildings should provide character, charm and amenities. Should reflect Cottesloe's Sense of Place with its eclectic and quirky character. The plan should be centred around the Albion Hotel. Upgrade the railway station. Provisions should be made for a wide variety of accommodation, 	Comments noted



				retirement; bedsitter/1 bedroom, short stay. Designs should include use of spaces, materials, greening, recycled materials, sculpture, murals etc. Avoid the big bulky characterless developments such as Claremont Quarter and the 1950's tenement type housing around Claremont Oval.	
10	24/3/20	D20/10980	Owner occupier	 Supports: The Cottesloe Strategic Community Plan. The low level, traditional feel of Napoleon Street. Mixed use development with commercial use on ground floor and residential above. Connectivity between east and west Cottesloe with no at grade crossings. Objects: To the State Government's Direction 2031 as population projections are incorrect and the reasoning behind the growth projections no longer apply. To the proposed heights in the Draft Precinct Plan and the heights should be restricted as follows: Heights for Sub-Precincts 1, 2 & 3 - 2 storeys. 	Draft Precinct Plan was prepared based on draft State Planning policy 7.2 — Precinct Design which requires a tailored performance- based approach to precinct design, supported by design review and a high level of community participation. There is to be further examination of specific design aspects within the



				 Heights for Sub-Precincts 4 & 5 - 4 storeys. Heights for Sub-Precinct 6 – 5 	proposed sub- precincts to further refine the plan and
				storeys south of Jarrad Street,	seek additional
				3 storeys at Forrest Street.Height for Sub-Precinct 7 – 7	community input.
				storeys.	
				3. To the 'Additional Performance	
				Based Standards and Requirements' as a zone set at 5	
				storeys must stay at 5 storeys not	
				be allowed extra storeys because	
				it is classed as very attractive or	
				"gives to the community". 4. To the words "Cottesloe or Cott	
				Village" in the document as it was	
				always "The Village".	
				5. To the document "The Village"	
11	16/3/20	D20/9875	Owner	being "re-imaged". Supports:	Comments noted
11	10/3/20	D20/3673	occupier	 Improvements to the laneways in 	Comments noted
				the village, by the Council and	There is to be
				business owners.	further examination
				 Encouraging property owners to better maintain their properties and surrounds. 	of specific design aspects within the proposed sub-
				 Better connectivity between east 	precincts to further
				and west Cottesloe by exploring	refine the plan and
				solutions to the railway crossing problem.	seek additional community input.
				Further investigation into sinking	
				the railway line at the village and	
				positioning shops, offices and	



			•	stops.	
			occupier	 More density near rail and bus 	
12	7/3/20	D20/8702	Owner	Supports:	Comments noted
12	7/3/20	D20/8702		land adjacent to the Cottesloe railway station for development which would include affordable housing and tourist accommodation. • More open space and trees throughout Cottesloe Village, in the immediate future. • A maximum height limit of 4 storeys/14 metres in Brixton Street, which would include accommodation. Objects: • To any changing of the name of Cottesloe Village to "Cott's Village" or "Cott Village". • To the consultants' "re- imagining" of Cottesloe Village to change its established character. • To any height increases in Napoleon Street or Station Street as increased heights would compromise the village feel. While business owners who are driven by profits want high-densities, the majority of residents have consistently opposed high- rise development in Cottesloe. Supports: • More density pear rail and bus	Comments noted
				housing above, at ground level.Lobbying for the release of railway	



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			 Retention of heritage houses to retain the streetscape. Modification of existing housing instead of demolition as new housing results in removal of existing trees and vegetation. Encouraging native vegetation in street verges. Objects: To new housing removing trees and other vegetation. Suggests provision of a tree register to protect old trees on private property. 	
13	5/3/20	D20/8321	Managing agent on behalf of the owners: Reid Nominees Pty Ltd (1-7 Napoleon Street) and Devadius Pty Ltd (19 Napoleon Street) Managing agent on behalf of the owners: Reid Nominees Pty Ltd (1-7 Napoleon Street) Managing agent on behalf of the owners: future of the Cottesloe Town Centre. • A 4-storey minimum height in a similar manner to that of the Post office and NAB building at the eastern gateway of Napoleon Street.	Comments noted
14	2/3/20	D20/8146	Owner Cottesloe Hair Gallery Supports: • The Draft Precinct Plan as it will be a great improvement to plan and combine Cottesloe Central, Napoleon Street and Station Street.	Comments noted



				 Supports the Plan subject to: 	
				 The plans being suitable to 	
				make the area prosper (
				and not shadow the	
				current Napoleon Arcade)	
				 Needs to be ample parking 	
				without the constant	
				stress of dealing with	
				parking inspectors).	
				 Redevelopment of sites in 	
				the Precinct Plan area to	
				be the least disruptive as	
				possible to enable current	
				businesses to survive.	
				 All business owners and 	
				landlords need to be kept	
				informed of all future	
				plans and decisions.	
				Objects:	
				To any high rise development in	
				the centre of Cottesloe where	
				there could be any chance of	
				shadowing the current Napoleon	
				Arcade or any other business	
				area. There needs to be absolute	
				consideration for all established	
				businesses. There also needs to be	
				access to enough car parks for any	
			 	developments do go ahead.	
15	4/3/20	D20/8075	Consultant	Supports:	Comments Noted
			submission	Subject to changes to the built	
			on behalf of	form provisions on the subject site	Draft Precinct Plan
			landowners	within LPS3 to provide a building	was prepared based



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		envelope that includes an increase	on draft State
		in maximum building height from	Planning policy 7.2
		three (3) storeys to ten storeys, as	Precinct Design
		well as detail around proposed	which requires a
		setbacks, built form, vehicle	tailored
		crossovers, land uses, pedestrian	performance- based
		access and other minor	approach to
		considerations.	precinct design,
		The preparation of the draft	supported by
		Precinct Policy to create an	design review and a
		overarching strategic direction for	high level of
		the town centre and provide	community
		development guidance to facilitate	participation.
		a district level activity centre, infill	
		development, high levels of	There is to be
		amenity and increased activity and	further examination
		vibrancy.	of specific design
		The draft Precinct Plan can	aspects within the
		facilitate the redevelopment of	proposed sub-
		multiple dwellings/apartments in	precincts to further
		the town centre which will help	refine the plan and
		diversity housing choice within the	seek additional
		Town, as well as provide the	community input.
		opportunity to live within the	, .
		town centre.	
		The draft Precinct Plan will help	
		enable residential redevelopment	
		within the town centre, which will	
		increase the number of residents	
		in the centre and facilitate more	
		activity to support local business.	
		The draft Precinct Plan will	
		facilitate redevelopment of the	
		racilitate redevelopment of the	



subject site that will improve its
interface with the street, provide
the opportunity to contribute to
meeting the Town's dwelling
targets within a location of high
amenity and access, and align with
broader State Government
strategies for locating infill and
density within precincts,
particularly station precincts.
The draft Precinct Plan objectives
to promote ecological sustainable
development practices and to
reinforce the role and function of
the Cottesloe District Activity
Centre as a connected local hub
with a community focus and
village ambience. The vision to
create an activated and vibrant
urban village which offers a wide
range of services and experiences
whilst respecting the unique
character and history of the place
is also supported.
Objects:
To the proposed R-AC3 coding and
subsequent building height for lots
on the northern side of Station
Street as this will result in
significant overshadowing of the
Station Street public realm and
loss of amenity, particularly during
the winter months. The built form



		controls, specifically the building
		, ,
		height, for lots on the northern side of Station Street should
		optimise the desired 'village'
		streetscape character and aim to
		avoid overshadowing of the public
		realm. Measures such as reducing
		the maximum building height and
		increasing the upper level setbacks
		will increase solar access to the
		Station Street public realm.
		To the proposed nil front setback
		for residential uses on the ground
		floor. Suggest that the draft
		Precinct Plan state that no
		residential uses should be
		permitted on the ground floor as it
		will not align with the intended
		vision and role of Station Street as
		an active part of the town centre
		and key pedestrian connection for
		people accessing Cottesloe Train
		Station. In order to facilitate
		increased pedestrian activity,
		Station Street should aim to
		achieve an active street interface
		through increased ground floor
		commercial activity and public
		amenity. Future development
		should therefore contain ground
		floor non-residential uses.
		To the setback provisions in Clause
		8.2.5 of the draft Precinct Plan



	that requires a minimum setback
	of 2m at podium level and 6m for
	upper levels. These setback
	provisions create poor urban
	design outcomes and hinder
	Station Street and the broader
	town centre's ability to develop
	into an active and vibrant urban
	village.
	By providing a nil front setback for
	podium built form within SP3,
	Station Street will provide a higher
	level of articulated street
	frontages that engage directly
	with the pedestrian realm,
	increase pedestrian amenity and
	support businesses that require
	passing trade and activity.
	Additionally, providing a nil street
	setback for podiums within the
	town centre provides the
	opportunity for built form to
	provide an interesting active
	façade and allows awnings to
	easily be provided over the
	adjacent pedestrian realm.
	Awnings help provide a human
	scale at ground level and assist in
	creating a 'sense of enclosure' or
	containment within the
	streetscape. This also aids to
	conceal higher density



development beyond human
scale, which is a part of an urban
town centre context.
Recommended changes included
in this submission are:
■ No residential uses be
permitted on the ground floor;
 Amending Figures 15 and 16
to reflect the nil rear setbacks
of SPP clause 7.3 and 8.2.4;
Revision of the building
envelope (including maximum
building height) for lots north
of Station Street in light of
their overshadowing impact
on the Station Street public
realm;
■ Laneways' not be included as
a public space within clause
8.2.5 and be considered as a
'rear setback' as per clause
8.2.4 only when a property
maintains a primary frontage
to a street; and
■ The requirement for 'A
minimum of 2m at podium
level' setback in clause 8.2.5
be deleted to accommodate a
better interface between
active podium uses and the
street and allow for awnings
to be provided for pedestrian
shelter of the adjacent public



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				realm.	
16	4/3/20	D20/8074	Owner	 Supports: The increase in development limits for the Cottesloe Village Precinct subject to the Napoleon Street properties with an R AC3 coding. Objects: To overshadowing. Napoleon Street is only marginally narrower than Jarrad Street for example and any issue of overshadowing can be addressed by stepping back upper levels. 	Comments noted. There is to be further examination of specific design aspects within the proposed subprecincts to further refine the plan and seek additional community input.
17	3/3/20	D20/8055	Owner	 Supports: The increase in development limits for the Cottesloe Village Precinct subject to the Napoleon Street properties with an R AC3 coding. Objects: To overshadowing. Napoleon Street is only marginally narrower than Jarrad Street for example and any issue of overshadowing can be addressed by stepping back upper levels. 	Comments noted. There is to be further examination of specific design aspects within the proposed subprecincts to further refine the plan and seek additional community input.
18	3/3/20	D20/8047	State Government stakeholder	 General Comments: The Draft Precinct Plan identifies 'opportunities to increase frequency of trains and buses' (pg. 16). In July 2019, the PTA implemented timetable changes whereby all skip-stop (express) 	Comments noted.



train service patterns were	
removed along the Fremantle	
Line. The removal of skip-stop	
patterns has resulted in	
increased service frequencies at	
Cottesloe Station to one train	
every ten minutes in peak	
periods, as well as making the	
timetable simpler for all users.	
The PTA has no further planned	
increases to frequency at	
Cottesloe Station in the near	
term as the frequency of the rai	1
service is considered to meet the	
capacity required.	
The Access and Movement	
Analysis report includes actions t	
undertake feasibility studies to	,
'redesign the station' (pg. 28), an	4
another to 'determine an	1
appropriate grade separation at	
Jarrad St' (pg. 29). The	
Department of Transport (DoT)	
and Main Roads Western Austral	a
(MRWA) are identified as lead	u
agencies. The responsibility is	
incorrectly apportioned: the PTA	
should be the lead agency for both	h
the above actions, the latter in	"
collaboration with MRWA.	
Further, some of the work	
mentioned in the above actions i	;
mentioned in the above detions i	, l



already progressing through the
PTA's Fremantle Line Level
Crossing Master planning exercise,
with the Town as a participatory
stakeholder.
The PTA recommends as part of
the Town's actions that bus
priority like queue jumps be
considered along Stirling
Highway at the signalised
intersections. This would be an
important enabler in achieving
the desired improvements to
public transport services for the
precinct.
While not mentioned specifically
in the report, the PTA requires
that the terminus facility for the
102 bus route service remain
adjacent to the Cottesloe Train
Station with spaces of 2 buses (1
in service and 1 for layover).
Currently, this facility is located on
Railway Street allowing for
transfers to Cottesloe Station and
Cottesloe Village Precinct. With
the potential changes to the
surrounding Cott Village Precinct,
the PTA will need to retain access
to this facility.
The report refers to the Cott Cat
shuttle bus as 'The Cottesloe



Central Area Transit (CAT) Bus'
(pg.21). This is incorrectly
referenced. The service
objectives and funding
mechanism for the Cott Cat are
different to that of the services
provided under the Central Area
Transit initiative. Therefore,
reference to the Central Area
Transit should be removed.
On page 22, the report describes a
survey undertaken by Painted Dog
for the PTA in 2017 to evaluate
Cottesloe Station access for
'current and future passengers'.
The mode share presented from
that survey relates only to current
passenger usage, not future
passenger. Therefore, references
to future passenger usage should
be removed.
Also on page 22, the report states
that planned growth in the centre
will require 'improvements to bus
and train capacity'. The PTA has
increased frequencies of trains to
Cottesloe Station by removing
skip-stop pattern services, and
thereby increased service capacity
to the station (and to the centre).
PTA analysis indicates that the
station can accommodate



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19	3/3/20	D20/8003	Consultant submission on behalf of landowners	significant additional patronage without any further requirement to increase train capacity. • Lastly, any decision to relocate the Western Power plant west of the railway will need to be made in consultation with Western Power and the PTA. There are a number of utilities in the vicinity of the railway reserve that are required for the operation of the railway line. Duplicate submission (refer submission 15)	
20	3/3/20	D20/7903	Owner	Supports: The basic elements that make the Town an attractive place in which to work and live provides excellent foundations for a new direction for Cottesloe Village. Focussing on four key elements which contribute to the friendly community of Cottesloe: Aesthetics, Economic Value, Human Connections, and Our World. Respecting the existing context and surroundings in the design of	Comments noted. There is to be further examination of specific design aspects within the proposed subprecincts to further refine the plan and seek additional community input.



new structures to unlock the
potential for new structures to
improve the overall visual appeal
and relationship between
different development and spaces.
Ensuring any future development
recognises the importance of
proportion and human scale in
delivering the vision for the
precinct. Disconnection begins
once building heights go above
three storeys.
Visual complexity or ornament
being acknowledged and heralded
as a common theme in developing
the precinct.
Economic value being considered
when planning the precincts.
There are opportunities for the
whole community to derive upside
from the right kind of
development.
Objects:
To proposed building heights - due
to the tight footprint that the
Cottesloe Village Precinct sits on,
tall buildings are always going to
seem out of scale with
surrounding development.
Permitting up to 10 storeys at any
location in Cottesloe will set a
precedent for the rest of the town
as well as neighbouring suburbs.



One need only look at the current
fiasco unfolding in the City of
Nedlands to see how such
planning changes can break apart
the fabric of a community.
The potential loss of heritage (e.g.
corner buildings at SCA6) through
high-rise development would be
significantly detrimental to the
heritage character of the village.
Drawing from the historical styles
and existing heights, as well as
mass and structure, will create a
visual alignment and harmony that
is easy on the eye, and
demonstrably of its place.
To the diminishing liveability that
high-rise creates as meaningful
contact with ground level events is
possible only from the first few
floors in a multi-storey building.
Thus high-rise development would
appear to be in direct conflict with
the Town's desire to "create an
active, vibrant, and well-
connected urban village".
To the heights proposed for the
various sub-precincts, particularly
the proposed six-storeys for SCA4
and 5. If the current Plan were
adopted, the terraces and offices
at the existing development at 105
Forrest Street would potentially



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				look directly into apartments, or	
				worse a multi-storey carpark, at	
				very close proximity, and lose their	
				entire connection with all of the	
				vistas that are currently available.	
				Consequently the proposed high-	
				rise will not improve the amenity	
				of the existing apartments but, in	
				fact, de-value the experience of	
				living in them and devalue them	
				economically.	
				The negative impact on well-being	
				from high-rise development due	
				to the loss of views (of the sky and	
				trees from vantage points) and	
				overshadowing.	
21	2/3/20	D20/7827	External	PerthALIVE is an independent not-for-	Comments noted.
			organisation	profit organisation promoting precinct	
				developments that accommodate and	
				provide services to people at all stages	
				of life. The 'ALIVE' acronym stands for	
				All Ages Living in Vibrant	
				Environments.	
				Supports:	
				 The well-known elements of 	
				quality higher density mixed-use	
				precincts.	
				 Alternative urban design to 	
				promote vibrant and diverse	
				communities in Western Australia.	
				Specifically development based on	
				sustainability with preferences for:	



					,
				mixed age communities	
				Flexible design that	
				accommodates people in	
				all stages of life	
				Developments that	
				encourage a strong sense	
				of community – both	
				within the resident	
				community and between	
				the residents and the	
				broader community in	
				which they are situated.	
				Access to most services	
				within walking distance	
				and other services via	
				public transport.	
22	3/3/20	20/7877	Consultant	Supports:	Comments noted.
			submission	The Town's efforts to encourage a	
			on behalf of	diversity of residential and mixed-	There is to be
			landowners	use development uses within the	further examination
				Cottesloe Village Precinct. No	of specific design
				objection to its purpose or scope.	aspects within the
				Objects:	proposed sub-
				 To the proposed designated 	precincts to further
				density allocation of R-AC4 as this	refine the plan and
				will not provide enough incentive	seek additional
				for redevelopment of properties in	community input.
				Napoleon Street. Sub-Precinct 1	
				should be modified to show R-AC3	
				code, at the very least on the	
				southern side, with design	
				standards allowing up to 6 storey	
				development.	



23	3/3/20	20/7871	Consultant Supports:	Comments noted.
	-/-/	3,121=	submission • The vision of the draft Precinct	
			on behalf of Plan to establish a well-connected	There is to be
			landowners active urban village that provides a	further examination
			diverse experience for residents	of specific design
			and visitors.	aspects within the
			The draft Precinct Plan and	proposed sub-
			provides justification for the	precincts to further
			inclusion of the subject land as a	refine the plan and
			Special Control (SCA) within the	seek additional
			draft Precinct Plan with an	community input.
			associated increase in the	
			maximum building height (from 3	
			storeys to 5 storeys) and	
			development potential.	
			The inclusion of the subject site as	
			a SCA and increasing its current	
			development potential as it will	
			help to achieve this vision by	
			encouraging the site to be	
			redeveloped in the future as a	
			landmark corner site, providing an	
			entry point to the town centre and	
			providing a high-quality human	
			scale interface, without adversely	
			affecting the amenity of the	
			surrounding area. It will also	
			provide for increased density	
			within the town centre, helping to	
			achieve the State's infill targets on	
			an appropriate site that through	
			built form controls can manage	
			the increased density on the	



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				surrounding area.	
24	3/3/20	D20/7866	Consultant submission on behalf of landowners	 Supports: The overall vision of the draft Precinct Plan for enhancing the town centre and establishing a well-connected, active urban village. The draft Precinct Plan and provides justification for the inclusion of Lot 5 Hurstford Close in Sub-Precinct 5 (SP5) as:	There is to be further examination of specific design aspects within the proposed subprecincts to further refine the plan and seek additional community input. Suggested incentivising of the potential for redevelopment of Lot 51 Forrest Street and Lot 100 Stirling Highway given their strategic corner location at the northern approach of the town centre will require careful consideration of impacts on amenity given the existing mix of development on Forrest Street which includes



	provides alternative access	single and medium
	other than from Stirling	residential.
	Highway.	
	 The inclusion of both 502 and 	
	Lot 5 is a logical extension of	
	SP5 given their Stirling	
	Highway frontages interface	
	with Sub-Precinct 6 on the	
	west side of Stirling Highway,	
	which has increased building	
	heights of six and up to ten	
	storeys, as well as being	
	opposite strategic corner sites	
	on Station Street (SCA5) and	
	Forrest street.	
	 Subject to the draft Precinct Plan 	
	considering incentivising the	
	potential for redevelopment of Lot	
	51 Forrest Street and Lot 100	
	Stirling Highway given their	
	strategic corner location at the	
	northern approach of the town	
	centre. The sites have the	
	following benefits of a strategic	
	site as defined in clause 8.3 of the	
	draft Precinct Plan:	
	 A corner site (with three street 	
	frontages);	
	 The site is a significant size 	
	and land area (1,923m²); and	
	The site is a prominent and	
	strategically significant	
	location in the north-western	



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25	2/3/20	D20/7835		Director of Company that owns property	corner of the Precinct area. Suggested that the site be included as a SCA area with an R-Code and dashed line (or similar) depicted on Figure 12 of the Cott Village Sub-Precincts Map. Supports: Progressive policies but believe that the height and setback limits will stifle interest to develop, especially with so many small land holders. Concern about how Cottesloe can settle on the matters proposed by the draft Precinct Plan without knowing what Peppermint Grove will allow.	Comments noted. Project is a joint project with the Shire of Peppermint Grove. The Steering Group that has been established with representatives from both local governments is tasked with providing a recommended course of action that will deliver the overall vision for both parties.
26	2/3/20	D20/7827		External organisation	Duplicate submission (refer submission 21)	
27	28/2/20	D20/7785		Cottesloe Resident	Supports: • The document in full, although the Town should consider greater	Comments noted.



			building height and density to encourage residential growth and increased vibrancy. • Subject to providing greater opportunities, perhaps through reduced restrictions on operation and noise for restaurants and small bars will also add to the vibrancy and make the Town Centre more attractive to afterhours use. • The draft Precinct Plan and suggests that the Town investigate redevelopment of the two large carparks on Station Street for residential/commercial/retail development.	
28	27/2/20	D20/7728	Cottesloe Duplicate submission (refer submission 27)	
29	25/2/20	D20/6579	Cottesloe Unable to include any information as submission form submitted was not filled out and no further information was provided.	
30	25/2/20	D20/6494	Landowner Proprietors of 28 and 30 Napoleon Street, Cottesloe Cottesloe Landowner • The draft Cottesloe Village Precinct Plan and congratulates the Town and the Shire for their commitment to the creation of a comprehensive overarching strategic framework to guide the future of the Cottesloe Activity	Comments noted.



Centre.
The draft Cottesloe Village
Precinct Plan subject to the
existing successful structure that
underpins the district centre being
maintained.
Subject to modifications to the
draft Cottesloe Village Precinct
Plan to:
 Address the proposed 'down-
zoning' of the subject property
by one storey (current 4
storeys proposed 3 storeys) as
the site to the immediate
north has been 'up-zoned'
from 4 storeys to 10 storeys .
This would result in a 21 metre
height difference a cross a 5
metre wide laneway that
would block all opportunities
to northern natural light. The
capacity for the subject site to
be redeveloped to include
residential on upper levels
would be effectively
eliminated by the introduction
of this built form outcome.
■ More significant development
potential being focussed on
Napoleon Street in a manner
that does not duly impact on
the urban amenity. The
development of a built form



	scale of 10 storeys would	
	create a poor environment for	
	the adjoining laneway and	
	over parts of Napoleon Street.	
	■ Development of smaller blocks	
	through amalgamation which	
	will only occur if there is the	
	additional development	
	capacity. Also development of	
	smaller blocks would provide	
	an urban form with a finer	
	grain that is a defining	
	characteristic of the Cottesloe	
	Activity Centre as it currently	
	stands.	
	Recommends:	
	Reconfiguration of the built form	
	to nuance the resultant built form	
	at street level by:	
	 Allocating additional height on 	
	the northern side of Napoleon	
	Street where setback behind a	
	podium setback of 5 metres	
	from the boundary.	
	■ Limiting building height on the	
	southern half of the SCA 1	
	area to a maximum of 3	
	storeys, which will focus	
	height to Station Street and	
	ensure the development	
	fosters a high quality laneway	
	experience and does not	
	impact on the ability to	



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			provide residential development on the upper levels of the lots on the northern side of Napoleon Street. That no new areas be zoned to allow for retail uses. It is critical that the retail floor space is focussed in the existing areas. That there not be paid parking or on-street parking in the Village Centre to ensure retail trading is not impacted.	
31	25/2/20 & 17/2/20	D20/6473 & D20/5360	Owner of residential and commercial properties • The re-invigoration of the area in recognition of the change in shopping behaviour and the need to introduce other and varied activities. • The draft Precinct Plan subject to the inclusion of a space that can provide a meeting/pop-up event space for the community to meet both day and evening. It will be beneficial to an active village to encourage flow of pedestrian traffic from Peppermint Grove though the Centre and across the railway line to the ocean. • Subject to creation of easy access from the Cottesloe Village to the Grove Library. • The emphasis on design through	Comments noted.



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				the introduction of sympathetic urban design and architectural principles into approvals.	
32	24/2/20	D20/6312	Resident	 Supports: Provision of infill housing either adjacent to Stirling Highway or on the railway reserve north of Cottesloe station. Medium density housing in close proximity to the train/bus within an easy walk to the shops, restaurants, coffee shops etc. to build on the 'Cottesloe Village' atmosphere and to minimise the use of cars. Also provides the following comments: An ideal solution to free up more land for medium density infill and address east-west connectivity would be for the State Government to sink the rail line from Grant Street to south of Jarrad Street. The small size of Cottesloe and the easy access to the train at Cottesloe station, Grant Street station and Swanbourne station make it ideally suited to a moderate increase of medium density housing on PTA land adjacent to these stations. 	Comments noted.



33	19/2/20	D20/5871	Part-owner (25% interest) 16 Station Street Supports: In principle the objectives and vision of the Draft Cottesloe Village Plan. The improved building heights and increased densities proposed in the sub precincts immediately north and south of the Napoleon Street Precinct. Also provides the following comments: Concerned that the setback requirements for upper floors limit the development potential of smaller or narrower sites. Would prefer a planning policy that was more flexible in that regard, taking into account an adequate provision of natural light and privacy for neighbouring properties.	Comments noted.
34	19/2/20	D20/5800	Owners of 16 Station Street In principle the objectives and vision of the Draft Cottesloe Village Plan. The improved building heights and increased densities proposed in the sub precincts immediately north and south of the Napoleon Street Precinct.	Comments noted.



25	19/2/20	D20/E472	Drivato	Supports	Comments noted
35	18/2/20	D20/5472	Private citizen	 Supports: Redevelopment of the Cottesloe Central Shopping Centre and it should have a design similar to that of the Royal Arcade in London. 	Comments noted.
36	15/1/20	D20/1257	Resident	 Supports: The Cottesloe Village Precinct as it provides a wonderful opportunity to enhance the hub of Cottesloe and Peppermint Grove with more services, shops, offices and importantly apartment accommodation. The Cottesloe Village Precinct as it provides an opportunity for Cottesloe and Peppermint Grove to meet their density obligations in an area where overlooking into neighbouring residential properties is minimal or non-existent. The Cottesloe Village Precinct as it provides opportunities for high rise development on Station Street, Jarrad Street and Stirling Highway with commercial on the ground floor, offices on the second and apartments above. 	Comments noted.
				 Also provides the following comments: The Councils need to maximise these opportunities to reduce the 	



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				pressure for rezoning, density and high rise buildings in residential areas of the municipalities. There is also the likelihood of the WA Planning Commission overriding the plan with increased height as it has done on the Cottesloe foreshore and elsewhere. Buildings north of Napoleon Street should not block sunlight to that street at the winter solstice. While 3 storeys at nil setback would active the streets, setbacks should be imposed for higher storeys. Cottesloe Central (The Grove) is another opportunity to provide high rise apartments with minimal to no overlooking. There is a case for nil setbacks on Stirling Highway and Leake Street for the entire height of the buildings, but there would need to be tapering to two or three storeys where the site meets residential properties to the south and east.		
37	24/12/19	D20/8	Private	Objects:	Comments	noted.
			citizen	To the proposed 10 storey		
				development at SCA1 and SCA3 on		
				Station Street as it would detract		
				from the village feel. Instead		
				supports 6 storey development as		
				the height and bulk of the		



				buildings would be consistent with the overall precinct plan.	
38	24/12/19	D20/7	Resident of Peppermint Grove	Objects: • To the current state of Napoleon Street. Cottesloe Village should be the heart of the community while honouring its location between the river and the ocean and the precincts colonial heritage.	Comments noted.
39	20/12/19	D19/44160	Owner occupier	 Objects: To turning the two Council car parks on Station Street into apartment buildings as this will create a lack of car parking space in the area which will put pressure onto Forrest Street being developed for extra car parking. To the additional residents that will be introduced to the area putting further strain onto what is already inadequate road infrastructure in the area, most notably Jarrad Street and Eric Street . If population densification of this area is to occur the railway needs to be sunk, as it is in Subiaco. 	Comments noted.
40	10/12/19	D19/43217	Owner	Supports: The concept of development and community feeling of open spaces and trees in Station Street. Objects: To 10 storeys for the Station street	Comments noted.



	development as it is too high. Six
	storeys would be much better
	with less shadow and the time
	span for development shorter with
	less impact on trade while
	developing.





MINUTES

TOWN OF COTTESLOE AND SHIRE OF PEPPERMINT GROVE Precinct Plan for Cott Village

Steering Group Meeting No. 5

Venue:	TOWN OF COTTESLOE	Date:	17 December 2020
	Mayor's Parlour	Time:	2.30 – 4pm
Purpose:	Obtain Elected Member ar	nd CEO input in	nto matters raised below.
Attendees	Cr Helen Sadler (Chair) Cr Lorraine Young Cr Patrick Dawkins Cr Peter Macintosh	CEO Matthew Scott (MS) (ToC) CEO Don Burnett (DB) (SoPG) Wayne Zimmermann (WZ) (ToC) Ross Montgomery (RM) (SoPG) Josh Dallimore (JD) (SoPG) Freya Ayliffe (FA) (ToC) Ed Drewett (ED) (ToC) Gayle O'Leary (GO) (ToC)	
Apologies	Nil		

Time	Item	Ву
2.30pm	Arrival and Refreshments	All
2.35pm	Welcome	Chair
	The Chair welcomed Matthew Scott to his first meeting of the Steering Group and provided a brief overview of what has transpired since the last meeting.	
2.40pm	Project Update	WZ/RM
	WZ provided a project update including:	
	 Outcome of the meeting with the Minister for Transport, Planning on 4 August 2020 was very positive and the Minister welcomed the initiative of both LG's working together on this project. The Minister supports the establishment of a working group with representatives from all relevant State Government agencies to work collaboratively with the LG's to help overcome constraints to the development of the Cott Village Precinct and unlock the development of State Government landholdings in the Precinct area. Minister instructed the Director of Metro Central from DPLH (Dale Sanderson) to be the principal contact for the formation of the working group. The 'Terms of Reference' for the working group, which is to be titled 'Project Facilitation Group' (PFG), were distributed to the Steering Group members at the meeting. It is proposed to hold 	





the inaugural meeting of the PFG in January 2021 depending on availability of representatives.

- A revised timeframe for progress of the project was distributed to members of the Steering Group for consideration.
- RM presented slides showing a 12 month time frame of tasks (Titled CURV) for the project to be done by December 2021. The tasks included a design competition to be held (\$30,000 prize) to deliver design options for the precinct based on identifying strategic sites which have potential to deliver multiple benefits.
- The Steering Committee discussed the two different approaches and timeframes for delivery of the Precinct Plan. Cr Peter Macintosh commented that as part of the Precinct Plan is to provide a transport hub at the Village then briefs to deliver the specific design guidelines for the sub-precincts need to be clear about what we want delivered.

Cr Young advised that Cr Sadler and her had recently met with the consultants who have prepared the Scheme Amendment for Nos. 7 and 11 Station Street to hear their concerns about the time that the draft Precinct Plan is taking and to discuss a way forward for the proposed Amendment. She expressed concern about the timeframes that are proposed for the project in delivery of the Precinct Plan and suggested that if possible, a priority be given to the development of design principles for the sub-precinct in which the Amendment is proposed. Cr Young also advised that we need to define the exemplary design principles that need to be met and the landowner wants to work with us in developing these.

- WZ advised that the low turnout for the two community workshops held prior to the preparation of the Cott Village Draft Precinct Plan makes it difficult to rely on the findings as a representation of views for the broader community. It does however, provide some background information, which in conjunction with the results of the local residents survey provides data on the community, including their values, perception of the place and their views on the future shape of the town centre. WZ advised that 40 submissions were received from the advertising of the draft Precinct Plan and that over 70% of the submissions are generally in support of the draft Precinct Plan including:
 - the creation of a business hub within the village centre;
 - provision for higher density mixed-use precincts;
 - provision of infill residential development to help meet the State Government density targets;
 - provision of a diversity of residential development;
 - better connectivity between east and west Cottesloe for vehicles and pedestrians;
 - possible sinking of the railway line and redevelopment of State Government owned land immediately to the west of the railway station;
 - minimising overshadowing of Napoleon Street and Station Street;
 - improved pedestrian and cyclist access across Stirling Highway; and





 Cottesloe Village Centre becoming a connected local hub with a community focus and village ambience.

Objections to the draft Precinct Plan include:

- The proposed 10 storey and 6 storey heights for some subprecincts being unacceptable due to overshadowing, loss of views from existing development.
- Some of the proposed designated density allocations (e.g. R-AC4) will not provide enough incentive for redevelopment of properties.
- Need to ensure that the interfaces of development with the existing laneways provide for an active safe environment for public use both day and night.
- The loss of car parking space with the proposed redevelopment of the two Council car parks on Station Street.
- The increase in residents to the area will put further strain onto what is already inadequate road infrastructure in the area.

The Steering Group noted the outcome of the submissions and requested that a brief summary of the findings from the community workshops be presented to the next Steering Committee meeting.

3.10pm Next steps

WZ/RM

- PFG meeting proposed to be held in late January/early February
 2021. This is to brief members on the project, the vision and objectives and to obtain a commitment from all members of PFG to:
 - work collaboratively in undertaking projects impacting on the draft Precinct Plan;
 - consult closely with the Town and the Shire in undertaking any projects; and
 - enable design-led outcomes to be carefully considered in all associated projects.
- WZ and RM advised that the next stage is to engage consultants to undertake detailed design studies and develop specific design guidelines including preferred land uses for each Sub-Precinct.

The Steering Group requested and agreed to defer this stage pending the inaugural meeting of the PFG as it will provide an opportunity for the members of the PFG to provide input and guidance on what they consider are important design principles to apply to any development projects within the Cott village precinct area. Possibly discuss design principles that are developed with the Cottesloe Design Advisory Committee if considered necessary. Also directed that there needs to be consistency of detail across both Council's for the Precinct.

 WZ and RM advised that following the engagement of consultants to prepare design concepts and guidelines it is proposed to hold public workshops to obtain feedback on options developed.

The Steering Group directed that workshops should not be held until clearer identification of the design vision for the Precinct including a focus on strategic sites, with Station Street being the most likely priority. Need to encourage design thinking around employment and business, density and diversity of housing types, Streets and spaces





	and their activity, transport hub – what is it and how does it relate to local as well as regional access. Also explore how best to get engagement with strategic stakeholders such as schools, major land owners, industry groups such as Pro-Cott and PG business.	
3.20pm	 Planning approval process WZ advised that the new State Planning Policy 7.2 – Precinct Design is soon to be finalized and the draft Precinct Plan will need to follow the manner and form under this policy and also include a public and stakeholder engagement strategy. 	WZ/RM
	• The Chair of the Steering Group queried what the situation is with the engagement strategy for the Precinct Plan. RM advised that a draft strategy had been commenced but has not been finalised. The Steering Group requested that the strategy be finalised and brought to the Steering Group for consideration.	
	 Progress of the project must be balanced between keeping pace with other planning initiatives (such as Western Suburbs Working group) and the need to be influential with any specific development proposals. 	
3.50pm	 Financials – DB queried the financial situation for the project as there has been no money spent in the first six months of this financial year. He suggested that to assist in progressing the project a project officer or similar should be engaged to manage the administrative and financial elements of the project. 	Everyone
	 The Steering Group agreed that a brief should be prepared and an officer engaged to undertake such a role. The date of the next meeting is to be confirmed and is likely to be in late February/early March 2021. 	
3.55	 Other Business As per the Terms of Reference the Chair is to be rotated to the Shire for the next 12 months. The Shire of PG is to advise who will be the Chair and the date of the next meeting. Cr Helen Sadler was thanked for her effort as Chair of the Steering Group over the past 12 months. Cr Sadler indicated her support for the continued work of the Steering Group. RM suggested that a field trip be arranged for the Steering Group to view comparable activity centres to gauge the design challenges and merits, or other design approaches as they might relate to the Cottesloe Precinct. The Steering Group agreed to this and RM is to provide a suggested list of possible centres, organise the trip and advise the Steering Group when this is to occur. 	Everyone
4pm	Close	Chair





Actions from Meeting:

1.	Scheme Amendment for Nos. 7 and 11 Station Street – contact consultants representing landowner to provide input into defining the exemplary design principles that need to be met within the Sub-Precinct 3 and the performance based standards and additional requirements for SCA1.
2.	Prepare a summary of the findings from the community workshops for presentation to the next Steering Committee meeting.
3.	Convene inaugural PFG meeting and include summary of the findings from the community workshops and public submissions in briefing PFG. Seek PFG input into the design and planning criteria that makes Cott Village precinct different from other similar Activity Centres in Perth.
4.	Prepare timeline for future meetings of Steering Group and PFG and revise timeframe for the planning project. Need to consider when the Station Street design principles/guidelines and performance standards are to be developed along with the design principles/guidelines and performance standards that will apply to the other Sub-Precincts. Also need to identify when consultants are proposed to be engaged to prepare the design principles and performance standards and when community engagement (including workshops) is likely to occur.
5.	Prepare scope and brief for engagement of consultants to prepare the design principles and performance standards to apply to Sub-Precincts.
6.	Finalise the draft engagement plan for the project and present to the Steering Group for consideration. In finalising strategy explore how best to get engagement with strategic stakeholders such as schools, major land owners, industry groups such as Pro-Cott and PG business.
7.	Present Steering Group an update of financial situation (expenditure to date and money to be spent this financial year), prepare a brief and engage a project officer or similar to manage the administrative and financial elements of the project.
8.	Arrange field trip for the Steering Group to view comparable activity centres to gauge the design challenges and merits, or other design approaches as they might relate to the Cottesloe Precinct.
9.	The Shire of PG to advise the member of the Steering Group from PG who will be the Chair

for the next 12 months and the date of the next meeting.