



Town of Cottesloe

**STRATEGIC PLANNING  
COMMITTEE  
19 FEBRUARY 2014**

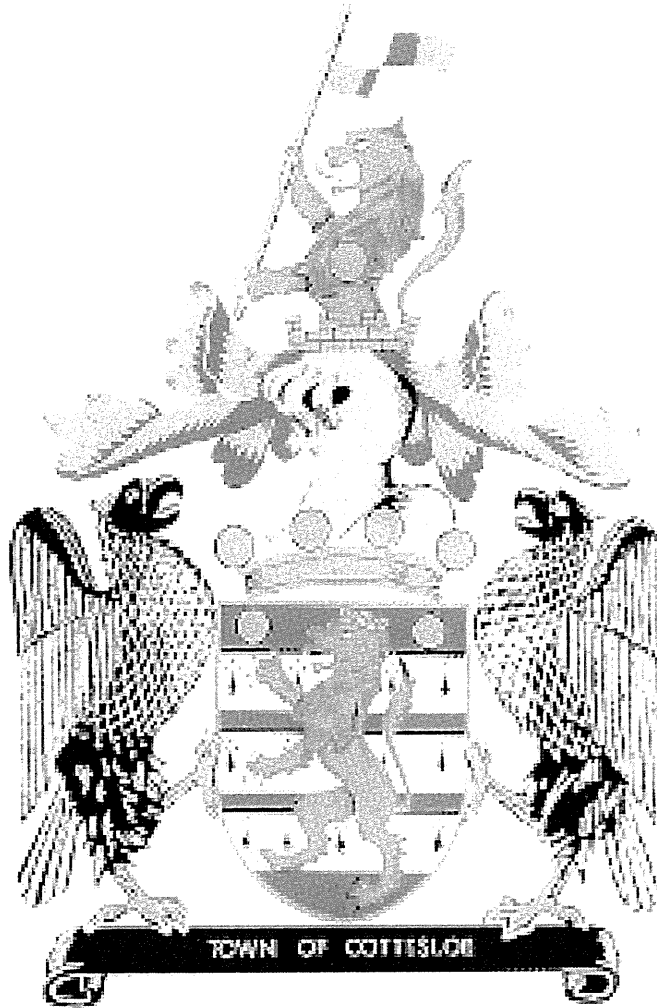
**ADOPTION OF 10 YEAR FINANCIAL  
PLAN**

**ATTACHMENT**

**10 YEAR FINANCIAL PLAN**



# TOWN OF COTTESLOE



## 10 YEAR FINANCIAL PLAN

2013 - 2023

REVISED FEBRUARY 2014



**TOWN OF COTTESLOE**  
**10 YEAR FINANCIAL PLAN**  
**FOR THE PERIOD 2013 TO 2023**

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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

<b>ASSUMPTIONS AND ESTIMATES</b> 2013 - 2023
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**Prevailing Rate of Inflation** 3.00%

The target band for inflation used by the reserve bank is 2% - 3%. As it is likely that at some point during the 10 year period inflation which reach this limit, the highest end of the target band has been used.

**Increase in staff costs** 3.50%

The current EBA has an automatic increase of 4.5% - which was considered appropriate for the period between 2010 and 2013. It is likely that a reduction in wage pressure will see this level fall to the longer term trend of 3.00% over the 10 years of the plan, however a marginally higher rate has been included to allow for the higher starting rate, and any one-off type increases.

**Increase in Grant Funding** 0.00%

As grants are determined by external agencies, no automatic increase has been factored into these calculations. As the plan is reviewed yearly, any changes in grant funding will be accounted for as and when they occur.

**Increase in Statutory Fees** 0.00%

As these fees are set in legislation, and historically have changed very little over time, no indexation factors is being applied, as it is unlikely that any regular change will occur.

**Prevailing Interest Rate** 4.00%

While this interest rate is higher than those currently available, it is unlikely that interest rates will remain at these levels in the mid to long term. Its more likely they will rise to a point where the long run average (approximately 5.00% on deposits) will return.

**Average Rate Increase** 3.80%

Council has indicated in recent budgets that rate increases should be kept at or near inflation. This indicates increases of no more than 4.00% year on year. As the current adopted budget had an increase of 3.8%, this figure has been used to calculate the rate increase for the duration of the plan. It is likely that this will increase if inflation moves towards the higher end of the Reserve Banks target band of 2% - 3%.

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

RATE SETTING STATEMENT (10 YEAR)  
2013 - 2023

	BUDGET 2013-2014	Projected 2014 - 2015	Projected 2015 - 2016	Projected 2016 - 2017	Projected 2017 - 2018	Projected 2018 - 2019	Projected 2019 - 2020	Projected 2020 - 2021	Projected 2021 - 2022	Projected 2022 - 2023
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING REVENUE</b>										
Program										
General Purpose Funding	411,313	426,483	716,345	646,117	571,395	499,315	504,547	520,089	535,555	550,940
Governance	62,250	64,118	66,041	68,022	70,063	72,165	74,330	76,560	78,856	81,222
Law, Order and Public Safety	22,080	22,334	22,596	22,866	23,144	23,431	23,726	24,029	24,342	24,664
Health	76,407	76,617	76,833	77,056	77,286	77,522	77,765	78,016	78,274	78,540
Education & Welfare	30,500	31,415	32,357	33,328	34,328	35,358	36,419	37,511	38,636	39,796
Community Amenities	510,162	524,264	539,820	555,842	572,345	589,342	606,850	624,883	643,457	662,588
Recreation and Culture	276,192	280,871	286,995	293,638	300,430	307,374	314,469	321,718	329,120	336,678
Transport	1,495,692	1,603,514	1,638,361	1,670,233	1,674,131	1,679,056	1,680,009	1,680,991	1,682,002	1,683,043
Economic Services	182,676	182,676	182,676	182,676	182,676	182,676	182,676	182,676	182,676	182,676
Other Property and Services	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095	26,878
<b>TOTAL REVENUE</b>	<b>3,087,872</b>	<b>3,233,511</b>	<b>3,583,879</b>	<b>3,572,289</b>	<b>3,528,983</b>	<b>3,490,120</b>	<b>3,525,389</b>	<b>3,571,808</b>	<b>3,619,015</b>	<b>3,667,026</b>
<b>OPERATING EXPENSES</b>										
Program										
General Purpose Funding	242,977	251,564	255,206	261,320	268,922	277,659	287,234	297,549	308,405	319,805
Governance	692,430	696,233	715,795	735,726	769,122	792,791	809,420	823,466	836,523	848,530
Law, Order and Public Safety	274,390	285,626	290,057	297,230	306,434	316,595	327,397	338,914	350,998	363,646
Health	237,360	245,591	250,108	256,616	264,699	273,424	282,571	292,237	302,335	312,862
Education & Welfare	234,958	241,848	246,330	252,126	258,719	265,958	273,827	282,178	290,915	300,044
Community Amenities	3,206,993	3,464,144	3,570,822	3,681,441	3,802,475	3,923,461	4,048,671	4,177,964	4,311,259	4,448,791
Recreation and Culture	3,321,979	3,359,940	3,413,283	3,466,947	3,530,149	3,589,059	3,657,024	3,735,265	3,815,702	3,898,506
Transport	2,964,201	2,993,615	3,036,177	3,070,521	3,118,965	3,159,291	3,221,580	3,286,224	3,353,270	3,422,971
Economic Services	384,426	392,859	405,166	417,986	432,463	446,713	461,459	476,706	492,429	508,663
Other Property and Services	17,977	3,194	2,394	3,587	305	1,290	2,822	4,835	7,307	10,144
<b>TOTAL EXPENDITURE</b>	<b>11,577,691</b>	<b>11,928,227</b>	<b>12,180,548</b>	<b>12,436,324</b>	<b>12,751,642</b>	<b>13,043,661</b>	<b>13,366,361</b>	<b>13,705,668</b>	<b>14,054,530</b>	<b>14,413,674</b>
<b>OPERATING RESULT (less Rates)</b>	<b>- 8,489,819</b>	<b>- 8,694,716</b>	<b>- 8,596,670</b>	<b>- 8,864,036</b>	<b>- 9,222,659</b>	<b>- 9,553,541</b>	<b>- 9,840,972</b>	<b>- 10,133,860</b>	<b>- 10,435,515</b>	<b>- 10,746,649</b>

**RATE SETTING STATEMENT (10 YEAR)**  
2013 - 2023

	BUDGET 2013-2014	Projected 2014 - 2015	Projected 2015 - 2016	Projected 2016 - 2017	Projected 2017 - 2018	Projected 2018 - 2019	Projected 2019 - 2020	Projected 2020 - 2021	Projected 2021 - 2022	Projected 2022 - 2023
Add back Depreciation	2,080,737	1,980,256	1,945,544	1,905,223	1,915,506	1,893,301	1,889,604	1,884,338	1,878,054	1,871,171
<b>CAPITAL EXPENDITURE AND REVENUE</b>										
Purchase Land for Resale	-	-	-	-	-	-	-	-	-	-
Purchase Land and Buildings	311,500	310,030	314,026	289,573	275,750	347,986	358,426	369,178	380,254	391,661
Purchase Plant and Equipment	357,500	310,236	275,091	446,379	370,743	408,053	420,294	432,903	445,890	459,267
Purchase Furniture and Equipment	146,013	18,540	38,192	87,965	91,166	88,540	91,196	93,932	96,750	99,652
Purchase Infrastructure Assets	1,757,939	1,190,680	1,101,532	1,069,780	1,069,796	1,435,118	1,478,172	1,522,517	1,568,192	1,615,238
Proceeds from Sale of Assets	-	177,375	8,650,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Beach front Infrastructure Projects	-	1,000,000	2,000,000	2,000,000	2,000,000	70,000	-	-	-	-
Town Centre Infrastructure Projects	-	500,000	500,000	500,000	500,000	-	-	-	-	-
Principal Payments on Loans	357,642	365,759	374,012	396,467	420,286	445,550	261,923	279,161	297,533	317,115
SSL Income (Principle)	-	45,755	35,237	23,730	26,822	28,516	30,318	32,233	34,269	36,434
Transfers from Reserves	-	79,323	75,000	2,500,000	2,500,000	254,850	-	15,000	30,000	50,000
Transfers to Reserves	58,783	7,050,978	465,017	343,617	400,362	78,377	71,318	74,170	76,537	78,399
<b>TOTAL CAPITAL</b>	<b>2,686,925</b>	<b>1,985,986</b>	<b>2,369,142</b>	<b>2,433,552</b>	<b>2,426,280</b>	<b>2,415,257</b>	<b>2,476,010</b>	<b>2,549,628</b>	<b>2,625,888</b>	<b>2,699,899</b>
Surplus / (Deficit) Brought Forward	643,339	40,000	1,998	4,622	6,380	541	1,003	2,679	2,983	285
Surplus / (Deficit) Carried Forward	40,000	1,998	4,622	6,380	541	1,003	2,679	2,983	285	
<b>Rates Raised</b>	<b>8,500,000</b>	<b>8,823,000</b>	<b>9,158,274</b>	<b>9,506,288</b>	<b>9,867,527</b>	<b>10,242,493</b>	<b>10,631,708</b>	<b>11,035,713</b>	<b>11,455,070</b>	<b>11,890,363</b>
Surplus / (Deficit)	7,332	160,557	135,382	112,165	141,015	167,458	200,648	236,259	274,419	315,271



TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

CAPITAL EXPENDITURE  
2013 - 2023

New / replacement	Project Description	Asset Class	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
	<b>Parking Construction</b>											
N	Forrest Street	I	79000									
N	Napier Street	I	115000									
N	Station Street	I	10000									
	<b>Drainage Construction</b>											
R	Cottesloe Various	I	10000	10000	10000	10000	10000	10000				
	<b>Footpath Construction</b>											
U	Barsden Street	I	14300									
U	Brighton Street	I	18100									
U	Ackland Way	I	2500									
U	Marmion Street	I	10600									
U	Broome Street	I	20839									
U	Griver Street	I	16900									
U	Loma Street	I	14800									
U	Kathleen Street	I	25900									
U	VARIOUS OUT YEARS (Refer to 5 year plan)	I	0	143100	131900	153300	138500					
U	Bike Plan Works	I	130000	51000	30000	30000	30000					
N	Disability Access Path (Cott Main Beach)	I	300000									
	<b>Irrigation Construction</b>											
R	Cottesloe, various	I	20000	30000	30000	30000	30000	30000				
	<b>Parks and Reserves Construction</b>											
U	Cottesloe Natural Area Upgrade	I	15000	20000	20000	20000	20000	20000				
U	Playgrounds (various)	I	30000	30000	30000	30000	30000	30000				
	<b>Property Construction</b>											
U	Civic Centre Upgrades	B	50000	70000	70000	60000	60000					
R	Civic Centre Grounds Restoration	B	220000	206000	201000	180000	160000					
N	Carbon Neutral (Capital Projects)	B	11500	25000	25000	25000	25000	25000				

**CAPITAL EXPENDITURE**  
2013 - 2023

New / replacement	Project Description	Asset Class	BUDGET 2013-2014 \$	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	
				2014 - 2015 \$	2015 - 2016 \$	2016 - 2017 \$	2017 - 2018 \$	2018 - 2019 \$	2019 - 2020 \$	2020 - 2021 \$	2021 - 2022 \$	2022 - 2023 \$	
U	<b>Laneway Construction</b>												
	Various	I	81200	85500	80900	83600	87000						
	<b>Blackspot Works</b>												
N	Curtin Avenue / Eric Street Intersection	I	285000										
N	Eric Street / Railway Street Intersection	I	75000										
	<b>Road Construction / Rehabilitation</b>												
R	Jarrad Street	I	19800										
R	Geraldine Street	I	15800										
R	Salvado Road	I	27100										
R	William Street	I	22800										
R	Windsor Street	I	24500										
R	Elizabeth Street	I	54600										
R	Chamberlain Street	I	62200										
R	VARIOUS OUT YEARS (Refer to 5 year plan)	I	0	265400	252500	256100	250200						
	<b>Major Road Rehabilitation and Improvement</b>												
U	Various - refer to 5 year plan	I	0	171000	123000	66000	75000						
	<b>Road Safety and Speed Restriction</b>												
N	Safety and speed program (various)	I	55000	130000	110000	80000	60000						
	<b>Miscellaneous Infrastructure</b>												
N	Sculpture	I	70000	70000	70000	70000	70000						
U	Town Centre Improvements	I	100000	150000	150000	150000	150000						
N	Viewing Tower	I	32000										
N	Depot Sale Costs	B	30000										

**CAPITAL EXPENDITURE**  
2013 - 2023

New / replacement	Project Description	Asset Class	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
	<b>Plant and Vehicles</b>											
R	Passenger Vehicle - CEO	P	45000									
R	Passenger Vehicle - Planner	P	36000									
R	Passenger Vehicle - MDS	P	36000									
R	Passenger Vehicle - MIES	P	36000									
R	Passenger Vehicle - WS	P	33000									
R	Passenger Vehicle - Ranger	P	35000									
R	Utility Vehicle - AWS	P	24600									
R	Depot Utility Vehicles (3)	P	71000									
R	Kubota Mower	P	29000									
R	Stihl Pole Pruners (2)	P	2600									
R	Stihl Chainsaws (3)	P	3700									
R	Stihl Hedge Trimmers (2)	P	2000									
R	Stihl Brushcutters (3)	P	3600									
R	VARIOUS OUT YEARS (Refer to 5 year plan)	P	0	301200	259300	408500	329400					

<b>IT, Office Equipment and Furniture</b>												
N	Civic Centre Furniture	F	5000	5000	5000	5000	5000					
R	Desktop Devices	F	3818	4000	5000	5000	5000					
R	Mobile Devices	F	2386	2500	3000	3000	3000					
R	Photocopier	F	20000	0	0	0	25000					
R	Trim Upgrade	F	15000	0	0	15000	0					
R	Authority Upgrade	F	30000	0	15000	0	15000					
U	Upgrade to backup system	F	13104	0	0	14500	0					
R	Replace Network Switches	F	4248	0	0	0	5000					
R	Replace SAN Device	F	17478	0	0	0	15000					
U	Upgrade to Virtual Servers (Hardware)	F	27520	0	0	30000	0					
N	New Rack for Depot	F	1254	0	0	0	0					
U	Desktop Device Replacement	F	3818	4000	5000	5000	5000					
U	Mobile Device Replacement	F	2387	2500	3000	3000	3000					

<b>Total Upgrades</b>												
U	Land and Buildings	b	50000	70000	70000	60000	60000	62000	62000	62000	62000	62000
U	Plant and Equipment	p	0	0	0	0	0	0	0	0	0	0
U	Furniture and Equipment	f	46829	6500	8000	52500	8000	24366	24366	24366	24366	24366
U	Infrastructure	i	480139	650600	565800	532900	530300	551948	551948	551948	551948	551948
	<b>TOTAL</b>		<b>576968</b>	<b>727100</b>	<b>643800</b>	<b>645400</b>	<b>598300</b>	<b>638313.6</b>	<b>638313.6</b>	<b>638313.6</b>	<b>638313.6</b>	<b>638313.6</b>
	Indexed		576968	748913	683007.4	705246	673391.9	739980.4	762179.8	785045.2	808596.6	832854.5

**CAPITAL EXPENDITURE**  
2013 - 2023

New / replacement	Project Description	Asset Class	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
	<b>Total Renewals</b>											
R	Land and Buildings	b	220000	206000	201000	180000	160000	193400	193400	193400	193400	193400
R	Plant and Equipment	p	357500	301200	259300	408500	329400	331180	331180	331180	331180	331180
R	Furniture and Equipment	f	92930	6500	23000	23000	68000	42686	42686	42686	42686	42686
R	Infrastructure	i	256800	305400	292500	296100	288200	288200	288200	288200	288200	288200
	<b>TOTAL</b>		<b>927230</b>	<b>819100</b>	<b>775800</b>	<b>907600</b>	<b>847600</b>	<b>855466</b>	<b>855466</b>	<b>855466</b>	<b>855466</b>	<b>855466</b>
		Indexed	927230	843673	823046.2	991759	953981.3	991719.6	1021471	1052115	1083679	1116189
	<b>Total New</b>											
N	Land and Buildings	b	41500	25000	25000	25000	25000	28300	28300	28300	28300	28300
N	Plant and Equipment	p	0	0	0	0	0	0	0	0	0	0
N	Furniture and Equipment	f	6254	5000	5000	5000	5000	5250.8	5250.8	5250.8	5250.8	5250.8
N	Infrastructure	i	1021000	200000	180000	150000	130000	336200	336200	336200	336200	336200
	<b>TOTAL</b>		<b>1068754</b>	<b>230000</b>	<b>210000</b>	<b>180000</b>	<b>160000</b>	<b>369750.8</b>	<b>369750.8</b>	<b>369750.8</b>	<b>369750.8</b>	<b>369750.8</b>
		Indexed	1068754	236900	222789	196690.9	180081.4	428642.5	441501.8	454746.8	468389.3	482440.9
	<b>TOTAL CAPITAL SPEND</b>		<b>2572952</b>	<b>1776200</b>	<b>1629600</b>	<b>1733000</b>	<b>1605900</b>	<b>1863530</b>	<b>1863530</b>	<b>1863530</b>	<b>1863530</b>	<b>1863530</b>

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

LOANS  
PRINCIPAL AND INTEREST 2013 - 2023

	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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104 - Cottesloe Tennis Club	Interest	1816	371							
	Principle	24761	12917							
	Income	1816	371							
	Cap Inc	24761	12917							

105 - Seaview Golf Club	Interest	18334	17008	15598	14100	12506	10812	9010	7095	5059	2895
	Principle	20994	22320	23730	25229	26822	28516	30318	32233	34269	36434
	Income	18334	17008	15598	14100	12506	10812	9010	7095	5059	2895
	Cap Inc	20994	22320	23730	25229	26822	28516	30318	32233	34269	36434

106 - Civic Centre Roof Restoration	Interest	53509	45307	36670	27573	17992	7901				
	Principle	154194	162395	171033	180130	189711	199801				
	Income	0	0	0	0	0	0				
	Cap Inc	0	0	0	0	0	0				

107 - Library Construction	Interest	288856	278423	267299	255440	242797	229316	214944	199622	183285	165868
	Principle	157694	168127	179250	191109	203753	217233	231605	246928	263264	280682
	Income	0	0	0	0	0	0	0	0	0	0
	Cap Inc	0	0	0	0	0	0	0	0	0	0

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

RESERVES  
2013 - 2023

	BUDGET 2013- 2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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<b>Area Improvement Reserve</b>										
Opening Balance	891	-	-	-	-	-	-	-	-	-
Interest Allocated	27	-	-	-	-	-	-	-	-	-
Transfer to reserve	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	918	-	-	-	-	-	-	-	-	-
Closing Balance	-	-	-	-	-	-	-	-	-	-

<b>Civic Centre Improvements Reserve</b>										
Opening Balance	1,410	-	-	-	-	-	-	-	-	-
Interest Allocated	42	-	-	-	-	-	-	-	-	-
Transfer to reserve	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	1,452	-	-	-	-	-	-	-	-	-
Closing Balance	-	-	-	-	-	-	-	-	-	-

<b>Waste Management Reserve</b>										
Opening Balance	72,867	75,053	78,055	81,177	84,424	87,801	91,313	94,966	98,765	102,715
Interest Allocated	2,186	3,002	3,122	3,247	3,377	3,512	3,653	3,799	3,951	4,109
Transfer to reserve	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	-	-	-	-	-	-	-	-	-	-
Closing Balance	75,053	78,055	81,177	84,424	87,801	91,313	94,966	98,765	102,715	106,824

<b>Leave Reserve</b>										
Opening Balance	168,125	173,169	180,096	187,300	194,792	202,583	210,687	219,114	227,879	236,994
Interest Allocated	5,044	6,927	7,204	7,492	7,792	8,103	8,427	8,765	9,115	9,480
Transfer to reserve	-	-	-	-	-	-	-	-	-	-
Transfer from reserve	-	-	-	-	-	-	-	-	-	-
Closing Balance	173,169	180,096	187,300	194,792	202,583	210,687	219,114	227,879	236,994	246,473

<b>Parking Reserve</b>										
Opening Balance	14,300	14,729	15,318	15,951	16,568	17,231	17,920	18,637	19,382	20,158
Interest Allocated	429	589	613	637	663	689	717	745	775	806
Transfer to reserve	-	-	-	-	-	-	-	-	-	-



**RESERVES  
2013 - 2023**

	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Sustainability Reserve</b>										
Opening Balance	-	9,782	10,173	10,580	11,003	11,444	11,901	12,377	12,872	13,387
Interest Allocated		391	407	423	440	458	476	495	515	535
Transfer to reserve	19,782									
Transfer from reserve	-	10,000								
Closing Balance	9,782	10,173	10,580	11,003	11,444	11,901	12,377	12,872	13,387	13,923

<b>*Depot Funds Reserve</b>										
Opening Balance	-	-	7,000,000	4,780,000	2,471,200	70,048	0	0	0	0
Interest Allocated	-	-	280,000	191,200	98,848	2,802	0	0	0	0
Transfer to reserve	-	7,000,000								
Transfer from reserve	-	-	2,500,000	2,500,000	2,500,000	72,850				
Closing Balance	-	7,000,000	4,780,000	2,471,200	70,048	0	0	0	0	0

<b>TOTAL</b>										
Total Reserves (Closing Balance)	1,274,442	8,250,420	6,215,436	4,059,054	1,959,416	1,782,943	1,854,260	1,913,431	1,959,968	1,988,367
Total Interest from Reserves	39,001	50,978	330,017	248,617	162,362	78,377	71,318	74,170	76,537	78,999
Total transfers to Reserves	19,782	7,000,000	135,000	95,000	238,000	-	-	-	-	-
Total transfers from Reserves	-	79,323	-	2,500,000	2,500,000	254,850	-	15,000	30,000	50,000

Interest Rate: 4.00%

**\* Depot Funds Reserve**  
Funding set aside from the sale of the former Town of Cottesloe Depot - funds to be used for the renewal and improvement of public infrastructure in the suburb of Cottesloe.



TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

GENERAL PURPOSE FUNDING  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014-2015 \$	Projected 2015-2016 \$	Projected 2016-2017 \$	Projected 2017-2018 \$	Projected 2018-2019 \$	Projected 2019-2020 \$	Projected 2020-2021 \$	Projected 2021-2022 \$	Projected 2022-2023 \$
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REVENUE

10000.123-19	3.80%	6,671,906	7,188,605	7,461,772	7,745,319	8,039,641	8,345,148	8,662,263	8,991,429	9,333,104
10000.123-19	3.80%	257,446	277,383	287,924	298,865	310,222	322,010	334,247	346,948	360,132
10000.123-19	3.80%	465,473	501,522	520,579	540,361	560,895	582,209	604,333	627,298	651,135
10000.123-19	3.80%	0	0	0	0	0	0	0	0	0
10000.123-19	3.80%	634,949	664,122	710,118	737,103	765,113	794,187	824,366	855,692	886,208
10000.123-19	3.80%	2,245	2,331	2,419	2,511	2,606	2,705	2,815	3,026	3,141
10000.123-19	3.80%	391,675	422,008	438,044	454,690	471,968	489,903	508,519	527,843	547,901
10002.123-19	3.80%	76,306	82,215	85,340	88,563	91,949	95,443	99,070	102,834	106,742
10002.123-19	3.80%	0	0	0	0	0	0	0	0	0
<b>TOTAL AMOUNT FROM RATES</b>		<b>8,823,000</b>	<b>9,158,274</b>	<b>9,506,288</b>	<b>9,867,527</b>	<b>10,242,893</b>	<b>10,651,708</b>	<b>11,035,713</b>	<b>11,455,070</b>	<b>11,890,363</b>

Grant Revenue - Operating

10007.89-14	3.00%	82,304	84,773	87,316	89,936	92,634	95,413	98,275	101,224	104,260
10008.89-14	3.00%	46,996	48,406	49,858	51,354	52,894	54,481	56,116	57,799	59,533
<b>Total Operating Grant Revenue</b>		<b>129,300</b>	<b>133,179</b>	<b>137,174</b>	<b>141,290</b>	<b>145,528</b>	<b>149,894</b>	<b>154,391</b>	<b>159,023</b>	<b>163,793</b>

Interest Received

10009.65-15	3.00%	120,000	123,600	127,308	131,127	135,061	139,113	143,286	147,585	152,012
10009.66-15	3.00%	39,001	50,978	330,017	248,617	162,362	78,377	71,318	74,170	76,537
10009.67-15	3.80%	12,000	12,456	12,929	13,421	13,931	14,460	15,009	15,580	16,172
10005.98-15	3.80%	5,824	6,045	6,275	6,513	6,761	7,018	7,285	7,561	7,849
10004.63-15	3.80%	32,448	33,661	34,961	36,269	37,668	39,100	40,566	42,128	43,729
10004.95-15	3.80%	25,000	25,950	26,936	27,960	29,022	30,125	31,270	32,456	33,691
10004.96-15	3.80%	(200)	(206)	(215)	(224)	(232)	(241)	(250)	(260)	(270)
10011.95-15	3.80%	4,000	4,152	4,310	4,474	4,644	4,820	5,003	5,193	5,391
<b>Total Interest Received</b>		<b>238,073</b>	<b>256,654</b>	<b>542,520</b>	<b>468,178</b>	<b>389,217</b>	<b>312,771</b>	<b>313,506</b>	<b>324,416</b>	<b>345,583</b>

**GENERAL PURPOSE FUNDING  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Fees and Charges</b>										
10006.111.22 Rates Search	22,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
10006.135.22 Sale of Roll	0	150	150	150	150	150	150	150	150	150
10004.62.22 Administration Charge	15,940	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
<b>Total Fees and Charges</b>	<b>37,940</b>	<b>36,150</b>	<b>36,150</b>	<b>36,150</b>	<b>36,150</b>	<b>36,150</b>	<b>36,150</b>	<b>36,150</b>	<b>36,150</b>	<b>36,150</b>
<b>Other Revenue</b>										
10004.69.20 Reimbursement - Legal fees	6,000	500	500	500	500	500	500	500	500	500
<b>Total Other Revenue</b>	<b>6,000</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>TOTAL OTHER GENERAL FINANCING</b>	<b>411,313</b>	<b>426,483</b>	<b>716,345</b>	<b>646,117</b>	<b>571,395</b>	<b>495,315</b>	<b>504,547</b>	<b>520,059</b>	<b>535,555</b>	<b>550,940</b>
<b>TOTAL REVENUE</b>	<b>8,911,313</b>	<b>9,249,483</b>	<b>10,152,406</b>	<b>10,438,922</b>	<b>10,741,809</b>	<b>11,136,255</b>	<b>11,555,802</b>	<b>11,990,625</b>	<b>12,441,302</b>	

**EXPENDITURE**

<b>Office Expenses</b>										
20005.103.50 Contractors & Consultants	20,000	20,700	21,425	22,174	22,950	23,754	24,565	25,446	26,336	27,258
<b>Total Office Expenses</b>	<b>20,000</b>	<b>20,700</b>	<b>21,425</b>	<b>22,174</b>	<b>22,950</b>	<b>23,754</b>	<b>24,565</b>	<b>25,446</b>	<b>26,336</b>	<b>27,258</b>
<b>Other Expenses</b>										
20009.85.57 Minor Furniture & Equipment	0	0	0	0	0	0	0	0	0	0
20009.110.50 Rate Recovery Costs	3,000	3,105	3,214	3,326	3,443	3,563	3,688	3,817	3,950	4,089
20009.156.61 Valuation Expenses	4,000	4,140	4,285	4,435	4,590	4,751	4,917	5,089	5,267	5,452
20009.148.58 Title Searches	2,000	2,070	2,142	2,217	2,295	2,375	2,459	2,545	2,634	2,726
<b>Total Other Expenses</b>	<b>9,000</b>	<b>9,315</b>	<b>9,641</b>	<b>9,878</b>	<b>10,328</b>	<b>10,689</b>	<b>11,063</b>	<b>11,451</b>	<b>11,851</b>	<b>12,266</b>
<b>Allocated Expenses</b>										
20017.68.90 Allocated Administrative Costs	213,977	221,549	224,140	229,167	235,643	243,216	251,565	260,652	270,218	280,281
<b>Total Allocated Expenses</b>	<b>213,977</b>	<b>221,549</b>	<b>224,140</b>	<b>229,167</b>	<b>235,643</b>	<b>243,216</b>	<b>251,565</b>	<b>260,652</b>	<b>270,218</b>	<b>280,281</b>
<b>TOTAL - EXPENDITURE</b>	<b>242,977</b>	<b>251,564</b>	<b>255,206</b>	<b>261,320</b>	<b>268,922</b>	<b>277,659</b>	<b>287,234</b>	<b>297,549</b>	<b>308,405</b>	<b>319,805</b>

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

GOVERNANCE  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

Grant Revenue - Operating	0	0	0	0	0	0	0	0	0	0
10187.89.14 Grant Revenue - Operating										
Total Operating Grant Revenue	0	0	0	0	0	0	0	0	0	0

Other Revenue	35,000	36,050	37,132	38,245	39,393	40,575	41,792	43,046	44,337	45,667
10014.145.20 Reimbursements										
10186.86.11 Contributions	0	0	0	0	0	0	0	0	0	0
Total Other Revenue	35,000	36,050	37,132	38,245	39,393	40,575	41,792	43,046	44,337	45,667

TOTAL REVENUE	35,000	36,050	37,132	38,245	39,393	40,575	41,792	43,046	44,337	45,667
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EXPENDITURE

Office Expenses	3,350	3,451	3,554	3,661	3,770	3,884	4,000	4,120	4,244	4,371
20028.103.50 Printing, Stationery & Postage										
Telephone										
Postage & Freight	420	433	446	459	473	487	502	517	532	548
20029.201.58 Other Office Expenses										
Total Office Expenses	3,770	3,883	4,000	4,120	4,243	4,370	4,502	4,637	4,776	4,919

**GOVERNANCE  
ALLOCATIONS 2013 - 2023**

	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Member Costs</b>										
20026.42.58	90,000	92,700	95,481	98,345	101,256	104,335	107,465	110,689	114,009	117,430
20026.81.58	15,000	15,450	15,914	16,391	16,883	17,389	17,911	18,448	19,002	19,572
20026.37.58	3,750	3,863	3,978	4,098	4,221	4,347	4,478	4,612	4,750	4,893
20026.84.58	1,250	1,288	1,326	1,366	1,407	1,449	1,493	1,537	1,583	1,631
20026.31.58	18,000	18,540	19,096	19,669	20,259	20,867	21,493	22,138	22,802	23,486
20026.29.58	6,750	6,953	7,161	7,376	7,597	7,825	8,060	8,302	8,551	8,807
20026.31.63	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610
	0	0	0	0	0	0	0	0	0	0
<b>Total Member Costs</b>	<b>136,750</b>	<b>140,853</b>	<b>145,078</b>	<b>149,430</b>	<b>153,913</b>	<b>158,531</b>	<b>163,287</b>	<b>168,185</b>	<b>173,231</b>	<b>178,428</b>

<b>Civic Functions &amp; Receptions</b>										
Via PC	5,450	5,640	5,838	6,042	6,254	6,472	6,699	6,933	7,176	7,427
Via PC	6,760	6,963	7,172	7,387	7,608	7,837	8,072	8,314	8,563	8,820
Via PC	76,000	78,280	80,628	83,047	85,539	88,105	90,748	93,470	96,275	99,163
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
<b>Total Functions &amp; Receptions</b>	<b>88,210</b>	<b>90,883</b>	<b>93,638</b>	<b>96,476</b>	<b>99,401</b>	<b>102,414</b>	<b>105,519</b>	<b>108,718</b>	<b>112,014</b>	<b>115,410</b>

<b>Other Expenses</b>										
20029.71.50	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610
20029.203.50	22,000	22,660	23,340	24,040	24,761	25,504	26,269	27,057	27,869	28,705
20029.30.50	12,000	12,360	12,731	13,113	13,506	13,911	14,329	14,758	15,201	15,657
20025.202.50	13,966	14,385	14,817	15,261	15,719	16,190	16,676	17,176	17,682	18,222
20028.3.50	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
20029.205.50	82,000	84,460	86,994	89,604	92,292	95,060	97,912	100,850	103,875	106,991
<b>Total Other Expenses</b>	<b>181,966</b>	<b>187,425</b>	<b>193,048</b>	<b>198,839</b>	<b>204,804</b>	<b>210,948</b>	<b>217,277</b>	<b>223,795</b>	<b>230,509</b>	<b>237,424</b>

<b>Donations/Contributions</b>										
20029.201.58	2,200	2,266	2,334	2,404	2,476	2,550	2,627	2,706	2,787	2,871
20029.204.58	54,694	56,335	58,025	59,766	61,559	63,405	65,307	67,267	69,285	71,363
<b>Total Donations/Contributions</b>	<b>56,894</b>	<b>58,601</b>	<b>60,359</b>	<b>62,170</b>	<b>64,035</b>	<b>65,956</b>	<b>67,934</b>	<b>69,972</b>	<b>72,072</b>	<b>74,234</b>

**GOVERNANCE  
ALLOCATIONS 2013 - 2023**

	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Non Cash Expenses</b>										
Depreciation - Furniture & Equipment	852	890	588	437	432	430	412	400	393	389
<b>Total Non Cash Expenses</b>	<b>852</b>	<b>890</b>	<b>588</b>	<b>437</b>	<b>432</b>	<b>430</b>	<b>412</b>	<b>400</b>	<b>393</b>	<b>389</b>
<b>Allocated Expenses</b>										
Allocated Administrative Overheads	240,724	249,243	252,157	257,813	265,099	273,618	283,033	283,234	303,995	315,316
<b>Total Allocated Expenses</b>	<b>240,724</b>	<b>249,243</b>	<b>252,157</b>	<b>257,813</b>	<b>265,099</b>	<b>273,618</b>	<b>283,033</b>	<b>283,234</b>	<b>303,995</b>	<b>315,316</b>
<b>TOTAL - EXPENDITURE</b>	<b>709,166</b>	<b>731,777</b>	<b>748,867</b>	<b>769,284</b>	<b>791,927</b>	<b>816,267</b>	<b>841,963</b>	<b>868,941</b>	<b>896,989</b>	<b>926,120</b>

20284.34.51

20288.68.90

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

ADMINISTRATION - OTHER GOVERNANCE  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

10015.106.18	0	0	0	0	0	0	0	0	0	0
Profit on Disposal of Assets										
	27,000	27,810	28,644	29,504	30,389	31,300	32,239	33,207	34,203	35,229
10016.145.20	250	258	265	273	281	290	299	307	317	326
10018.200.17										
Total Other Revenue										
	27,250	28,068	28,910	29,777	30,670	31,590	32,538	33,514	34,519	35,555
TOTAL REVENUE										
	27,250	28,068	28,910	29,777	30,670	31,590	32,538	33,514	34,519	35,555

EXPENDITURE

20031.130.62	940,000	972,900	1,006,952	1,042,195	1,078,672	1,116,425	1,155,500	1,195,943	1,237,800	1,281,124
20031.141.52	105,000	108,675	112,479	116,415	120,490	124,707	129,072	133,589	138,265	143,104
20031.205.52	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
20031.206.52	79,656	82,046	84,507	87,042	89,654	92,343	95,113	97,967	100,906	103,933
20031.29.52	60,000	61,800	63,654	65,564	67,531	69,556	71,643	73,792	76,006	78,286
Via Plant Postings	18,459	19,013	19,583	20,171	20,776	21,399	22,041	22,702	23,383	24,085
20031.138.52	20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095
Total Employee Costs										
	1,233,115	1,275,333	1,319,001	1,364,169	1,410,887	1,459,209	1,509,191	1,560,890	1,614,364	1,669,675
Finance Costs										
20276.7.58	33,000	33,990	35,010	36,060	37,142	38,256	39,404	40,586	41,803	43,058
20276.92.54	200	206	212	219	225	232	239	246	253	261
Total Finance Costs										
	33,200	34,196	35,222	36,279	37,367	38,488	39,643	40,832	42,057	43,318

**ADMINISTRATION - OTHER GOVERNANCE  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Office Expenses</b>										
20032.103.50	34,000	35,020	36,071	37,163	38,267	39,415	40,598	41,816	43,070	44,362
20032.208.57	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
20032.208.50	159,096	163,869	168,785	173,848	179,064	184,436	189,969	195,668	201,538	207,584
20032.3.58	4,000	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	5,219
20033.65.57	18,614	19,173	19,748	20,340	20,951	21,579	22,226	22,893	23,580	24,287
<b>Total Office Expenses</b>	<b>220,710</b>	<b>227,331</b>	<b>234,151</b>	<b>241,176</b>	<b>248,411</b>	<b>255,863</b>	<b>263,539</b>	<b>271,445</b>	<b>279,589</b>	<b>287,977</b>
<b>Utility Expenses</b>										
20032.144.63	25,480	26,244	27,032	27,843	28,678	29,538	30,424	31,337	32,277	33,246
<b>Total Utility Expenses</b>	<b>25,480</b>	<b>26,244</b>	<b>27,032</b>	<b>27,843</b>	<b>28,678</b>	<b>29,538</b>	<b>30,424</b>	<b>31,337</b>	<b>32,277</b>	<b>33,246</b>
<b>Other Expenses</b>										
20033.71.50	12,500	12,875	13,261	13,659	14,069	14,491	14,926	15,373	15,835	16,310
20033.30.50	230,000	236,900	244,007	251,327	258,867	266,633	274,632	282,871	291,357	300,089
20033.64.53	157,000	161,710	166,561	171,558	176,705	182,006	187,466	193,090	198,883	204,849
20033.237.50	35,000	36,050	37,132	38,245	39,393	40,575	41,792	43,046	44,337	45,667
20033.203.50	25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669	32,619
20033.166.50	12,000	12,360	12,731	13,113	13,506	13,911	14,329	14,758	15,201	15,657
20033.201.58	4,500	4,635	4,774	4,917	5,065	5,217	5,373	5,534	5,700	5,871
<b>Total Other Expenses</b>	<b>476,000</b>	<b>490,280</b>	<b>504,988</b>	<b>520,138</b>	<b>535,742</b>	<b>551,814</b>	<b>568,369</b>	<b>585,420</b>	<b>602,983</b>	<b>621,072</b>
<b>Non Cash Expenses</b>										
20035.166.51	21,060	7,979	12,435	14,691	19,636	21,411	22,721	23,660	24,332	24,813
20035.94.51	121,248	126,640	83,647	62,148	61,475	61,200	58,569	56,941	55,933	55,309
20035.78.56	0	0	0	0	0	0	0	0	0	0
<b>Total Non Cash Expenses</b>	<b>142,308</b>	<b>134,619</b>	<b>96,082</b>	<b>76,838</b>	<b>81,111</b>	<b>82,611</b>	<b>81,291</b>	<b>80,601</b>	<b>80,265</b>	<b>80,122</b>
<b>Allocated Expenses</b>										
20034.68.90	(2,147,549)	(2,223,549)	(2,249,549)	(2,300,000)	(2,365,000)	(2,441,000)	(2,525,000)	(2,616,000)	(2,712,000)	(2,813,000)
<b>Total Allocated Expenses</b>	<b>(2,147,549)</b>	<b>(2,223,549)</b>	<b>(2,249,549)</b>	<b>(2,300,000)</b>	<b>(2,365,000)</b>	<b>(2,441,000)</b>	<b>(2,525,000)</b>	<b>(2,616,000)</b>	<b>(2,712,000)</b>	<b>(2,813,000)</b>
<b>TOTAL - EXPENDITURE</b>										
	(16,736)	(35,545)	(33,073)	(33,558)	(22,805)	(23,476)	(32,543)	(45,475)	(60,466)	(77,590)

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

ANIMAL CONTROL  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
<b>Fees &amp; Charges</b>	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300
10047.41.12 Dog Registration Fees	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500
10047.49.12 Fines & Penalties	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300
10047.10.12 Impounding Charges										
<b>Total Fees &amp; Charges</b>	13,100	13,100	13,100	13,100	13,100	13,100	13,100	13,100	13,100	13,100

Other Revenue

10045.145.20 Reimbursements	0	0	0	0	0	0	0	0	0	0
<b>Total Other Revenue</b>	0	0	0	0	0	0	0	0	0	0

TOTAL REVENUE

	13,100	13,100	13,100	13,100	13,100	13,100	13,100	13,100	13,100	13,100
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EXPENDITURE

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
<b>Employee Costs</b>	900	927	955	983	1,013	1,043	1,075	1,107	1,140	1,174
20078.59.52 Training	900	927	955	983	1,013	1,043	1,075	1,107	1,140	1,174
<b>Total Employee Costs</b>	900	927	955	983	1,013	1,043	1,075	1,107	1,140	1,174

Other Expenses

20080.209.57 Materials	7,795	8,029	8,270	8,518	8,773	9,036	9,307	9,587	9,874	10,170
20080.71.50 Legal Fees	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
<b>Total Other Expenses</b>	12,795	13,179	13,574	13,981	14,401	14,833	15,278	15,736	16,208	16,694

Donations/Contributions

20080.205.50 Pound Maintenance Contributions	0	0	0	0	0	0	0	0	0	0
<b>Total Donations/Contributions</b>	0	0	0	0	0	0	0	0	0	0

Allocated Expenses

20081.58.80 Ranger Resource Allocation	38,000	39,444	40,943	42,489	44,114	45,790	47,530	49,336	51,211	53,157
20081.68.90 Allocated Administrative Overhead	85,590	88,619	91,666	94,736	97,829	100,933	104,060	107,219	110,406	113,628
<b>Total Allocated Expenses</b>	123,590	128,063	132,609	137,225	141,943	146,723	151,590	156,555	161,617	166,785

TOTAL EXPENDITURE

	144,877	149,998	155,181	160,425	165,729	171,101	176,533	182,023	187,581	193,043
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

FIRE PREVENTION  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

10041.145.20		8,480	8,734	8,986	9,266	9,544	9,831	10,126	10,429	10,742	11,064
	Other Revenue										
	Reimbursements										
	Total Other Revenue	8,480	8,734	8,986	9,266	9,544	9,831	10,126	10,429	10,742	11,064
	<b>TOTAL REVENUE</b>	<b>8,480</b>	<b>8,734</b>	<b>8,986</b>	<b>9,266</b>	<b>9,544</b>	<b>9,831</b>	<b>10,126</b>	<b>10,429</b>	<b>10,742</b>	<b>11,064</b>

EXPENDITURE

20074.30.50	4%	8,130	8,438	8,700	9,092	9,438	9,797	10,169	10,555	10,956	11,373
20073.3.50	4%	1,000	1,038	1,077	1,118	1,161	1,205	1,251	1,298	1,348	1,398
20075.668.90	na	0	0	0	0	0	0	0	0	0	0
	Total Other Expenses	9,130	9,477	9,837	10,211	10,599	11,002	11,420	11,854	12,304	12,772
20075.668.90	Allocated Expenses	21,398	22,155	22,414	22,817	23,585	24,322	25,159	26,066	27,022	28,028
20075.58.90	Administration Overheads	9,000	9,942	9,697	10,055	10,448	10,845	11,257	11,685	12,129	12,590
	Ranger Resource Allocation	30,398	31,497	32,111	32,892	34,013	35,167	36,416	37,750	39,151	40,618
	Total Allocated Expenses	39,528	40,974	41,948	43,193	44,612	46,169	47,836	49,604	51,455	53,390
	<b>TOTAL EXPENDITURE</b>	<b>39,528</b>	<b>40,974</b>	<b>41,948</b>	<b>43,193</b>	<b>44,612</b>	<b>46,169</b>	<b>47,836</b>	<b>49,604</b>	<b>51,455</b>	<b>53,390</b>

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

OTHER LAW, ORDER & PUBLIC SAFETY  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

10051.49.12	Fees and Charges	0	0	0	0	0	0	0	0	0
	Fines and Penalties									
	<b>Total Operating Grant Revenue</b>	0	0	0	0	0	0	0	0	0

10055.89.14	Grant Revenue - Operating	500	500	500	500	500	500	500	500	500
	Grant Revenue									
	<b>Total Operating Grant Revenue</b>	500	500	500	500	500	500	500	500	500

10050.86.11	Other Revenue	0	0	0	0	0	0	0	0	0
	Contributions									
	<b>Total Other Revenue</b>	0	0	0	0	0	0	0	0	0

	<b>TOTAL REVENUE</b>	500	500	500	500	500	500	500	500	500
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**OTHER LAW, ORDER & PUBLIC SAFETY  
ALLOCATIONS 2013 - 2023**

	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>EXPENDITURE</b>										
20084.130.62	0	0	0	0	0	0	0	0	0	0
20086.30.50	3,245	3,245	3,245	3,245	3,245	3,245	3,245	3,245	3,245	3,245
20086.71.50	1,000	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
<b>Total Other Expenses</b>	<b>4,245</b>	<b>5,745</b>	<b>5,745</b>	<b>5,745</b>	<b>5,745</b>	<b>5,745</b>	<b>5,745</b>	<b>5,745</b>	<b>5,745</b>	<b>5,745</b>
<b>Non Cash Expenses</b>										
20088.34.51	4,946	5,166	3,412	2,535	2,508	2,497	2,389	2,323	2,282	2,256
20088.191.51	0	0	0	0	0	0	0	0	0	0
<b>Total Non Cash Expenses</b>	<b>4,946</b>	<b>5,166</b>	<b>3,412</b>	<b>2,535</b>	<b>2,508</b>	<b>2,497</b>	<b>2,389</b>	<b>2,323</b>	<b>2,282</b>	<b>2,256</b>
<b>Allocated Expenses</b>										
20087.58.90	38,000	39,444	40,943	42,499	44,114	45,790	47,530	49,336	51,211	53,157
20087.668.90	42,795	44,309	44,828	45,833	47,128	48,643	50,317	52,130	54,043	56,056
<b>Total Allocated Expenses</b>	<b>80,795</b>	<b>83,753</b>	<b>85,770</b>	<b>88,332</b>	<b>91,242</b>	<b>94,433</b>	<b>97,847</b>	<b>101,466</b>	<b>105,254</b>	<b>109,213</b>
<b>TOTAL EXPENDITURE</b>										
	<b>89,986</b>	<b>94,664</b>	<b>94,927</b>	<b>96,611</b>	<b>99,494</b>	<b>102,674</b>	<b>105,980</b>	<b>109,533</b>	<b>113,280</b>	<b>117,213</b>

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

HEALTH  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
0.00%	21,190	21,190	21,190	21,190	21,190	21,190	21,190	21,190	21,190	21,190
0.00%	45,507	45,507	45,507	45,507	45,507	45,507	45,507	45,507	45,507	45,507
0.00%	100	100	100	100	100	100	100	100	100	100
0.00%	360	360	360	360	360	360	360	360	360	360
0.00%	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750
0.00%	0	0	0	0	0	0	0	0	0	0
0.00%	500	500	500	500	500	500	500	500	500	500
	<b>69,407</b>	<b>69,407</b>	<b>69,407</b>	<b>69,407</b>	<b>69,407</b>	<b>69,407</b>	<b>69,407</b>	<b>69,407</b>	<b>69,407</b>	<b>69,407</b>
3.00%	7,000	7,210	7,426	7,649	7,879	8,115	8,358	8,609	8,867	9,133
	<b>7,000</b>	<b>7,210</b>	<b>7,426</b>	<b>7,649</b>	<b>7,879</b>	<b>8,115</b>	<b>8,358</b>	<b>8,609</b>	<b>8,867</b>	<b>9,133</b>
	<b>76,407</b>	<b>76,617</b>	<b>76,833</b>	<b>77,056</b>	<b>77,286</b>	<b>77,522</b>	<b>77,765</b>	<b>78,016</b>	<b>78,274</b>	<b>78,540</b>

REVENUE

<b>Fees &amp; Charges</b>
10069.4.12 Food Assessment Fees
10069.72.12 Outdood Eating Fees
10069.253.12 Food Notification Fees
10069.254.12 Lodging House Fees
10069.255.12 Other Fees
10069.256.12 Temporary Stalholder Fees
10069.49.12 Fines and Penalties
<b>Total Fees &amp; Charges</b>

<b>Other Revenue</b>
10067.145.20 Reimbursements
<b>Other Revenue</b>

TOTAL REVENUE

**HEALTH  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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**EXPENDITURE**

<b>Employee Costs</b>										
20111.130.62	103,000	106,605	110,336	114,198	118,195	122,332	126,613	131,045	135,631	140,378
20111.141.52	13,083	13,540	14,014	14,505	15,012	15,538	16,082	16,645	17,227	17,830
20111.29.52	4,750	4,893	5,039	5,190	5,346	5,507	5,672	5,842	6,017	6,198
20111.206.52	8,578	8,835	9,100	9,373	9,654	9,944	10,242	10,550	10,866	11,192
20111.207.52	0	0	0	0	0	0	0	0	0	0
20111.138.52	0	0	0	0	0	0	0	0	0	0
<b>Total Employee Costs</b>	<b>129,410</b>	<b>133,873</b>	<b>138,490</b>	<b>143,266</b>	<b>148,208</b>	<b>153,320</b>	<b>158,609</b>	<b>164,081</b>	<b>169,742</b>	<b>175,598</b>

<b>Office Expenses</b>										
20112.103.50	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
20112.144.63	220	227	233	240	248	255	263	271	279	287
20113.201.58	0	0	0	0	0	0	0	0	0	0
<b>Total Office Expenses</b>	<b>1,220</b>	<b>1,257</b>	<b>1,294</b>	<b>1,333</b>	<b>1,373</b>	<b>1,414</b>	<b>1,457</b>	<b>1,500</b>	<b>1,545</b>	<b>1,592</b>

<b>Other Expenses</b>										
20113.71.50	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
20113.30.50	6,600	6,798	7,002	7,212	7,428	7,651	7,881	8,117	8,361	8,612
20111.206.52	0	0	0	0	0	0	0	0	0	0
20113.201.58	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610
20113.201.57	1,800	1,854	1,910	1,967	2,026	2,087	2,149	2,214	2,280	2,349
20112.3.58	500	515	530	546	563	580	597	615	633	652
20113.85.57	500	515	530	546	563	580	597	615	633	652
<b>Total Other Expenses</b>	<b>16,400</b>	<b>16,892</b>	<b>17,399</b>	<b>17,921</b>	<b>18,458</b>	<b>19,012</b>	<b>19,582</b>	<b>20,170</b>	<b>20,775</b>	<b>21,398</b>

**HEALTH**  
**ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
	4,740	4,951	3,270	2,430	2,403	2,393	2,290	2,226	2,187	2,162
	4,740	4,951	3,270	2,430	2,403	2,393	2,290	2,226	2,187	2,162
	85,590	88,619	89,655	91,666	94,256	97,285	100,633	104,260	108,086	112,111
	85,590	88,619	89,655	91,666	94,256	97,285	100,633	104,260	108,086	112,111
	237,360	245,591	250,108	256,616	264,699	273,424	282,571	292,237	302,335	312,862

**Non Cash expenses**  
Depreciation - Furniture & Office Equipment

20125.34.51

**Total Allocated Expenses**

**Allocated Expenses**

Allocated Administrative Overheads

20114.68.90

**Total Allocated Expenses**

**TOTAL EXPENDITURE**

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

EDUCATION  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
3.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	0	0	0	0	0	0	0	0	0	0
0.00%	0	0	0	0	0	0	0	0	0	0
3.00%	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0

REVENUE

<b>Fees &amp; Charges</b>	
10184.46.12	Leases - Pre School
	<b>Total Fees &amp; Charges</b>
10090.86.11	Grants
10077.145.20	Reimbursements
	<b>Total Other Revenue</b>

TOTAL REVENUE

0	0	0	0	0	0	0	0	0	0	0
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**EDUCATION  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
3.50%	1,600	1,656	1,714	1,774	1,836	1,900	1,967	2,036	2,107	2,181
3.50%	300	311	321	333	344	356	369	382	395	409
3.00%	100	104	107	111	115	119	123	127	132	136
3.00%	7,000	7,245	7,499	7,761	8,033	8,314	8,605	8,906	9,218	9,540
3.00%	0	0	0	0	0	0	0	0	0	0
3.00%	0	0	0	0	0	0	0	0	0	0
3.00%	0	0	0	0	0	0	0	0	0	0
3.00%	1,000	1,035	1,071	1,109	1,148	1,188	1,229	1,272	1,317	1,363
3.00%	0	0	0	0	0	0	0	0	0	0
	<b>10,000</b>	<b>10,350</b>	<b>10,712</b>	<b>11,087</b>	<b>11,475</b>	<b>11,877</b>	<b>12,293</b>	<b>12,723</b>	<b>13,168</b>	<b>13,629</b>

**EXPENDITURE**

**Buildings Maintenance**

Via PC	Wages & Overheads	
Via PC	Plant Charges	
Via PC	Materials	
Via PC	Contractors	
Via PC	Plant Hire	
Via PC	Other	
Via PC	Insurance	
Via PC	Utilities	
ed - Nil Balance/No Bt	Allocated Administrative Oh	

**Total Buildings Maintenance**

**Non Cash Expenses**

20130.35.51	Depreciation - Buildings	
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**Total Non Cash Expenses**

**Festivals, Events & Community Programs**

Via PC	Contractors	
	<b>Total Festivals, Events &amp; Community Programs</b>	



**EDUCATION  
ALLOCATIONS 2013 - 2023**

	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Other Expenses</b>										
20128.201.58 Other Expenses	100	103	106	109	113	116	119	123	127	130
20128.71.50 Legal Fees	0	0	0	0	0	0	0	0	0	0
20150.30.50 Contractors & Consultants	0	0	0	0	0	0	0	0	0	0
20151.68.90 Admin Overheads	0									
<b>Total Other</b>	<b>100</b>	<b>103</b>	<b>106</b>	<b>109</b>	<b>113</b>	<b>116</b>	<b>119</b>	<b>123</b>	<b>127</b>	<b>130</b>

<b>Allocated Expenses</b>										
20129.68.90 Administration Overhead Allocation	42,795	44,309	44,828	45,833	47,128	48,643	50,317	52,130	54,043	56,056
<b>Total Festivals, Events &amp; Community Programs</b>	<b>42,795</b>	<b>44,309</b>	<b>44,828</b>	<b>45,833</b>	<b>47,128</b>	<b>48,643</b>	<b>50,317</b>	<b>52,130</b>	<b>54,043</b>	<b>56,056</b>

<b>TOTAL EXPENDITURE</b>	<b>54,491</b>	<b>56,347</b>	<b>57,214</b>	<b>58,581</b>	<b>60,248</b>	<b>62,147</b>	<b>64,225</b>	<b>66,456</b>	<b>68,804</b>	<b>71,267</b>
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

WELFARE, AGED & DISABLED  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

10197.8.13	na	0								
		0	0	0	0	0	0	0	0	0
	3.00%	21,250	21,888	22,544	23,220	23,917	24,635	25,374	26,135	26,919
		21,250	21,888	22,544	23,220	23,917	24,635	25,374	26,135	26,919
	3.00%	9,250	9,528	9,813	10,108	10,411	10,723	11,045	11,376	11,718
		9,250	9,528	9,813	10,108	10,411	10,723	11,045	11,376	11,718
		30,500	31,415	32,357	33,328	34,328	35,358	36,419	37,511	38,636

**WELFARE, AGED & DISABLED  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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**EXPENDITURE**

	3.50%	3.50%	3.00%	3.00%						
<b>Property Maintenance</b>										
Wages & Overheads	5,593	5,789	5,991	6,201	6,418	6,643	6,875	7,116	7,365	7,623
Plant Charges	200	207	214	222	230	238	246	254	263	273
Materials	2,000	2,060	2,132	2,207	2,284	2,364	2,447	2,532	2,621	2,713
Contractors	23,000	23,690	24,519	25,377	26,266	27,185	28,136	29,121	30,140	31,195
<b>Total Property Maintenance</b>	<b>30,793</b>	<b>31,746</b>	<b>32,857</b>	<b>34,007</b>	<b>35,197</b>	<b>36,429</b>	<b>37,704</b>	<b>39,024</b>	<b>40,389</b>	<b>41,803</b>

<b>Disability Maintenance</b>										
Materials	0	0	0	0	0	0	0	0	0	0
Contractors	0	0	0	0	0	0	0	0	0	0
<b>Total Disability Maintenance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Non Cash Expenses</b>										
Depreciation - Buildings	19,479	19,334	19,136	18,937	18,703	18,450	18,258	18,072	17,891	17,716
Depreciation - Misc Infrastructure	2,296	2,340	2,296	2,238	2,175	2,115	2,096	2,080	2,065	2,052
<b>Total Non Cash Expenses</b>	<b>21,775</b>	<b>21,674</b>	<b>21,431</b>	<b>21,174</b>	<b>20,879</b>	<b>20,565</b>	<b>20,354</b>	<b>20,152</b>	<b>19,956</b>	<b>19,768</b>

<b>Festivals, Events &amp; Community Programs</b>										
Contractors	3,120	3,214	3,310	3,409	3,512	3,617	3,725	3,837	3,952	4,071
<b>Total Festivals, Events &amp; Community Programs</b>	<b>3,120</b>	<b>3,214</b>	<b>3,310</b>	<b>3,409</b>	<b>3,512</b>	<b>3,617</b>	<b>3,725</b>	<b>3,837</b>	<b>3,952</b>	<b>4,071</b>

**WELFARE, AGED & DISABLED  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Other Expenses</b>										
Via Plant Postings										
20148.29.52	7,650	7,880	8,116	8,359	8,610	8,868	9,135	9,409	9,691	9,982
Motor Vehicle Costs	0	0	0	0	0	0	0	0	0	0
Training	0	0	0	0	0	0	0	0	0	0
20150.30.50	52,936	54,524	56,160	57,845	59,580	61,367	63,208	65,105	67,058	69,069
Contractors & Consultants										
20150.205.50										
Contributions										
<b>Total Other Expenses</b>	<b>60,586</b>	<b>62,404</b>	<b>64,276</b>	<b>66,204</b>	<b>68,190</b>	<b>70,236</b>	<b>72,343</b>	<b>74,513</b>	<b>76,749</b>	<b>79,051</b>

**Allocated Expenses**

20151.68.90	64,193	66,465	67,242	68,750	70,693	72,965	75,475	78,196	81,065	84,084
Administration Overheads										
<b>Total Allocated Expenses</b>	<b>64,193</b>	<b>66,465</b>	<b>67,242</b>	<b>68,750</b>	<b>70,693</b>	<b>72,965</b>	<b>75,475</b>	<b>78,196</b>	<b>81,065</b>	<b>84,084</b>

**TOTAL EXPENDITURE**

	180,467	185,501	189,116	193,545	198,470	203,811	209,602	215,721	222,112	228,777
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

WASTE MANAGEMENT  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

<b>Fees &amp; Charges</b>										
10094.119.12 Domestic Refuse Removal Charges - Additional	80,849	83,274	85,773	88,346	90,996	93,726	96,538	99,434	102,417	105,490
10175.119.12 Commercial Charges	207,000	213,210	219,606	226,194	232,980	239,970	247,169	254,584	262,221	270,088
10175.49.12 Litter fines	0	0	0	0	0	0	0	0	0	0
10094.120.12 Replacement Bins	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
10098.147.12 Tip Passes	3,000	3,090	3,183	3,278	3,377	3,478	3,582	3,690	3,800	3,914
10094.245.12 Other Fees	1,000	0	0	0	0	0	0	0	0	0
<b>Total Fees &amp; Charges</b>	<b>292,849</b>	<b>300,604</b>	<b>309,623</b>	<b>318,911</b>	<b>328,479</b>	<b>338,333</b>	<b>348,483</b>	<b>358,937</b>	<b>369,706</b>	<b>380,797</b>

<b>Interest Revenue</b>										
10178.95.15 Interest Outstanding	0	0	0	0	0	0	0	0	0	0
<b>Total Interest Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Contributions &amp; Reimbursements</b>										
10100.145.20 Reimbursements	0	0	0	0	0	0	0	0	0	0
10097.86.11 Contributions	0	0	0	0	0	0	0	0	0	0
<b>Total Contributions &amp; Reimbursements</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**WASTE MANAGEMENT  
ALLOCATIONS 2013 - 2023**

	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Grant Revenue</b>										
Grants	0	0	0	0	0	0	0	0	0	0
<b>Total Grant Revenue</b>	0	0	0	0	0	0	0	0	0	0
<b>Other Revenue</b>										
Contributions	7,500	7,725	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786
Other Revenue										
<b>Total Other Revenue</b>	7,500	7,725	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786
<b>Non Cash Revenue</b>										
Profit on Sale of Asset	0	0	0	0	0	0	0	0	0	0
Equity Movement in WMRC	0	0	0	0	0	0	0	0	0	0
<b>Total Non Cash Revenue</b>	0	0	0	0	0	0	0	0	0	0

<b>TOTAL REVENUE</b>	300,349	308,329	317,579	327,107	336,920	347,028	357,438	368,162	379,206	390,583
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**EXPENDITURE**

	2013-2014 \$	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	2022 - 2023
<b>Employee Costs</b>										
Salary & Wages	60,047	62,149	64,324	66,575	68,905	71,317	73,813	76,397	79,070	81,838
Superannuation	8,277	8,566	8,866	9,176	9,497	9,830	10,174	10,530	10,899	11,280
Other Employee Costs	7,326	7,546	7,773	8,006	8,246	8,493	8,748	9,011	9,281	9,559
Conferences & Training	2,200	2,266	2,334	2,404	2,476	2,550	2,627	2,706	2,787	2,871
Motor Vehicles Costs	7,500	7,725	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786
Recruitment	0	0	0	0	0	0	0	0	0	0
<b>Total Employee Costs</b>	85,350	88,252	91,253	94,357	97,566	100,885	104,317	107,867	111,538	115,334



**WASTE MANAGEMENT  
ALLOCATIONS 2013 - 2023**

	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Other Expenses</b>										
20168.71.50 Legal Expenses	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
20168.30.50 Contractors	23,500	24,205	24,931	25,679	26,449	27,243	28,060	28,902	29,769	30,662
20168.209.57 Materials	46,000	47,380	48,801	50,265	51,773	53,327	54,926	56,574	58,271	60,020
20168.212.58 Bad Debts Written Off	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
20168.201.58 Other Expenses	2,500	2,575	2,652	2,732	2,814	2,898	2,985	3,075	3,167	3,262
20168.85.57 Minor Furniture & Equipment	500	515	530	546	563	580	597	615	633	652
<b>Total Other Expenses</b>	<b>78,500</b>	<b>80,855</b>	<b>83,281</b>	<b>85,779</b>	<b>88,352</b>	<b>91,003</b>	<b>93,733</b>	<b>96,545</b>	<b>99,441</b>	<b>102,425</b>

**Non Cash Expenses**

20170.186.51 Depreciation - Mobile Plant & Vehicles	20,940	7,933	12,364	14,607	19,524	21,289	22,592	23,525	24,193	24,671
20170.34.51 Depreciation - Furniture and Office Equipment	420	439	290	215	213	212	203	197	194	192
20170.191.51 Depreciation - Infrastructure	13,693	13,956	13,693	13,344	12,973	12,611	12,502	12,404	12,316	12,236
20158.191.51 Depreciation - Infrastructure	192	196	192	187	182	177	175	174	173	172
<b>Total Non Cash Expenses</b>	<b>35,245</b>	<b>22,524</b>	<b>26,539</b>	<b>28,354</b>	<b>32,892</b>	<b>34,288</b>	<b>35,472</b>	<b>36,300</b>	<b>36,875</b>	<b>37,270</b>

**Allocated Expenses**

20169.66.90 Allocated Administrative Overheads	149,722	155,021	156,833	160,351	164,882	170,181	176,037	182,381	189,074	196,116
20157.91.90 LESS Reallocation to Beach		0	0	0	0	0	0	0	0	0
<b>Total Allocated Expenses</b>	<b>149,722</b>	<b>155,021</b>	<b>156,833</b>	<b>160,351</b>	<b>164,882</b>	<b>170,181</b>	<b>176,037</b>	<b>182,381</b>	<b>189,074</b>	<b>196,116</b>

**TOTAL EXPENDITURE**

	<b>2,108,808</b>	<b>2,410,851</b>	<b>2,485,490</b>	<b>2,561,761</b>	<b>2,643,963</b>	<b>2,726,053</b>	<b>2,810,820</b>	<b>2,898,123</b>	<b>2,988,001</b>	<b>3,080,604</b>
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

SUSTAINABILITY  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

NEW	Grant Revenue - Non Operating	0	0	0	0	0	0	0	0	0
	Grant Revenue									
	Total Non-Operating Grant Revenue	0	0	0	0	0	0	0	0	0

Contributions & Reimbursements

10193.145.20	Reimbursements	10,309	10,937	11,265	11,603	11,951	12,309	12,679	13,059	13,451
10194.86.11	Contributions	15,754	16,227	17,215	17,731	18,263	18,811	19,375	19,957	20,555
	Total Contributions & Reimbursements	26,063	27,650	28,480	29,334	30,214	31,121	32,054	33,016	34,006

Grants - Operating

10196.89.14	Grants - Operating	0	0	0	0	0	0	0	0	0
	Total Grants Operating Revenue	0	0	0	0	0	0	0	0	0

Other Revenue

10195.200.17	Other Revenue	0	0	0	0	0	0	0	0	0
	Total Other Revenue	0	0	0	0	0	0	0	0	0

TOTAL REVENUE

26,063	26,845	27,650	28,480	29,334	30,214	31,121	32,054	33,016	34,006
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**SUSTAINABILITY  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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**EXPENDITURE**

<b>Employee Costs</b>										
20176.130.62 Salary & Wages	71,000	73,485	76,057	76,719	81,474	84,326	87,277	90,332	93,493	96,766
20176.141.52 Superannuation	8,000	8,280	8,570	8,870	9,180	9,501	9,834	10,178	10,534	10,903
20176.29.52 Conferences & Training	0	0	0	0	0	0	0	0	0	0
20176.206.52 Other Employee Costs	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610
20176.138.52 Recruitment	0	0	0	0	0	0	0	0	0	0
<b>Total Employee Costs</b>	<b>81,000</b>	<b>83,825</b>	<b>86,749</b>	<b>89,774</b>	<b>92,905</b>	<b>96,146</b>	<b>99,499</b>	<b>102,970</b>	<b>106,561</b>	<b>110,278</b>

<b>Office Expenses</b>										
20177.103.57 Printing, Stationery & Postage	500	515	530	546	563	580	597	615	633	652
20177.144.63 Telephone	0	0	0	0	0	0	0	0	0	0
Other Office Expenses	0	0	0	0	0	0	0	0	0	0
<b>Total Office Expenses</b>	<b>500</b>	<b>515</b>	<b>530</b>	<b>546</b>	<b>563</b>	<b>580</b>	<b>597</b>	<b>615</b>	<b>633</b>	<b>652</b>

<b>Projects</b>										
Via PC Contractors	84,000	86,520	89,116	91,789	94,543	97,379	100,300	103,309	106,409	109,601
Via PC Suppliers	0	0	0	0	0	0	0	0	0	0
<b>Total Office Expenses</b>	<b>84,000</b>	<b>86,520</b>	<b>89,116</b>	<b>91,789</b>	<b>94,543</b>	<b>97,379</b>	<b>100,300</b>	<b>103,309</b>	<b>106,409</b>	<b>109,601</b>

<b>Allocated Expenses</b>										
20179.68.90 Allocated Administrative Oh	21,398	22,155	22,414	22,917	23,565	24,322	25,159	26,066	27,022	28,028
<b>Total Allocated Expenses</b>	<b>21,398</b>	<b>22,155</b>	<b>22,414</b>	<b>22,917</b>	<b>23,565</b>	<b>24,322</b>	<b>25,159</b>	<b>26,066</b>	<b>27,022</b>	<b>28,028</b>

**TOTAL EXPENDITURE**

	186,898	193,015	198,809	205,027	211,575	218,426	225,556	232,960	240,626	248,560
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

TOWN PLANNING & REGIONAL DEVELOPMENT  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

<b>Fees &amp; Charges</b>										
10105.38.12 Town Planning Charges	175,000	180,250	185,658	191,227	196,964	202,873	208,959	215,228	221,685	228,335
10105.200.12 Other Fees & Charges	5,750	5,750	5,750	5,750	5,750	5,750	5,750	5,750	5,750	5,750
10105.139.12 Subdivision Clearance Fees	0	0	0	0	0	0	0	0	0	0
<b>Total Fees &amp; Charges</b>	<b>180,750</b>	<b>186,000</b>	<b>191,408</b>	<b>196,977</b>	<b>202,714</b>	<b>208,623</b>	<b>214,709</b>	<b>220,978</b>	<b>227,435</b>	<b>234,085</b>

Via Asset Register	0	0	0	0	0	0	0	0	0	0
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<b>Reimbursements &amp; Contributions</b>										
10104.86.11 Contributions	0	0	0	0	0	0	0	0	0	0
10103.145.20 Reimbursements	0	0	0	0	0	0	0	0	0	0
<b>Total Reimbursements &amp; Contributions</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**TOWN PLANNING & REGIONAL DEVELOPMENT  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
3.00%	3,000	3,090	3,183	3,278	3,377	3,478	3,582	3,690	3,800	3,914
	3,000	3,090	3,183	3,278	3,377	3,478	3,582	3,690	3,800	3,914

10105.200.17  
**Other Revenue**  
Other Income

**Total Other Revenue**

**TOTAL REVENUE**

<b>183,750</b>	<b>189,090</b>	<b>194,590</b>	<b>200,255</b>	<b>206,091</b>	<b>212,101</b>	<b>218,291</b>	<b>224,668</b>	<b>231,235</b>	<b>238,000</b>
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**EXPENDITURE**

**Employee Costs**

20171.130.62	346,388	358,512	371,059	384,047	397,488	411,400	425,799	440,702	456,127	472,091
20171.141.52	52,914	54,766	56,683	58,667	60,720	62,845	65,045	67,321	69,678	72,116
20171.206.52	29,160	30,034	30,935	31,864	32,819	33,804	34,818	35,863	36,939	38,047
20171.29.52	0	0	0	0	0	0	0	0	0	0
Plant Postings	8,740	9,002	9,272	9,550	9,837	10,132	10,436	10,749	11,072	11,404
20171.138.52	0	0	0	0	0	0	0	0	0	0
<b>Total Employee Costs</b>	<b>437,202</b>	<b>452,314</b>	<b>467,950</b>	<b>484,127</b>	<b>500,865</b>	<b>518,182</b>	<b>536,098</b>	<b>554,635</b>	<b>573,815</b>	<b>593,658</b>

**Office Expenses**

20172.103.58	2,500	2,575	2,652	2,732	2,814	2,898	2,985	3,075	3,167	3,262
20172.144.63	500	515	530	546	563	580	597	615	633	652
20172.201.58	500	515	530	546	563	580	597	615	633	652
<b>Total Office Expenses</b>	<b>3,500</b>	<b>3,605</b>	<b>3,713</b>	<b>3,825</b>	<b>3,939</b>	<b>4,057</b>	<b>4,179</b>	<b>4,305</b>	<b>4,434</b>	<b>4,567</b>

**TOWN PLANNING & REGIONAL DEVELOPMENT  
ALLOCATIONS 2013 - 2023**

	Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Other Expenses</b>											
20173.71.50	3.00%	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
20173.30.50	3.00%	120,000	51,000	52,530	54,106	55,729	57,401	59,123	60,897	62,724	64,605
20173.201.58	3.00%	500	515	530	546	563	580	597	615	633	652
20173.211.58	3.00%	50,000	51,500	53,045	54,636	56,275	57,964	59,703	61,494	63,339	65,239
20173.85.57	3.00%	0	0	0	0	0	0	0	0	0	0
<b>Total Other Expenses</b>		<b>210,500</b>	<b>144,215</b>	<b>148,541</b>	<b>152,998</b>	<b>157,588</b>	<b>162,315</b>	<b>167,185</b>	<b>172,200</b>	<b>177,366</b>	<b>182,687</b>
<b>Non Cash Expenses</b>											
20175.34.51		1,246	1,301	860	639	632	629	602	585	575	568
20175.36.51		13,861	5,251	8,184	9,669	12,924	14,092	14,954	15,572	16,014	16,331
Via AR		0	0	0	0	0	0	0	0	0	0
<b>Total Non Cash Expenses</b>		<b>15,107</b>	<b>6,553</b>	<b>9,044</b>	<b>10,308</b>	<b>13,555</b>	<b>14,721</b>	<b>15,556</b>	<b>16,157</b>	<b>16,589</b>	<b>16,899</b>
<b>Allocated Expenses</b>											
20174.68.90		189,897	196,617	198,916	203,377	209,125	215,845	223,273	231,320	239,809	248,739
<b>Total Allocated Expenses</b>		<b>189,897</b>	<b>196,617</b>	<b>198,916</b>	<b>203,377</b>	<b>209,125</b>	<b>215,845</b>	<b>223,273</b>	<b>231,320</b>	<b>239,809</b>	<b>248,739</b>
<b>TOTAL - EXPENDITURE</b>		<b>856,206</b>	<b>803,304</b>	<b>828,165</b>	<b>854,635</b>	<b>885,072</b>	<b>915,120</b>	<b>946,292</b>	<b>978,617</b>	<b>1,012,012</b>	<b>1,046,551</b>

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

OTHER COMMUNITY SERVICES  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

Contributions & Reimbursements

Contributions

10206.86.11

0.00%	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0

Total Contributions & Reimbursements

TOTAL - REVENUE

0	0	0	0	0	0	0	0	0	0	0
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EXPENDITURE

Street Furniture Maintenance

Via PC Wages & Overheads

Via PC Plant Charges

Via PC Suppliers

Via PC Contractors

3.50%	23,971	24,810	25,678	26,577	27,507	28,470	29,466	30,498	31,565	32,670
3.50%	3,500	3,623	3,749	3,881	4,016	4,157	4,302	4,453	4,609	4,770
3.00%	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610
3.00%	3,000	3,090	3,183	3,278	3,377	3,478	3,582	3,690	3,800	3,914
	32,471	33,582	34,732	35,921	37,151	38,423	39,739	41,100	42,508	43,964

Total Street Furniture Maintenance

**OTHER COMMUNITY SERVICES  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
	0	0	0	0	0	0	0	0	0	0
<b>Non Cash Expenses</b>										
Depreciation - Land & Buildings	0	0	0	0	0	0	0	0	0	0
Depreciation - Furniture & Equipment	0	0	0	0	0	0	0	0	0	0
20186.191.51 Via AR	1,212	1,235	1,212	1,181	1,148	1,116	1,107	1,098	1,090	1,083
Depreciation - Infrastructure										
Depreciation - Plant & Machinery	0	0	0	0	0	0	0	0	0	0
Allocated Administrative Oh	0	0	0	0	0	0	0	0	0	0
<b>Total Non Cash Expenses</b>	<b>1,212</b>	<b>1,235</b>	<b>1,212</b>	<b>1,181</b>	<b>1,148</b>	<b>1,116</b>	<b>1,107</b>	<b>1,098</b>	<b>1,090</b>	<b>1,083</b>

<b>Allocated Expenses</b>										
20185.68.90 Administration Overhead Allocation	21,398	22,155	22,414	22,917	23,565	24,322	25,159	26,066	27,022	28,028
<b>Total Allocated Expenses</b>	<b>21,398</b>	<b>22,155</b>	<b>22,414</b>	<b>22,917</b>	<b>23,565</b>	<b>24,322</b>	<b>25,159</b>	<b>26,066</b>	<b>27,022</b>	<b>28,028</b>

<b>TOTAL - EXPENDITURE</b>	<b>55,081</b>	<b>56,973</b>	<b>58,358</b>	<b>60,019</b>	<b>61,864</b>	<b>63,861</b>	<b>66,005</b>	<b>68,264</b>	<b>70,620</b>	<b>73,076</b>
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

SWIMMING AREAS & BEACHES  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

Grant Revenue - Operating

Grants - Operating

10180.89.14

	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0

Total Grant Revenue - Operating

Grant Revenue - Non Operating

Grants - Non Operating

10202.8.13

	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0

Total Grant Revenue - Non Operating

Fees & Charges

Facility Hire

10179.46.12

3.00%	185,000	190,550	196,267	202,154	208,219	214,466	220,900	227,527	234,352	241,383
	185,000	190,550	196,267	202,154	208,219	214,466	220,900	227,527	234,352	241,383

Total Fees & Charges

Contributions & Reimbursements

Contributions

10116.86.11

Reimbursements

10115.145.20

3.00%	0	0	0	0	0	0	0	0	0	0
3.00%	11,817	12,172	12,537	12,913	13,300	13,699	14,110	14,533	14,969	15,419
	11,817	12,172	12,537	12,913	13,300	13,699	14,110	14,533	14,969	15,419

Total Contributions & Reimbursements



**SWIMMING AREAS & BEACHES  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	196,817	202,722	208,803	215,067	221,519	228,165	235,010	242,060	249,322	256,802

**Non Cash Revenue**

Profit on Disposal of Assets

Via AR

Total Non Cash Revenue

**TOTAL REVENUE**

**EXPENDITURE**

**Employee Costs Regional Coast Care**

Salary & Wages

20200.130.62

Superannuation

20200.141.52

Conferences & Training

20200.29.52

Motor Vehicles Costs

Via Plant Postings

20200.206.52

3.50%	3,533	3,657	3,785	3,917	4,054	4,196	4,343	4,495	4,652	4,815
3.50%	326	337	349	361	374	387	401	415	429	444
3.00%	0	0	0	0	0	0	0	0	0	0
3.00%	2,500	2,575	2,652	2,732	2,814	2,898	2,985	3,075	3,167	3,262
3.00%	6,219	6,406	6,598	6,796	7,000	7,210	7,426	7,649	7,878	8,114
	12,578	12,975	13,384	13,806	14,242	14,691	15,155	15,633	16,127	16,636

Total Employee Costs

**Office Expenses**

Telephone

20201.144.63

Total Office Expenses

3.00%	200	206	212	219	225	232	239	246	253	261
	200	206	212	219	225	232	239	246	253	261

**Beach Parks**

Wages & Overheads

Via PC

Plant Charges

Via PC

Materials

Via PC

Contractors

Via PC

Utilities

Via PC

Insurance

3.50%	87,891	90,967	94,151	97,446	100,857	104,387	108,040	111,822	115,736	119,786
3.50%	12,500	12,938	13,390	13,859	14,344	14,846	15,366	15,903	16,460	17,036
3.00%	600	621	643	665	689	713	738	763	790	818
3.00%	25,000	25,875	26,781	27,718	28,688	29,692	30,731	31,807	32,920	34,072
3.00%	12,000	12,420	12,855	13,305	13,770	14,252	14,751	15,267	15,802	16,355
3.00%	0	0	0	0	0	0	0	0	0	0
	137,991	142,821	147,819	152,993	158,348	163,890	169,626	175,563	181,708	188,068

Total Beach Parks

**SWIMMING AREAS & BEACHES  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Beach Buildings</b>										
Via PC	1,598	1,654	1,712	1,772	1,834	1,898	1,964	2,033	2,104	2,178
Wages & Overheads										
Via PC	50	52	54	55	57	59	61	64	66	68
Plant Charges										
Via PC	8,000	8,240	8,487	8,742	9,004	9,274	9,552	9,839	10,134	10,438
Materials										
Via PC	3,500	3,605	3,713	3,825	3,939	4,057	4,179	4,305	4,434	4,567
Contractors										
Via PC		0	0	0	0	0	0	0	0	0
Consultants										
Via PC		0	0	0	0	0	0	0	0	0
Plant Hire										
Via PC		0	0	0	0	0	0	0	0	0
Insurance										
Via PC		0	0	0	0	0	0	0	0	0
Utilities										
Via PC	25,000	25,750	26,523	27,318	28,138	28,982	29,851	30,747	31,669	32,619
<b>Total Beach Buildings</b>	<b>38,148</b>	<b>39,301</b>	<b>40,488</b>	<b>41,712</b>	<b>42,972</b>	<b>44,271</b>	<b>45,609</b>	<b>46,987</b>	<b>48,407</b>	<b>49,870</b>

<b>Other Expenses</b>										
Legal Expenses	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
20202.71.50										
Contractors & Consultants	185,000	190,550	196,267	202,154	208,219	214,466	220,900	227,527	234,352	241,383
20202.30.50										
Coast Care	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524	6,720
20202.195.57										
Minor Furniture & Equipment	0	0	0	0	0	0	0	0	0	0
20202.85.57										
<b>Total Other Expenses</b>	<b>191,150</b>	<b>196,885</b>	<b>202,791</b>	<b>208,875</b>	<b>215,141</b>	<b>221,595</b>	<b>228,243</b>	<b>235,090</b>	<b>242,143</b>	<b>249,407</b>

<b>Non Cash Expenses</b>										
Depreciation - Land & Buildings	13,488	13,387	13,250	13,113	12,951	12,776	12,642	12,514	12,389	12,268
20204.35.51										
Depreciation - Furniture & Equipment	1,152	3,360	5,236	6,186	8,268	9,016	9,568	9,963	10,246	10,448
20204.34.51										
Via Asset Register										
Depreciation - Plant & Equipment	25,380	25,868	25,379	24,734	24,046	23,374	23,173	22,991	22,827	22,679
20204.188.51										
Depreciation - Parks & Reserves Infrastructure	1,968	2,006	1,968	1,918	1,865	1,812	1,797	1,783	1,770	1,759
20204.191.51										
Depreciation - Streetscape Infrastructure	0	0	0	0	0	0	0	0	0	0
20204.191.51										
Loss on Sale of Assets										
Via Asset Register										
<b>Total Non Cash Expenses</b>	<b>41,988</b>	<b>44,621</b>	<b>45,834</b>	<b>45,950</b>	<b>47,130</b>	<b>46,978</b>	<b>47,180</b>	<b>47,250</b>	<b>47,231</b>	<b>47,153</b>

**SWIMMING AREAS & BEACHES  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
	0									
20203.91.90	106,988	110,774	112,070	114,583	117,821	121,607	125,792	130,326	135,108	140,140
20203.68.90										
	106,988	110,774	112,070	114,583	117,821	121,607	125,792	130,326	135,108	140,140

**Allocated Expenses**

Refuse Beach Collection  
Allocated Administrative Overheads

**Total Allocated Expenses**

**TOTAL - EXPENDITURE**

529,043	547,581	562,598	578,137	595,879	613,264	631,843	651,095	670,977	691,535
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

CIVIC & COMMUNITY CENTRE  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

Grant Revenue - Non Operating

Grant Revenue - Non Operating

10198.8.13

	0	0	0	0	0	0	0	0	0	0
<b>Total Non Operating Grant Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Fees & Charges

Facilities Hire

Other Fees - Rent

10109.46.12

10201.200.12

3.00%	45,000	46,350	47,741	49,173	50,648	52,167	53,732	55,344	57,005	58,715
	0	0	0	0	0	0	0	0	0	0
<b>Total Fees &amp; Charges</b>	<b>45,000</b>	<b>46,350</b>	<b>47,741</b>	<b>49,173</b>	<b>50,648</b>	<b>52,167</b>	<b>53,732</b>	<b>55,344</b>	<b>57,005</b>	<b>58,715</b>

Contributions & Reimbursements

Reimbursements

10107.145.20

3.00%	7,000	7,210	7,426	7,649	7,879	8,115	8,358	8,609	8,867	9,133
	7,000	7,210	7,426	7,649	7,879	8,115	8,358	8,609	8,867	9,133
<b>Total Contributions &amp; Reimbursements</b>	<b>7,000</b>	<b>7,210</b>	<b>7,426</b>	<b>7,649</b>	<b>7,879</b>	<b>8,115</b>	<b>8,358</b>	<b>8,609</b>	<b>8,867</b>	<b>9,133</b>

TOTAL REVENUE

	52,000	53,560	55,167	56,822	58,526	60,282	62,091	63,953	65,872	67,848
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**CIVIC & COMMUNITY CENTRE  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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**EXPENDITURE**

	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Employee Costs</b>										
Wages	0	0	0	0	0	0	0	0	0	0
Superannuation	8,000	8,280	8,570	8,870	9,180	9,501	9,834	10,178	10,534	10,903
Other Employee Costs	2,743	2,839	2,938	3,041	3,148	3,258	3,372	3,490	3,612	3,738
<b>Total Employee Costs</b>	<b>10,743</b>	<b>11,119</b>	<b>11,508</b>	<b>11,911</b>	<b>12,328</b>	<b>12,759</b>	<b>13,206</b>	<b>13,668</b>	<b>14,146</b>	<b>14,642</b>

<b>Other Expenses</b>										
Minor Furniture & Equipment	3,000	3,090	3,183	3,278	3,377	3,478	3,582	3,690	3,800	3,914
Bad Debts Written Off	0	0	0	0	0	0	0	0	0	0
<b>Total Office Expenses</b>	<b>3,000</b>	<b>3,090</b>	<b>3,183</b>	<b>3,278</b>	<b>3,377</b>	<b>3,478</b>	<b>3,582</b>	<b>3,690</b>	<b>3,800</b>	<b>3,914</b>

<b>Buildings Maintenance</b>										
Wages & Overheads	58,026	60,057	62,159	64,334	66,586	68,917	71,329	73,825	76,409	79,083
Plant Charges	132	137	141	146	151	157	162	168	174	180
Materials	2,100	2,163	2,228	2,295	2,364	2,434	2,508	2,583	2,660	2,740
Contractors	85,500	88,065	90,707	93,428	96,231	99,118	102,091	105,154	108,309	111,558
Utilities	45,000	46,350	47,741	49,173	50,648	52,167	53,732	55,344	57,005	58,715
Security	0	0	0	0	0	0	0	0	0	0
Cleaning	0	0	0	0	0	0	0	0	0	0
<b>Total Buildings Maintenance</b>	<b>190,758</b>	<b>196,772</b>	<b>202,976</b>	<b>209,376</b>	<b>215,980</b>	<b>222,793</b>	<b>229,822</b>	<b>237,074</b>	<b>244,557</b>	<b>252,276</b>

<b>Grounds Maintenance</b>										
Wages & Overheads	167,792	173,665	179,743	186,034	192,545	199,284	206,259	213,478	220,950	228,663
Plant Charges	13,500	13,973	14,462	14,968	15,492	16,034	16,595	17,176	17,777	18,399
Materials	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
Contractors	20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095
Utilities	800	824	849	874	900	927	955	984	1,013	1,044
<b>Total Grounds Maintenance</b>	<b>212,092</b>	<b>219,361</b>	<b>226,880</b>	<b>234,658</b>	<b>242,702</b>	<b>251,024</b>	<b>259,631</b>	<b>268,534</b>	<b>277,743</b>	<b>287,269</b>



TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

OTHER SPORT & RECREATION  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
3.00%	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900	1,957
	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900	1,957
	18,559	17,008	15,598	14,100	12,506	10,812	9,010	7,095	5,059	2,895
	1,816	371	0	0	0	0	0	0	0	0
3.00%	5,500	5,665	5,835	6,010	6,190	6,376	6,567	6,764	6,967	7,176
	25,875	23,045	21,433	20,109	18,696	17,188	15,578	13,860	12,026	10,071
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	27,375	24,590	23,025	21,749	20,384	18,927	17,369	15,704	13,927	12,028

REVENUE

Fees & Charges

Facilities Hire

10120.46.12

Total Fees & Charges

Contributions & Reimbursements

Reimbursements SVGC

10183.243.20

Reimbursements CTC

10183.161.20

Reimbursements

10118.145.20

Total Contributions & Reimbursements

Non Cash Revenue

Profit on Sale of Assets

10117.106.18

Total Non Cash Revenue

Grants

Grants

10191.8.13

Total Grants

TOTAL REVENUE

**OTHER SPORT & RECREATION  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
	0	0	0	0	0	0	0	0	0	0
<b>Parks Maintenance</b>										
Wages	283,649	293,577	303,852	314,487	325,494	336,886	348,677	360,881	373,512	386,584
Wages & Overheads	24,396	25,250	26,134	27,048	27,995	28,975	29,989	31,039	32,125	33,249
Plant Charges	45,000	46,350	47,741	49,173	50,648	52,167	53,732	55,344	57,005	58,715
Materials	93,000	95,790	98,664	101,624	104,672	107,812	111,047	114,378	117,810	121,344
Contractors	12,000	12,360	12,731	13,113	13,506	13,911	14,329	14,758	15,201	15,657
Utilities										
<b>Total Parks Maintenance</b>	<b>458,045</b>	<b>473,327</b>	<b>489,121</b>	<b>505,444</b>	<b>522,315</b>	<b>539,752</b>	<b>557,774</b>	<b>576,400</b>	<b>595,652</b>	<b>615,550</b>
<b>Buildings Maintenance</b>										
Wages & Overheads	16,779	17,366	17,974	18,603	19,254	19,928	20,626	21,348	22,095	22,868
Plant Charges	1,300	1,346	1,393	1,441	1,492	1,544	1,598	1,654	1,712	1,772
Materials	1,200	1,236	1,279	1,324	1,370	1,418	1,468	1,519	1,573	1,628
Contractors	9,400	9,682	10,021	10,372	10,735	11,110	11,499	11,902	12,318	12,749
Utilities	11,000	11,330	11,727	12,137	12,562	13,001	13,456	13,927	14,415	14,919
Gas	0	0	0	0	0	0	0	0	0	0
<b>Total Buildings Maintenance</b>	<b>39,679</b>	<b>40,960</b>	<b>42,393</b>	<b>43,877</b>	<b>45,413</b>	<b>47,002</b>	<b>48,647</b>	<b>50,350</b>	<b>52,112</b>	<b>53,936</b>
<b>Non Cash Expenses</b>										
Depreciation - Buildings	5,712	5,669	5,611	5,553	5,485	5,410	5,354	5,299	5,246	5,195
Depreciation - Plant & Equipment	8,820	3,342	5,208	6,153	8,223	8,967	9,516	9,909	10,190	10,392
Depreciation - Mobile Plant & Vehicles	21,924	8,306	12,945	15,293	20,441	22,289	23,654	24,630	25,330	25,831
Depreciation - Infrastructure	130,116	132,616	130,112	126,803	123,278	119,831	118,801	117,869	117,027	116,267
Loss on Disposal of Assets	0	0	0	0	0	0	0	0	0	0
<b>Total Non Cash Expenses</b>	<b>166,572</b>	<b>149,934</b>	<b>153,877</b>	<b>153,802</b>	<b>157,427</b>	<b>156,498</b>	<b>157,324</b>	<b>157,708</b>	<b>157,794</b>	<b>157,684</b>
<b>Financing Expenses</b>										
Interest Paid - Loans CTC	1,816	371	0	0	0	0	0	0	0	0
Interest Paid - Loans SVGC	18,334	17,008	15,598	14,100	12,506	10,812	9,010	7,095	5,059	2,895
<b>Total Financing Expenses</b>	<b>20,150</b>	<b>17,380</b>	<b>15,598</b>	<b>14,100</b>	<b>12,506</b>	<b>10,812</b>	<b>9,010</b>	<b>7,095</b>	<b>5,059</b>	<b>2,895</b>





TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

LIBRARIES  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

10192.8.13	Grant Revenue - Non Operating	0	0	0	0	0	0	0	0	0
	Grant Revenue									
	Total Non Operating Grant Revenue	0	0	0	0	0	0	0	0	0
	TOTAL REVENUE	0	0	0	0	0	0	0	0	0

EXPENDITURE

20215.205.58	Other Expenses	589,201	609,823	631,166	653,257	676,121	699,785	724,278	749,628	775,865	803,020
	Contributions										
	Total Other Expenses	589,201	609,823	631,166	653,257	676,121	699,785	724,278	749,628	775,865	803,020
20217.35.51	Non Cash Expenses	165,264	164,031	162,350	160,665	158,683	156,536	154,904	153,324	151,793	150,311
	Depreciation - Buildings										
	Total Non Cash Expenses	165,264	164,031	162,350	160,665	158,683	156,536	154,904	153,324	151,793	150,311

**LIBRARIES**  
**ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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**Financing Expenses**

20299.241.54

Loan Interest	288,856	278,423	267,299	255,440	242,797	229,316	214,944	199,622	183,285	165,868
<b>Total Financing Expenses</b>	<b>288,856</b>	<b>278,423</b>	<b>267,299</b>	<b>255,440</b>	<b>242,797</b>	<b>229,316</b>	<b>214,944</b>	<b>199,622</b>	<b>183,285</b>	<b>165,868</b>

**Allocated Expenses**

20216.68.90

Allocated Administration Overhead	42,795	44,309	44,828	45,833	47,128	48,643	50,317	52,130	54,043	56,056
<b>Total Allocated Expenses</b>	<b>42,795</b>	<b>44,309</b>	<b>44,828</b>	<b>45,833</b>	<b>47,128</b>	<b>48,643</b>	<b>50,317</b>	<b>52,130</b>	<b>54,043</b>	<b>56,056</b>

**TOTAL EXPENDITURE**

	<b>1,086,115</b>	<b>1,096,595</b>	<b>1,105,643</b>	<b>1,115,196</b>	<b>1,124,729</b>	<b>1,134,281</b>	<b>1,144,443</b>	<b>1,154,703</b>	<b>1,164,986</b>	<b>1,175,254</b>
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

OTHER CULTURE  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

Non Operating Contributions

Non Operating Contributions

10205.244.72

3.00%	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0

Total Non Operating Contributions

Other Revenue

Grants

10181.89.14

Other Revenue

10182.200.17

Reimbursements

10126.145.20

Total Other Revenue

0.00%	0	0	0	0	0	0	0	0	0	0
3.00%	0	0	0	0	0	0	0	0	0	0
3.00%	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0

TOTAL REVENUE

0	0	0	0	0	0	0	0	0	0	0
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**OTHER CULTURE  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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**EXPENDITURE**

<b>Festivals &amp; Events</b>										
Via PC	3.50%	9,600	10,284	10,644	11,016	11,402	11,801	12,214	12,642	13,084
Via PC	3.50%	624	668	692	716	741	767	794	822	850
Via PC	3.00%	520	536	568	585	603	621	640	659	678
Via PC	3.00%	36,400	38,617	39,775	40,969	42,198	43,464	44,767	46,110	47,494
Via PC	3.00%	2,080	2,142	2,273	2,341	2,411	2,484	2,558	2,635	2,714
<b>Total Festival &amp; Events</b>		<b>49,224</b>	<b>52,328</b>	<b>53,952</b>	<b>55,627</b>	<b>57,355</b>	<b>59,136</b>	<b>60,973</b>	<b>62,867</b>	<b>64,821</b>

<b>Other Expenses</b>										
20221.214.57		0	0	0	0	0	0	0	0	0
Materials - Centenary Celebrations										
<b>Total Other Expenses</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Non Cash Expenses</b>										
20223.191.51		37,836	37,835	36,873	35,848	34,845	34,546	34,275	34,030	33,809
Depreciation - Streetscape Infrastructure										
<b>Total Non Cash Expenses</b>		<b>37,836</b>	<b>37,835</b>	<b>36,873</b>	<b>35,848</b>	<b>34,845</b>	<b>34,546</b>	<b>34,275</b>	<b>34,030</b>	<b>33,809</b>

<b>Allocated Expenses</b>										
20222.68.90		64,502	66,785	69,081	71,033	73,316	75,839	78,572	81,455	84,489
Administration Overhead Allocation										
<b>Total Allocated Expenses</b>		<b>64,502</b>	<b>66,785</b>	<b>69,081</b>	<b>71,033</b>	<b>73,316</b>	<b>75,839</b>	<b>78,572</b>	<b>81,455</b>	<b>84,489</b>

<b>TOTAL EXPENDITURE</b>		<b>151,562</b>	<b>157,728</b>	<b>159,906</b>	<b>162,508</b>	<b>165,516</b>	<b>169,521</b>	<b>173,820</b>	<b>178,353</b>	<b>183,118</b>
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TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

PARKING FACILITIES  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

Fees & Charges

10054.49.12  
10054.200.12

NA	850,000	900,000	950,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
	0	0	0	0	0	0	0	0	0	0
	850,000	900,000	950,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

Total Fees & Charges

Other Revenue

10054.86.11  
10053.145.20  
10054.200.11  
10054.200.17

3.00%	0	0	0	0	0	0	0	0	0	0
3.00%	18,000	18,540	19,096	19,669	20,259	20,867	21,493	22,138	22,802	23,486
3.00%	0	0	0	0	0	0	0	0	0	0
3.00%	2,900	2,987	3,077	3,169	3,264	3,362	3,463	3,567	3,674	3,784
	20,900	21,527	22,173	22,838	23,523	24,229	24,956	25,704	26,475	27,270

Total Other Revenue

Non Cash Revenue

10138.106.18

	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0

Total Non Cash Revenue

Contributions - Non Operating

10189.244.72

	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0

Total Contributions - Non Operating

**PARKING FACILITIES  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
	870,900	921,527	972,173	1,022,838	1,023,523	1,024,229	1,024,956	1,025,704	1,026,475	1,027,270

**TOTAL REVENUE**

**EXPENDITURE**

**Employee Costs**

20089.130.62	285,000	294,975	305,299	315,985	327,044	338,491	350,338	362,600	375,291	388,426
20089.141.52	31,000	32,085	33,208	34,370	35,573	36,818	38,107	39,441	40,821	42,250
20089.29.52	0	0	0	0	0	0	0	0	0	0
Plant Postings	21,000	21,630	22,279	22,947	23,636	24,345	25,075	25,827	26,602	27,400
20089.138.52	0	0	0	0	0	0	0	0	0	0
20089.206.52	23,696	24,407	25,139	25,893	26,670	27,470	28,294	29,143	30,017	30,918
	0	0	0	0	0	0	0	0	0	0
<b>Total Employee Costs</b>	<b>360,696</b>	<b>373,097</b>	<b>385,925</b>	<b>399,195</b>	<b>412,923</b>	<b>427,124</b>	<b>441,814</b>	<b>457,010</b>	<b>472,731</b>	<b>488,993</b>

**Office Expenses**

20090.103.50	16,000	16,480	16,974	17,484	18,008	18,548	19,105	19,678	20,268	20,876
20090.144.63	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
20090.208.50	3,018	3,109	3,202	3,298	3,397	3,499	3,604	3,712	3,824	3,938
20090.3.50	0	0	0	0	0	0	0	0	0	0
20091.85.57	824	849	874	900	927	955	984	1,013	1,044	1,075
<b>Total Office Expenses</b>	<b>24,842</b>	<b>25,588</b>	<b>26,355</b>	<b>27,146</b>	<b>27,960</b>	<b>28,799</b>	<b>29,663</b>	<b>30,553</b>	<b>31,470</b>	<b>32,414</b>

**Car parks - Works**

Via PC	9,588	9,924	10,271	10,630	11,002	11,388	11,786	12,199	12,626	13,067
Via PC	1,500	1,553	1,607	1,663	1,721	1,782	1,844	1,908	1,975	2,044
Via PC	1,200	1,236	1,273	1,311	1,351	1,391	1,433	1,476	1,520	1,566
Via PC	15,000	15,450	15,914	16,391	16,883	17,389	17,911	18,448	19,002	19,572
Via PC	0	0	0	0	0	0	0	0	0	0
Via PC	600	618	637	656	675	696	716	738	760	783
<b>Total Car parks - Works</b>	<b>27,888</b>	<b>28,780</b>	<b>29,701</b>	<b>30,651</b>	<b>31,632</b>	<b>32,645</b>	<b>33,690</b>	<b>34,769</b>	<b>35,883</b>	<b>37,032</b>

**PARKING FACILITIES  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Other Expenses</b>										
20091.71.50 Legal Expenses	11,000	11,330	11,670	12,020	12,381	12,752	13,135	13,529	13,934	14,353
20091.209.57 Signs	7,000	7,210	7,426	7,649	7,879	8,115	8,358	8,609	8,867	9,133
20091.30.50 Contractors & Consultants	90,000	92,700	95,481	98,345	101,296	104,335	107,465	110,689	114,009	117,430
20091.205.50 Contributions - Railway Leases	20,000	20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095
20091.212.58 Bad Debts Written Off	0	0	0	0	0	0	0	0	0	0
<b>Total Other Expenses</b>	<b>128,000</b>	<b>131,840</b>	<b>135,795</b>	<b>139,869</b>	<b>144,065</b>	<b>148,387</b>	<b>152,839</b>	<b>157,424</b>	<b>162,147</b>	<b>167,011</b>

0.00%	0	0	0	0	0	0	0	0	0	0
0.00%	0	0	0	0	0	0	0	0	0	0
0.00%	0	0	0	0	0	0	0	0	0	0
0.00%	0	0	0	0	0	0	0	0	0	0
0.00%	0	0	0	0	0	0	0	0	0	0
<b>Total Accommodation Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

0.00%	0	0	0	0	0	0	0	0	0	0
2,928	2,984	2,928	2,853	2,774	2,697	2,627	2,552	2,477	2,402	2,327
11,280	11,782	7,782	5,782	5,719	5,694	5,449	5,297	5,204	5,146	5,088
13,428	5,087	7,929	9,367	12,520	13,652	14,487	15,086	15,514	15,821	16,128
139,092	141,765	139,088	135,551	131,782	128,098	126,396	126,000	125,100	124,287	123,474
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
<b>Total Non Cash Expenses</b>	<b>166,728</b>	<b>161,618</b>	<b>157,726</b>	<b>153,553</b>	<b>152,795</b>	<b>150,140</b>	<b>149,606</b>	<b>149,036</b>	<b>148,452</b>	<b>147,870</b>

255,211	264,243	267,333	273,328	281,052	290,084	300,067	310,881	322,289	334,292	346,293
(85,000)	(88,230)	(91,563)	(95,063)	(98,675)	(102,425)	(106,317)	(110,357)	(114,551)	(118,904)	(123,357)
<b>3.60%</b>	<b>170,211</b>	<b>176,013</b>	<b>178,265</b>	<b>182,377</b>	<b>187,659</b>	<b>193,750</b>	<b>200,524</b>	<b>207,739</b>	<b>215,388</b>	<b>223,036</b>

<b>878,365</b>	<b>896,935</b>	<b>911,252</b>	<b>928,680</b>	<b>951,753</b>	<b>974,754</b>	<b>1,001,361</b>	<b>1,029,316</b>	<b>1,058,420</b>	<b>1,088,708</b>	<b>1,119,151</b>
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**TOTAL - EXPENDITURE**

20092.68.90 Administration Overhead Allocation

20092.58.90 Less Allocated to Other Law, Order & PS, Animal Control and Fire Prevention

**Total Allocated Expenses**

**Non Cash Expenses**

Loss on Sale of Assets

Depreciation - Car park Infrastructure

Depreciation - Furniture & Equipment

Depreciation - Mobile Plant & Equipment

Depreciation - Streetscape Infrastructure

Depreciation - Plant & Equipment

Consultants

**Total Non Cash Expenses**

**Allocated Expenses**

Administration Overhead Allocation

Less Allocated to Other Law, Order & PS, Animal Control and Fire Prevention

**Total Allocated Expenses**



TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

STREETS, ROADS, BRIDGES & DEPOT MAINTENANCE  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

10131.8.13	0.00%	599,000	599,000	599,000	599,000	599,000	599,000	599,000	599,000	599,000
		599,000	599,000	599,000	599,000	599,000	599,000	599,000	599,000	599,000
		0	41,000	22,000	25,000	29,000	29,000	29,000	29,000	29,000
		0	41,000	22,000	25,000	29,000	29,000	29,000	29,000	29,000
10200.244.72		19,292	19,292	19,292	19,292	19,292	19,292	19,292	19,292	19,292
	0.00%	19,292	19,292	19,292	19,292	19,292	19,292	19,292	19,292	19,292
		19,292	19,292	19,292	19,292	19,292	19,292	19,292	19,292	19,292
10134.86.11	3.00%	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267
10133.145.20	3.00%	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334
10176.200.17	3.00%	500	515	530	546	563	580	597	615	633
		6,500	6,695	6,896	7,103	7,316	7,535	7,761	7,994	8,234
		6,500	6,695	6,896	7,103	7,316	7,535	7,761	7,994	8,234

**STREETS, ROADS, BRIDGES & DEPOT MAINTENANCE  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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<b>Non Cash Revenue</b>										
Profit on Disposal of Assets	0	0	0	0	0	0	0	0	0	0
<b>Total Non Cash Revenue</b>	0	0	0	0	0	0	0	0	0	0

10132.106.18

**TOTAL REVENUE**

	624,792	681,987	666,188	647,395	650,608	654,827	655,053	655,286	655,526	655,773
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**EXPENDITURE**

**Roads, Footpath, Drains, Street Trees**

Via PC	507,372	525,130	543,510	562,532	582,221	602,599	623,690	645,519	668,112	691,496
Wages & Overheads	58,818	60,877	63,007	65,213	67,495	69,857	72,302	74,833	77,452	80,163
Plant Charges	35,000	36,050	37,132	38,245	39,393	40,575	41,792	43,046	44,337	45,667
Materials		0	0	0	0	0	0	0	0	0
Minor Plant & Tools	189,500	195,185	201,041	207,072	213,284	219,682	226,273	233,061	240,053	247,255
Contractors		0	0	0	0	0	0	0	0	0
Insurance		0	0	0	0	0	0	0	0	0
Electricity		0	0	0	0	0	0	0	0	0
Gas		0	0	0	0	0	0	0	0	0
Security		0	0	0	0	0	0	0	0	0
Depreciation		0	0	0	0	0	0	0	0	0
Utilities	156,000	160,680	165,500	170,465	175,579	180,847	186,272	191,860	197,616	203,545
<b>Total Road, Footpath, Drains, Street Trees</b>	<b>946,690</b>	<b>977,922</b>	<b>1,010,189</b>	<b>1,043,528</b>	<b>1,077,972</b>	<b>1,113,560</b>	<b>1,150,329</b>	<b>1,188,319</b>	<b>1,227,570</b>	<b>1,268,125</b>

**Other Expenses**

20285.30.50	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	6,524
Contractors & Consultants	0	0	0	0	0	0	0	0	0	0
20285.71.50	0	0	0	0	0	0	0	0	0	0
Legal Fees	0	0	0	0	0	0	0	0	0	0
20285.85.57										
Minor Furniture & Equipment										
<b>Total Other Expenses</b>	<b>5,000</b>	<b>5,150</b>	<b>5,305</b>	<b>5,464</b>	<b>5,628</b>	<b>5,796</b>	<b>5,970</b>	<b>6,149</b>	<b>6,334</b>	<b>6,524</b>

**STREETS, ROADS, BRIDGES & DEPOT MAINTENANCE  
ALLOCATIONS 2013 - 2023**

	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Travelsmart</b>										
20178.30.50 Contractors & Consultants	0	0	0	0	0	0	0	0	0	0
20178.201.57 Other Expenses	0	0	0	0	0	0	0	0	0	0
<b>Total Travelsmart</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non Cash Expenses</b>										
20224.35.51 Depreciation - Buildings	12,876	12,780	12,649	12,518	12,363	12,196	12,069	11,946	11,826	11,711
20224.36.51 Depreciation - Plant & Equipment	3,936	1,491	2,324	2,746	3,670	4,002	4,247	4,422	4,547	4,637
20224.186.51 Depreciation - Mobile Plant & Equipment	63,264	23,969	37,355	44,131	58,985	64,318	68,255	71,074	73,092	74,537
20224.189.51 Depreciation - Infrastructure Roads	699,528	712,970	699,506	681,719	662,764	644,236	638,694	633,686	629,161	625,071
20224.190.51 Depreciation - Infrastructure Footpaths	180,756	184,229	180,750	176,154	171,256	166,469	165,037	163,743	162,573	161,516
20224.191.51 Depreciation - Infrastructure Streetscapes	5,304	5,406	5,304	5,169	5,025	4,885	4,843	4,805	4,770	4,739
20224.192.51 Depreciation - Infrastructure Drainage	103,980	105,978	103,977	101,333	98,515	95,761	94,937	94,193	93,520	92,912
Via AR Loss on Disposal of Assets	0	0	0	0	0	0	0	0	0	0
<b>Total Non Cash Expenses</b>	<b>1,069,644</b>	<b>1,046,824</b>	<b>1,041,866</b>	<b>1,023,769</b>	<b>1,012,579</b>	<b>991,866</b>	<b>988,081</b>	<b>983,868</b>	<b>979,491</b>	<b>975,125</b>
<b>Allocated Expenses</b>										
20286.68.90 Allocated Administration Overheads	64,502	66,785	67,566	69,081	71,033	73,316	75,839	78,572	81,455	84,489
<b>Total Allocated Expenses</b>	<b>64,502</b>	<b>66,785</b>	<b>67,566</b>	<b>69,081</b>	<b>71,033</b>	<b>73,316</b>	<b>75,839</b>	<b>78,572</b>	<b>81,455</b>	<b>84,489</b>
<b>TOTAL - EXPENDITURE</b>	<b>2,085,836</b>	<b>2,096,680</b>	<b>2,124,925</b>	<b>2,141,841</b>	<b>2,167,212</b>	<b>2,184,538</b>	<b>2,220,219</b>	<b>2,256,908</b>	<b>2,294,850</b>	<b>2,334,263</b>

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

AREA PROMOTION  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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EXPENDITURE

Other Expenses										
20230.30.50 Consultants	93,352	96,153	99,037	102,008	105,068	108,221	111,467	114,811	118,256	121,803
Depreciation - Plant & Equipment	0	0	0	0	0	0	0	0	0	0
<b>Total Other Expenses</b>	<b>93,352</b>	<b>96,153</b>	<b>99,037</b>	<b>102,008</b>	<b>105,068</b>	<b>108,221</b>	<b>111,467</b>	<b>114,811</b>	<b>118,256</b>	<b>121,803</b>
Loss on Sale of Assets	0	0	0	0	0	0	0	0	0	0
Allocated Administrative Oh	180	186	189	193	198	205	212	219	227	236
<b>TOTAL - EXPENDITURE</b>	<b>93,532</b>	<b>96,339</b>	<b>99,226</b>	<b>102,201</b>	<b>105,267</b>	<b>108,425</b>	<b>111,679</b>	<b>115,030</b>	<b>118,483</b>	<b>122,039</b>

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

BUILDING CONTROL  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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REVENUE

<b>Fees &amp; Charges</b>										
10155.9.12 Building Licence Fees	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000
10155.200.12 Other Fees & Charges	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500
10155.143.12 Swimming Pool Inspections	7,676	7,676	7,676	7,676	7,676	7,676	7,676	7,676	7,676	7,676
<b>Total Fees &amp; Charges</b>	<b>182,176</b>	<b>182,176</b>	<b>182,176</b>	<b>182,176</b>	<b>182,176</b>	<b>182,176</b>	<b>182,176</b>	<b>182,176</b>	<b>182,176</b>	<b>182,176</b>

Contributions & Reimbursements

10154.86.11 Contributions	0	0	0	0	0	0	0	0	0	0
10153.145.20 Reimbursements	0	0	0	0	0	0	0	0	0	0
<b>Total Contributions &amp; Reimbursements</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Non Cash Revenue

Via AR	0	0	0	0	0	0	0	0	0	0
Profit on Disposal of Assets	0	0	0	0	0	0	0	0	0	0
<b>Total Non Cash Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Other Revenue

10155.200.17 Other Revenue	500	500	500	500	500	500	500	500	500	500
<b>Total Other Revenue</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>

**BUILDING CONTROL  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
	182,676	182,676	182,676	182,676	182,676	182,676	182,676	182,676	182,676	182,676

**TOTAL REVENUE**

**EXPENDITURE**

<b>Employee Costs</b>										
20245.130.62 Salary & Wages	110,000	113,850	117,835	121,959	126,228	130,645	135,218	139,951	144,849	149,919
20245.141.52 Superannuation	19,000	19,665	20,353	21,066	21,803	22,566	23,356	24,173	25,019	25,895
20245.29.52 Conferences & Training	0	0	0	0	0	0	0	0	0	0
Plant Postings Motor Vehicles Costs	5,140	5,294	5,453	5,617	5,785	5,959	6,137	6,322	6,511	6,707
20245.206.52 Other Employee Costs	11,826	12,181	12,546	12,923	13,310	13,710	14,121	14,545	14,981	15,430
20245.138.52 Recruitment	0	0	0	0	0	0	0	0	0	0
<b>Total Employee Costs</b>	<b>145,966</b>	<b>150,990</b>	<b>156,187</b>	<b>161,564</b>	<b>167,126</b>	<b>172,880</b>	<b>178,832</b>	<b>184,990</b>	<b>191,360</b>	<b>197,951</b>

<b>Office Expenses</b>										
20246.103.50 Printing, Stationery & Postage	1,000	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
20246.144.63 Telephone	300	309	318	328	338	348	358	369	380	391
20246.201.58 Other Office Expenses	0	0	0	0	0	0	0	0	0	0
<b>Total Office Expenses</b>	<b>1,300</b>	<b>1,339</b>	<b>1,379</b>	<b>1,421</b>	<b>1,463</b>	<b>1,507</b>	<b>1,552</b>	<b>1,599</b>	<b>1,647</b>	<b>1,696</b>

<b>Other Expenses</b>										
20247.85.57 Minor Furniture & Equipment	215	221	228	235	242	249	257	264	272	281
20247.71.50 Legal Expenses	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610
20247.30.50 Contractors & Consultants	59,200	60,976	62,805	64,689	66,630	68,629	70,688	72,809	74,993	77,243
20247.203.58 Subscriptions & Publications	950	979	1,008	1,038	1,069	1,101	1,134	1,168	1,203	1,240
20247.201.58 Other Expenses	0	0	0	0	0	0	0	0	0	0
<b>Total Other Expenses</b>	<b>62,365</b>	<b>64,236</b>	<b>66,163</b>	<b>68,148</b>	<b>70,192</b>	<b>72,298</b>	<b>74,467</b>	<b>76,701</b>	<b>79,002</b>	<b>81,372</b>

<b>Non Cash Expenses</b>										
20249.34.51 Depreciation - FOE	0	0	0	0	0	0	0	0	0	0
20249.186.51 Depreciation - Plant & Equipment	6,372	2,414	3,762	4,445	5,941	6,478	6,875	7,159	7,362	7,507
Via AR Loss on Sale of Assets	0	0	0	0	0	0	0	0	0	0
<b>Total Non Cash Expenses</b>	<b>6,372</b>	<b>2,414</b>	<b>3,762</b>	<b>4,445</b>	<b>5,941</b>	<b>6,478</b>	<b>6,875</b>	<b>7,159</b>	<b>7,362</b>	<b>7,507</b>

**BUILDING CONTROL  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
	74,891	77,541	78,448	80,207	82,474	85,124	88,054	91,227	94,575	98,097
	74,891	77,541	78,448	80,207	82,474	85,124	88,054	91,227	94,575	98,097
	290,894	296,520	305,940	315,785	327,197	338,288	349,780	361,676	373,946	386,624

Allocated Expenses  
Allocated Administrative Overheads  
Total Allocated Expenses

**TOTAL EXPENDITURE**

20248.88.90

TOWN OF COTTESLOE

NOTES TO AND FORMING PART OF THE 10 YEAR FINANCIAL PLAN  
FOR THE YEARS 2013 - 2023

OTHER PROPERTY AND SERVICES  
ALLOCATIONS 2013 - 2023

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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PUBLIC WORKS OVERHEADS REVENUE

10204.46.12		20,000	20,600	21,218	21,355	22,510	23,185	24,597	25,335	26,095
	3.00%	20,000	20,600	21,218	21,855	22,510	23,185	24,597	25,335	26,095

Reimbursements & Contributions

10161.145.20		350	361	371	382	394	406	430	443	457
10168.86.11		250	258	265	273	281	290	307	317	326
	3.00%	600	618	637	656	675	696	738	760	783

Non Cash Revenue

Via Asset Register		0	0	0	0	0	0	0	0	0
Profit on Disposal of Assets		0	0	0	0	0	0	0	0	0
Total Non Cash Revenue		0	0	0	0	0	0	0	0	0

TOTAL REVENUE

		20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095
		20,600	21,218	21,855	22,510	23,185	23,881	24,597	25,335	26,095



**OTHER PROPERTY AND SERVICES  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
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**PUBLIC WORKS OVERHEADS EXPENDITURE**

<b>Employee Costs</b>											
20260.130.62	3.50%	373,177	386,238	399,757	413,748	428,229	443,217	458,730	474,785	491,403	508,602
20260.141.52	3.50%	115,257	119,291	123,466	127,787	132,260	136,889	141,680	146,639	151,771	157,083
20260.138.52	3.00%	2,000	2,060	2,122	2,185	2,251	2,319	2,388	2,460	2,534	2,610
20260.29.52	3.00%	24,500	25,235	25,992	26,772	27,575	28,402	29,254	30,132	31,036	31,967
Via Plant Postings	3.00%	13,990	14,410	14,842	15,287	15,746	16,218	16,705	17,206	17,722	18,254
20260.205.52	3.00%	0	0	0	0	0	0	0	0	0	0
20260.206.52	3.00%	60,000	61,800	63,654	65,564	67,531	69,556	71,643	73,792	76,006	78,286
<b>Total Employee Costs</b>		<b>588,924</b>	<b>609,034</b>	<b>629,833</b>	<b>651,344</b>	<b>673,592</b>	<b>696,602</b>	<b>720,400</b>	<b>745,014</b>	<b>770,472</b>	<b>796,802</b>

<b>Office Expenses</b>											
20261.103.50	3.00%	1,200	1,236	1,273	1,311	1,351	1,391	1,433	1,476	1,520	1,566
20261.144.63	3.00%	6,000	6,180	6,365	6,556	6,753	6,956	7,164	7,379	7,601	7,829
20261.208.50	3.00%	300	309	318	328	338	348	358	369	380	391
20261.3.58	3.00%	0	0	0	0	0	0	0	0	0	0
20261.201.58	3.00%	300	309	318	328	338	348	358	369	380	391
<b>Total Office Expenses</b>		<b>7,800</b>	<b>8,034</b>	<b>8,275</b>	<b>8,523</b>	<b>8,779</b>	<b>9,042</b>	<b>9,314</b>	<b>9,593</b>	<b>9,881</b>	<b>10,177</b>

<b>Other Expenses</b>											
20262.30.50	3.00%	70,000	72,100	74,263	76,491	78,786	81,149	83,584	86,091	88,674	91,334
20262.203.58	3.00%	100	103	106	109	113	116	119	123	127	130
20262.85.57	3.00%	4,000	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	5,219
<b>Total Other Expenses</b>		<b>74,100</b>	<b>76,323</b>	<b>78,613</b>	<b>80,971</b>	<b>83,400</b>	<b>85,902</b>	<b>88,479</b>	<b>91,134</b>	<b>93,868</b>	<b>96,684</b>

**OTHER PROPERTY AND SERVICES  
ALLOCATIONS 2013 - 2023**

Index	BUDGET 2013-2014 \$	Projected 2014 - 2015 \$	Projected 2015 - 2016 \$	Projected 2016 - 2017 \$	Projected 2017 - 2018 \$	Projected 2018 - 2019 \$	Projected 2019 - 2020 \$	Projected 2020 - 2021 \$	Projected 2021 - 2022 \$	Projected 2022 - 2023 \$
<b>Non Cash Expenses</b>										
Via AR Depreciation - Furniture & Equipment	420	439	290	215	213	212	203	197	194	192
Via AR Depreciation - Buildings and Fixed Equipment	2,400	2,382	2,358	2,333	2,304	2,273	2,250	2,227	2,204	2,183
Via AR Depreciation - Plant & Equipment	0	0	0	0	0	0	0	0	0	0
Via AR Depreciation - Mobile Plant & Vehicles	30,396	11,516	17,948	21,203	28,340	30,902	32,794	34,148	35,118	35,812
Via AR Loss on Sale of Assets	0	0	0	0	0	0	0	0	0	0
<b>Total Non Cash Expenses</b>	<b>33,216</b>	<b>14,337</b>	<b>20,595</b>	<b>23,752</b>	<b>30,858</b>	<b>33,387</b>	<b>35,246</b>	<b>36,572</b>	<b>37,516</b>	<b>38,187</b>

Via PC Wages & Overheads	6,593	6,824	7,063	7,310	7,566	7,830	8,104	8,388	8,682	8,986
Via PC Plant Charges	400	414	428	443	459	475	492	509	527	545
Via PC Materials	4,000	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	5,219
Via PC Contractors	4,000	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	5,219
Via PC Utilities	6,000	6,180	6,365	6,556	6,753	6,956	7,164	7,379	7,601	7,829
Via PC Depot Lease	161,000	165,830	170,805	175,929	181,207	186,643	192,242	198,010	203,950	210,068
<b>Total Depot Building &amp; Grounds</b>	<b>181,993</b>	<b>187,488</b>	<b>193,149</b>	<b>198,980</b>	<b>204,989</b>	<b>211,178</b>	<b>217,555</b>	<b>224,125</b>	<b>230,893</b>	<b>237,866</b>

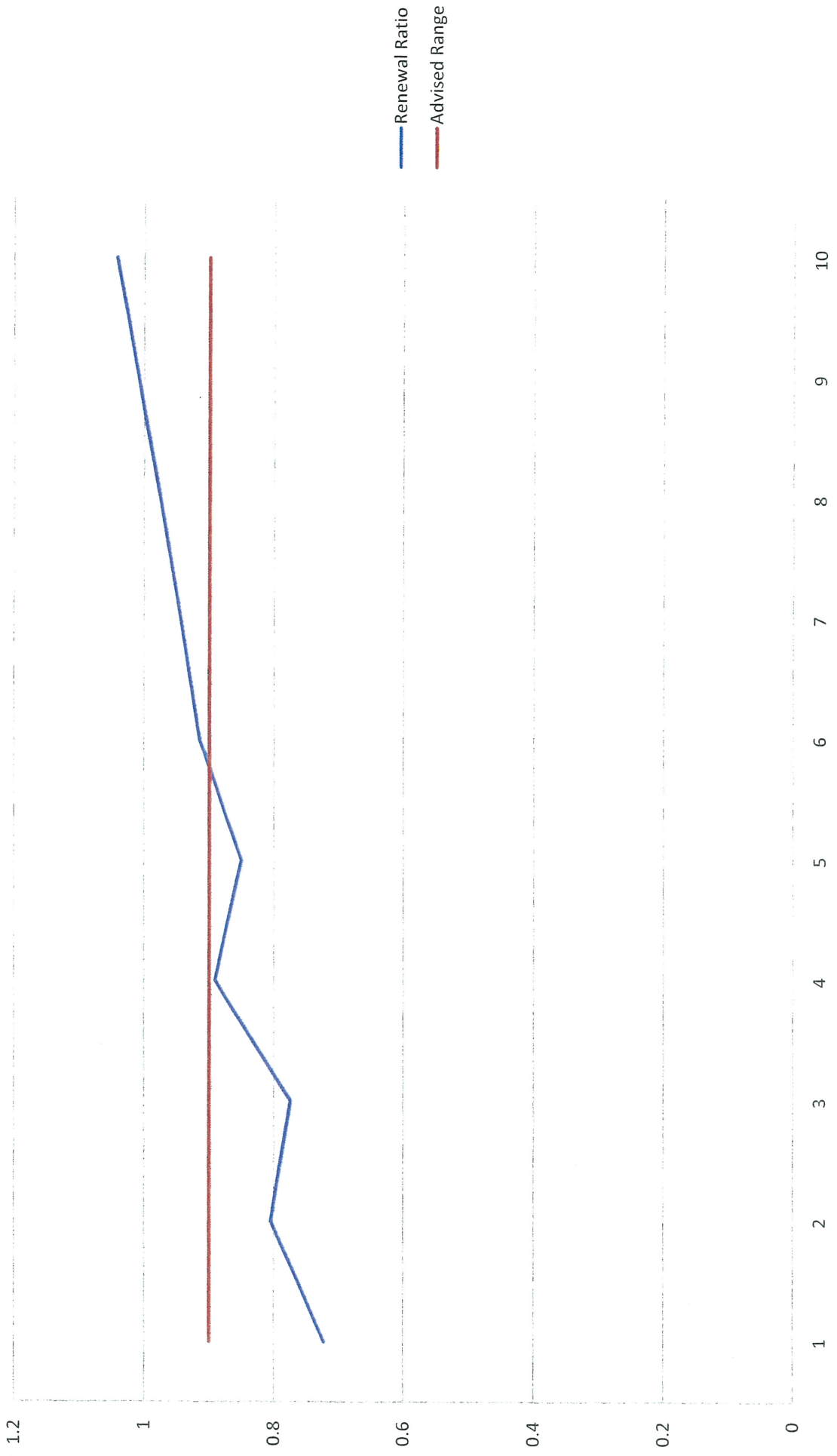
20273.30.50 <b>Other Expenses - Caretakers Cottage</b>	4,000	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	5,219
Contractors	4,000	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	5,219

20263.68.90 20277.160.90 <b>Allocated Expenses</b>	123,628	128,003	129,500	132,404	136,146	140,521	145,357	150,595	156,122	161,936
Allocated Administrative Overheads	(995,684)	(1,030,533)	(1,066,602)	(1,103,933)	(1,142,570)	(1,182,560)	(1,223,950)	(1,266,788)	(1,311,126)	(1,357,015)
Less Allocated to Works & Services	(872,056)	(902,530)	(937,102)	(971,528)	(1,006,424)	(1,042,039)	(1,078,593)	(1,116,193)	(1,155,004)	(1,195,079)

<b>Total Allocated Expenses</b>	<b>17,977</b>	<b>(3,194)</b>	<b>(2,394)</b>	<b>(3,587)</b>	<b>(305)</b>	<b>(1,290)</b>	<b>(2,822)</b>	<b>(4,835)</b>	<b>(7,307)</b>	<b>(10,144)</b>
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**TOTAL - EXPENDITURE**

# Renewal Ratio as Prescribed



# Total Capital Spend Ratio

