# **TOWN OF COTTESLOE**



# SHINE COMMUNITY SERVICES COMBINED COUNCILS COMMITTEE

# **MINUTES**

MAYOR'S PARLOUR, COTTESLOE CIVIC CENTRE 109 BROOME STREET, COTTESLOE 1.30PM, WEDNESDAY, 10 APRIL 2019

**GARRY BIRD Deputy Chief Executive Officer** 

11 April 2019

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#### **DECLARATION OF MEETING OPENING / ANNOUNCEMENT OF VISITORS** 1.

The Presiding Member declared the meeting open at 1.35pm

#### 2. **ATTENDANCE**

#### **Committee Members Present**

Cr Rachael Thomas Presiding Member, Elected Member, Shire of

**Peppermint Grove** 

**Prof Alison Garton** Chair, SHINE Community Services

Executive Manager Corporate Services, Town of Ms Bronwyn Rose

Mosman Park

Elected Member, Town of Claremont Cr Jill Goetze Cr Michael Tucak Elected Member, Town of Cottesloe

**Others Present** 

Cr Jenna Ledgerwood Elected Member, Town of Mosman Park, Deputy

Member

Chief Executive Officer, SHINE Community Services Mr Ralph Gore Deputy Chief Executive Officer, Town of Cottesloe Mr Garry Bird Ms Elizabeth Nicholls Senior Administration Officer, Town of Cottesloe

**Apologies** 

Ms Catherine Bohdan Director People and Places, Town of Claremont Mr Paul Rawlings

Manager, Corporate Services, Shire of Peppermint

Grove

Chief Executive Officer, Shire of Peppermint Grove Mr Don Burnett

#### **CONFIRMATION OF MINUTES FROM PREVIOUS MEETING** 3.

Moved Ms Rose, seconded Cr Goetze

The Minutes of the meeting of the SHINE Community Services Combined Councils Committee minutes held 6 February 2019 be confirmed.

Carried 5/0

#### **OTHER BUSINESS** 4.

#### 4.1 **Draft SHINE Community Services Budget**

Mr Gore provided a brief summary of the SHINE Community Services budget proposal for the 2019/2020 financial year and responded to questions from Committee members.

Mr Bird left the meeting at 2.01pm

Mr Bird returned to the meeting at 2.05pm

Mr Gore provided a brief summary of KPIs for the 2019/2020 financial year and responded to questions from Committee members.

#### OFFICER RECOMMENDATION

That the SHINE Community Services Combined Councils Committee recommends;

That the member Councils:

1. ADOPT the proposed budget and Council contributions for the 2019/2020 financial year.

#### **COMMITTEE RECOMMENDATION**

Moved Cr Goetze, seconded Cr Tucak

That the SHINE Community Services Combined Councils Committee recommends;

That the member Councils:

- 1. ADOPT the proposed 3% increase in budget and Council contributions for the 2019/2020 financial year.
- 2. ADOPT the proposed KPI targets for the 2019/2020 financial year.

Carried 5/0

#### 5. GENERAL BUSINESS

#### 5.1 Deed of Agreement – Clause 3.1(h)

Ms Rose referred to clause 3.1(h) of the Deed of Agreement which states:

#### 3.1. SHINE's Obligations to provide Support Services

The care, control and day to day management of the Support Services shall be undertaken by SHINE which must...

h) furnish to the Local Governments on or before 30 September in each year audited financial statements in respect of the payment or discharge of all expenditure in respect of the provision of Support Services during the financial year ending on the preceding 30 June. The audit of SHINE's annual financial statement must provide an audit opinion on Council funding (separate from other sources of funding) and the KPIs.

Ms Rose requested that audit for the 2018/19 financial year address this requirement. Mr Gore advised this would occur.

#### 6. **NEXT MEETING**

To be advised

#### 7. MEETING CLOSURE

The Presiding Member declared the meeting closed at 2.30pm.

C	ombine	ed Cour	ncil	s 2019/20	Р	roposed	В	udget				
			C			SH	INE					
Allocation Account	co	Budget 2018	(	CC Budget 2019		CC Budget 2020 @ 3%	Increment on 2019 Budget		30	30 June 2019 Forecast		June 2020 Budget
Income												
Funding - Combined Councils Funding - CC - Claremont	•	101 570	Φ.	404.047	Φ.	407.755	r.	2.420	r	104 047	¢.	100 700
Funding - CC - Claremont Funding - CC - Cottesloe	\$ \$	101,570 76,864	\$	104,617 79.170	\$	107,755 81.545		3,139 2,375	\$	104,617 79.169	\$	106,709 80,752
Funding - CC - Mosman Park	\$	79,609	-	81,997	\$	84,457	\$	2,460	\$	81,997	\$	83,637
Funding - CC - Peppermint G	\$	16,471	\$	16,965	\$	17,474	\$	509	\$	16,965	\$	17,304
TOTAL Income	\$	274,513	\$	282,748	\$	291,231	\$	8,482	\$	282,748	\$	288,403
Cost Of Sales												
Direct Vehicle Costs												
Shine Vehicle - Fuel & Oil	\$	1,534		1,500	\$	1,250	\$	(250)	\$	6,553	\$	5,400
Shine Vehicle - Registration Shine Vehicle - Repair & Maint	\$ \$	1,034 1,699	\$	560 1,000	\$	1,200	\$	(560) 200	\$	1,608 5,307	\$	1,840 4,800
'	Ψ	1,000	Ψ	1,000	Ψ	1,200	Ψ	200	Ψ	0,001	¥	4,000
Direct Wages Wages Support Staff			Φ	112 000	¢	116 222	¢	4 222	¢	624 500	¢	642 200
Wages - Support Staff Wages - Tel Allow S/Staff	-		\$	112,000 360	\$	116,232 300	\$	4,232 (60)	\$	631,500 1,165	\$	642,300 1,290
Wages - Tel Allow S/Staff Wages - Travel Hrs S/Staff	1		\$	7,000	\$	7,500		500	\$	49,287	\$	52,500
Wages - Travel Klms S/Staff	\$	3,915	\$	7,600	\$	7,600	\$	-	\$	33,475	\$	33,700
Superannuation - Support Staff	_		\$	11,339	\$	11,783	\$	444	\$	62,806	\$	61,109
TOTAL Direct Costs	\$	8,182	\$	141,359	\$	145,865	\$	4,506	\$	791,701	\$	802,939
Eymanaaa												
Expenses Advertising & Promotions	\$	2,308			\$	750	\$	750	\$	3,195	\$	3,600
Audit Fees	\$	2,250	\$	1,600	\$	1,200	\$	(400)	\$	6,500	\$	7,000
Bank Fees	\$	280	\$	130			\$	(130)	\$	664	\$	664
Board Expenses/Compliance	\$	1,000	\$	200			\$	(200)	\$	816	\$	1,000
Cleaning & Rubbish Removal	\$	8,588	\$	-	_	400	\$	- (40)	\$	13,920	\$	13,909
Computer/CMS/ IT Support Consulting Fees	\$	450	\$	440 15,000	\$	7,449	\$	(40) (7,551)	\$	2,571 48,611	\$	2,580 39,000
Deprec - Motor Vehicles	Ψ	430	φ	15,000	Ф	7,449	φ	(7,331)	\$	24,149	\$	12,000
Database, Software Licenses					\$	525	\$	525	\$	2,228	\$	2,940
Electricity/Gas/Water	\$	2,823	\$	2,240	\$	1,650	\$	(590)	\$	8,933	\$	7,500
Depreciation - All types									\$	58,510	\$	54,761
Insurance Insurance - Assoc Liability	\$	1,586	\$	1,100			\$	(1,100)	\$	5,070	\$	5,220
Insurance - Business	\$	3,109	_	1,460	\$	1,400	\$	(60)	\$	7,970	\$	8,220
Insurance - Motor Vehicle		,	\$	2,500	\$	1,800	\$	(700)	\$	7,274	\$	7,800
Insurance - Personal Accident	\$	164	-		\$	166		46	\$	522		720
Insurance - Workers Comp	\$	5,212	\$	7,000	\$	7,000	\$	-	\$	34,694	\$	34,800
Insurance - Town of Cottesloe  Memberships/subscriptions	\$ \$	1,242 1,011	\$	1,000			\$	(1,000)	\$	6,210 2,207		6,000 2,000
Misc - Office Expenses	φ	1,011	\$	400	\$	400	\$	(1,000)	\$	2,207		1,800
Motor Vehicle Exp - Indirect	\$	-	\$	1,140	\$	700		(440)	\$	11,276	\$	11,300
Postage & Courier	\$	1,871	\$	1,000	\$	650	\$	(350)	\$	2,682	\$	2,700
Printing & Stationery	\$	10,146	\$	8,000	\$	4,336	\$	(3,664)	\$	22,596	\$	23,040
Recruitment Expenses Rerpairs & Maintenance	\$	300							\$	5,850	\$	2,400
Rerpairs & Maintenance Rent	\$	6,925							\$	3,488 23,887	\$	4,000 23,112
Security	\$	267							\$	418	\$	500
Social Functions	Ť								\$	1,531	\$	1,500
Staff Amenities	\$	1,200	_	600	\$	300	\$	(300)	\$	998	\$	1,200
Staff Medical Costs	\$	200		100	\$	100		- (700)	\$	1,217	\$	800
Staff Training Staff Uniforms	\$ \$	1,200 250		1,800 100	\$	1,100		(700) -	\$	3,661 334	\$	4,800 500
Staff EAP	Ψ	200	Ψ	100	Ψ	100	φ	-	\$	-	\$	300
Telephone & Internet	\$	21,033	\$	12,000	\$	9,000	\$	(3,000)	\$	66,540	\$	61,200
Vounteers (Admin) Klms	\$	1,654		700	\$	220	\$	(480)	\$	606	\$	960
Wages & Salaries		400.000	Φ.	400.000	•	60.000	_	(40.000)	•	445 400	Φ.	400.000
Wages & Salaries Wages Kilometers	\$	190,382	\$	106,000	\$	96,000	\$	(10,000)	\$	415,468 161	\$	420,000 300
Superannuation Expenses	\$	18,086	\$	10,070	\$	9,120	\$	(950)	\$	44,425	\$	39,900
Provisions			Ė	,	Ť		Ė	()	Ė	, 3	Ė	,
Provision - Asset Replacement	\$	4,590							\$	15,300	\$	15,300
Provision - Annual Leave	\$	5,000	\$	3,000	\$	1,000	\$	(2,000)	\$	5,201	\$	6,000
Provision - Long Serv Leave Provision - Personal Leave	\$ \$	1,250 3,000					_		\$	2,649 5,733	_	3,000 6,000
		•					Ļ	/a= -		·		·
TOTAL Expenses	\$	297,377	\$	319,059	\$	291,231	\$	(27,828)	\$	1,661,873	\$	1,655,305
NET RESULT	\$	(22,864)	\$	(36,311)	\$	0	\$	36,311				



# TAPSS Community Care (Inc.) trading as SHINE Community Services 2019/20 Key Performance Indicators for the Combined Councils of Cottesloe, Claremont, Mosman Park and Peppermint Grove.

#### **Key Performance Indicators**

At the meeting of the Combined Councils held on 6 February 2019 the Councils agreed to three categories of performance indicators, these being:

#### **Service Delivery**

• Performance against agreed targets – Applying the same rates and absorbing Respite Services.

LGA		2018/19	2019/20				
	Independent Living	Transport	Respite	Independent Living	Transport		
Claremont	1677	90	30	1707	90		
Cottesloe	1677	90	30	1707	90		
Mosman Park	1728	426	0	1728	426		
Peppermint Grove	256	40	20	276	40		
Totals	5338	646	80	5418	646		

Note: One unit of Independent Living = One hour of Service One unit of Transport = One trip of approximately 10km or less

Given the low level of usage Respite Services have been absorbed into Independent Living however if requested by a client during the year these services will be provided under the Independent Living category.

### **Service Delivery by Service Type**

Note: these are indicators of service types based on previous use however SHINE will make all services available to Council clients within the overall service cap.

**KPI - Monthly Targets Based on Agreed Total Hours & Trips** 

	INDEPENDENT LIVING													KPI	KPI	<u></u>				
LGA	Podiatry		Social Centre		Domestic Assistance		Gardening		Other Food		Personal Care		Social Support		TRANSPORT		Total IL Hours	Total Trips	Hours	Budget Trips
	clients	hours	clients	hours	clients	hours	clients	hours	clients	hours	clients	hours	clients	hours	clients	trips				
Claremont	3	1	3	40	5	14	5	8	0	0	0	0	1	80	2	8	1707	90	1707	90
Cottesloe	3	1	1	2	4	20	5	8	1	3	1	4	18	105	2	8	1707	90	1707	90
Mosman Park	4	1	2	33	5	14	11	17	1	5	1	4	15	72	6	36	1728	426	1728	426
Peppermint Grove	0	0	0	0	1	2	2	4	0	0	0	0	4	17	1	3	276	40	276	40
Monthly Total	11	4	5	93	14	43	24	35	2	8	2	6	50	275	12	72				
Annual Total	22	7	11	167	29	93	47	71	4	16	3	13	88	549	24	126	5418	646	5418	646









#### **Effectiveness Indicators**

a. Accessibility of all Shine services (including HACC)

Measure: Percentage of persons eligible to access SHINE services, who are accessing those services (by Council).

Data: Population data to be sourced from the ABS. Percentage of seniors with a disability to be sourced from government agencies.

KPI - Year End Percentage of residents per LGA accessing council funding (based on 2016 ABS data)

	Mosman Park			C	laremor	nt	(	Cotteslo	e	Peppermint Grove			
	KPI	LGA	%	KPI	LGA	%	KPI	LGA	%	KPI	LGA	%	
55-64	2.00	1078	0.002	1.00	1203	0.001	1.00	1125	0.001	2.00	241	0.008	
65-69	0.50	496	0.001	3.17	571	0.006	0.50	471	0.001	1.83	88	0.021	
70-79	12.50	733	0.017	5.00	994	0.005	2.17	610	0.004	3.67	146	0.025	
80+	18.17	366	0.050	25.83	781	0.033	21.00	348	0.060	3.67	79	0.046	
Overall	33.17	2673	0.012	35.00	3549	0.010	24.67	2554	0.010	11.17	554	0.020	

KPI Year End - Percentage of residents per LGA accessing CHSP (>65) and HACC (<65)

		Mosm	an Park			Claremont				Cott	esloe		Peppermint Grove			
	CHSP	%	HACC	%	CHSP	%	HACC	%	CHSP	%	HACC	%	CHSP	%	HACC	%
KPI Target	60	3.76%	4	0.37%	65	2.77%	1	0.08%	30	2.10%	0	0.00%	3	0.96%	0	0.00%
residents over 65 1595			2346						1429	)	313					
residents 55-64			1078		1203						1125	1	241			

#### b. Customer Satisfaction

Measure: Percentage satisfaction in the timeliness of services and quality of service.

Data: Annual client survey.

Survey to be conducted in January of each year.









# **Efficiency Indicators**

a. Cost of providing services

Measure: Cost per service (by Council)

Data: SHINE records/benchmark data provided by similar services

#### TARGET HOURLY RATE COMPARED to CHSP CONTRACT RATE

Service Type	CHSP Rate per hour	Council Target Rate per hour
Personal Care/Support Services	\$58.65	\$55.00
Podiatry Services	\$58.14	\$55.00
Gardening & Home Maintenance	\$47.49	\$45.00
Group Based Services	\$19.85	\$20.00
Transport (Group)	\$10.30 (per trip <10km)	\$10.00 (per trip <10km)

b. Personnel (staff & volunteers) utilised efficiently

Measure: Staff & Volunteer hours as a percentage of total client hours of service.

Data: SHINE records.

**KPI – Target Ratios (Monthly Basis)** 

	Numbers	Percentage
Total community staff	27	47%
Total volunteers	30	53%
Staff hours	1700	87%
Volunteer hours	250	13%

SHINE will report against these KPIs on a quarterly basis unless stated otherwise.

# **Ralph Gore**

Chief Executive Officer SHINE Community Service







